(PRELIMINARY DRAFT) WORK IN PROGRESS - FOR DISCUSSION PURPOSES ONLY

## Technical Advisory Committee Briefing #3

F

June 22, 2018



# Agenda



Master Plan Schedule Overview

**Coordination Review** 

Recommended Remote 5-Gate Facility

Short-listed Terminal Area Concepts

Assessment of Additional Airport Needs

Next Steps



# Master Plan Schedule Overview

	INITIATE TASK	INVENTORY	COMPLETE TASK		
		FORECASTS		FAA APPROVED: JAN 13, 2017	
		DEMAND/CAPACITY & REQUIREMENTS			
	OCT 2017	MARKET ASSESSMENT	JULY 2018	ADDITIONAL LAND NEEDS FOR FLL (FOR BOCC CONSIDERATION)	
NT	JULY 2017	ALTERNATIVES ANALYSIS	JULY 2018	EVALUATION OF SHORT-LISTED CONCEPTS: MAY/JUNE 2018 BOCC AND STAKEHOLDER BRIEFINGS: MAY/JUNE 2018 FINAL REFINEMENTS: JUNE/JULY 2018	
INVOLVEMENT	JUNE 2018	ENVIRONMENTAL & SUSTAINABILITY	SEPT 2018		
	JUNE 2018	CAPITAL IMPROVEMENT PROGRAM	DEC 2018	INTEGRATES MASTER PLAN RECOMMENDATIONS WITH OTHER IDENTIFIED CAPITAL PROJECTS AND AIRPORT NEEDS	
CIN	JUNE 2018	FINANCIAL FEASIBILITY	JAN 2019	INCLUDES PRELIMINARY FINANCIAL PLAN	
PUBLIC	JUNE 2018	AIRPORT LAYOUT PLAN	JAN 2019	OFFICIAL FAA APPROVAL OF THE MASTER PLAN (BOCC APPROVAL OF FINAL RECOMMENDATIONS AND AIRPORT LAYOUT PLAN (ALP) WILL OCCUR PRIOR TO ALP SUBMISSION TO FAA	
	JAN 2019	FINAL REPORT	MAR 2019	STUDY COMPLETION	
				TASK COMPLETED TASK IN PROGRESS UP	COMING TASK
		Preliminary Draft For	r Discussion Purpo	ses Only	3

## Key Stakeholder Meetings since April 18<sup>th</sup> Workshop

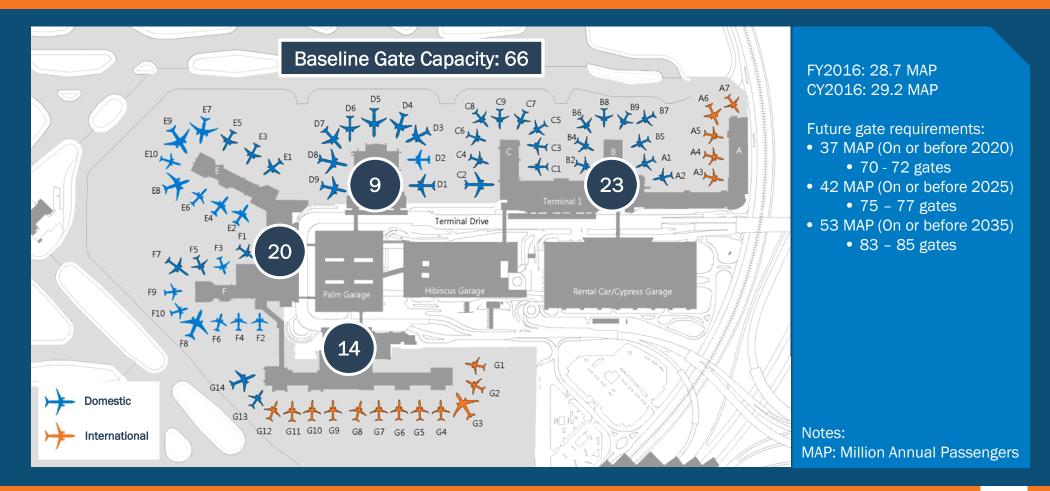
On- Going	Weekly	Project coordination with BCAD Development and Planning Staff	
On- Goin	Bi-Weekly	Executive Director briefings	
	June 28, 2017	Florida Department of Transportation (FDOT) & Metropolitan Planning Organization (MPO) Briefings and Coordination Meetings	
17	November 1, 2017		
2017	July 10, 2017	Policy Advisory Committee (PAC) & Technical Advisory Committee (TAC) – Briefing #2	
	October 30, 2017	Federal Aviation Administration (FAA) Airports District Office (ADO) Briefing	
	January 24, 2018	FAA & FDOT Briefing	
$\infty$	January 26, 2018	Airport Airline Affairs Committee Briefing #3	
01	February 15, 2018	FLL Public Open House Workshop #1	
Ň	May 9, 2018	Airport Airline Affairs Committee Briefing #4	
	June 6, 2018	FAA / FDOT / MPO Briefing	



## Introduction

# Recommended Remote Facility Alternative

## **Gate Capacity & Future Needs**



## **Recommended Remote** Gate Facility

SELECTION CRITERIA: LOWEST COST, L DEVELOPABLE LANDSIDE ACREAGE, LIN

Phase 1 – Busing Operatic



Phase 1 Costs (2018 Dollars): \$64,000,000\* (Excludes On-Going 0&M Costs (2018 Dollars): \$3,575,000 (Roun (Includes assumed busing cost, facility janitorial, and facilit

## Study Area Limits and Remediation ROM Estimate PHASE 1 ENVIRONMENTAL REMEDIATION



#### Summary of Findings Exploratory Test Trenches for the 5-Gate Remote Facility (Includes contingencies)

Excavation, haul and disposal	\$3,000,000	
Clean Fill	\$1,500,000	
Total Environmental Remediation (With contingency allowance)	\$4,500,000	

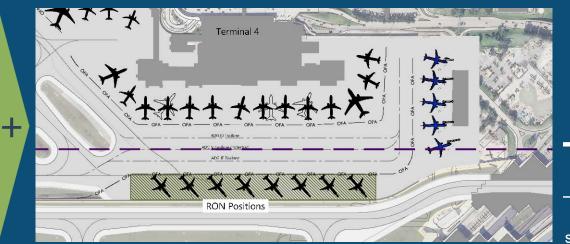
**Source:** Cherokee Enterprises, Inc., Exploratory Test Trenches, Technical Memorandum submitted to BCAD on April 20, 2018

> + Plus Terminal 4 Bus Station Costs (see next slide)

## Rough Order of Magnitude (ROM) Estimate



### MSE Area Limits and Remediation ROM Estimate RON Replacement Positions (Along MSE Wall)



Terminal 4 Apron Improvement RON Mitigation and Expansion Plan

Pavement Expansion Along MSE Wall (Potential RON Positions)

\$8,000,000

**Source:** Nova Consultants Inc., Opinion of Probable Construction Costs for Remote 5-Gate Facility, April 5, 2018



Preliminary Draft For Discussion Purposes Only

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## Rough Order of Magnitude (ROM) Estimate

#### Fixed Capital Improvement Costs:

	PHASE 1**				
ALTERNATIVE	Phase 1 (Loaded Cost)	Environmental Remediation Costs	Terminal 4 Bus Station	RON Replacement Positions	
Baseline	\$ 52,000,000	\$ 5,000,000*	\$ 6,800,000	\$8,000,000	

#### Phase 1 Annual Operating & Maintenance Costs:

ALTERNATIVE	COBUS Annual Lease	COBUS Annual O&M	5-Gate Facility Utility	5-
	Cost	Costs	Costs***	Janit
Baseline	\$ 485,000	\$2,190,000	\$65,000	

#### Notes:

\* Environmental costs as estimated by Cherokee Enterprises, Inc., Exploratory Test Trenches, Technical Memorand

\*\* Totals may differ from previous slides due to rounding

\*\*\* Derived and estimated based on O&M costs for Concourse A.

**Source**: Nova Consultants Inc., Opinion of Probable Construction Costs for Remote 5-Gate Facility, April 5, 2018

#### Soft cost assumptions:

Mobilization and demobilization: 3% General contractor overhead and profit: 10% Airside construction cost: 10% Contingency: 20% Engineering and architectural design: 20% Inflation: 3%

## **Representative Remote Facility**

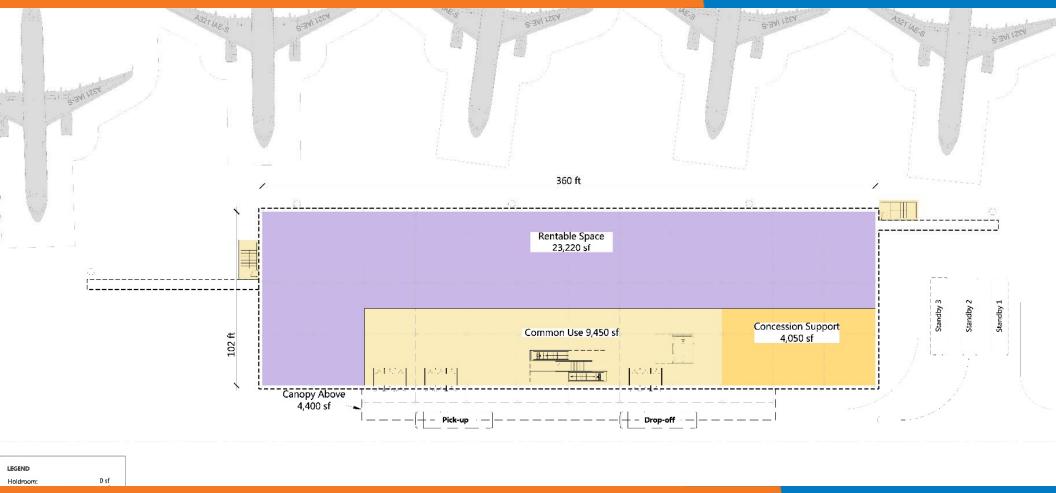


## **Representative Remote Facility**

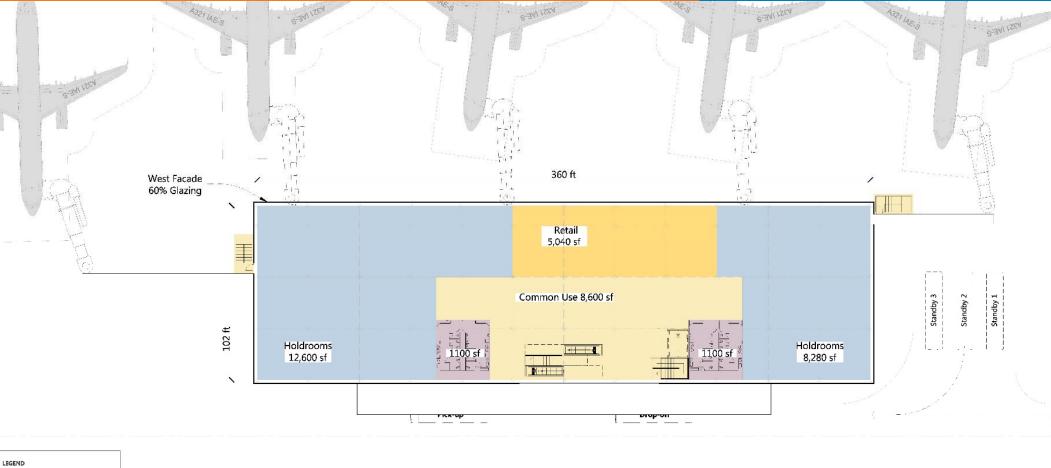


**Preliminary Draft For Discussion Pu** 

## **Domestic Facility with Busing Operation**



## **Domestic Facility with Busing Operation**

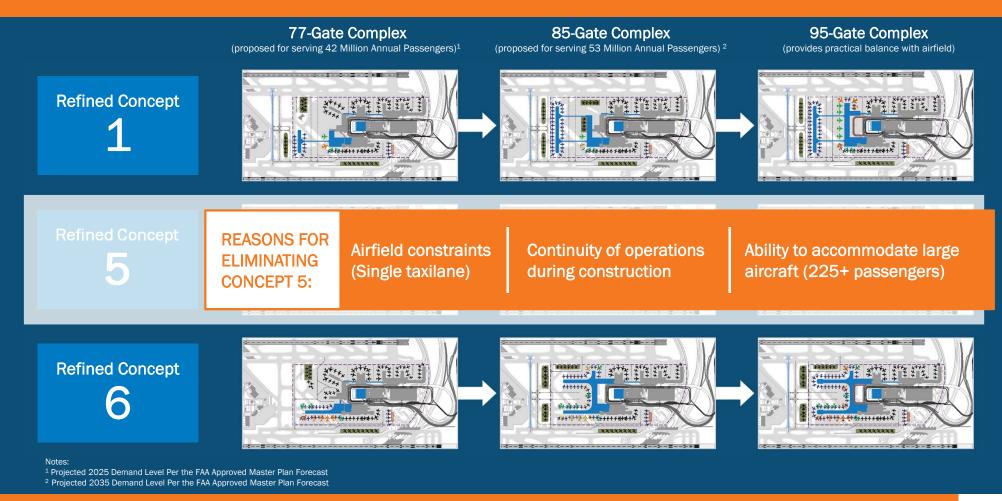


LEGEND Holdroom:

20,880 sf

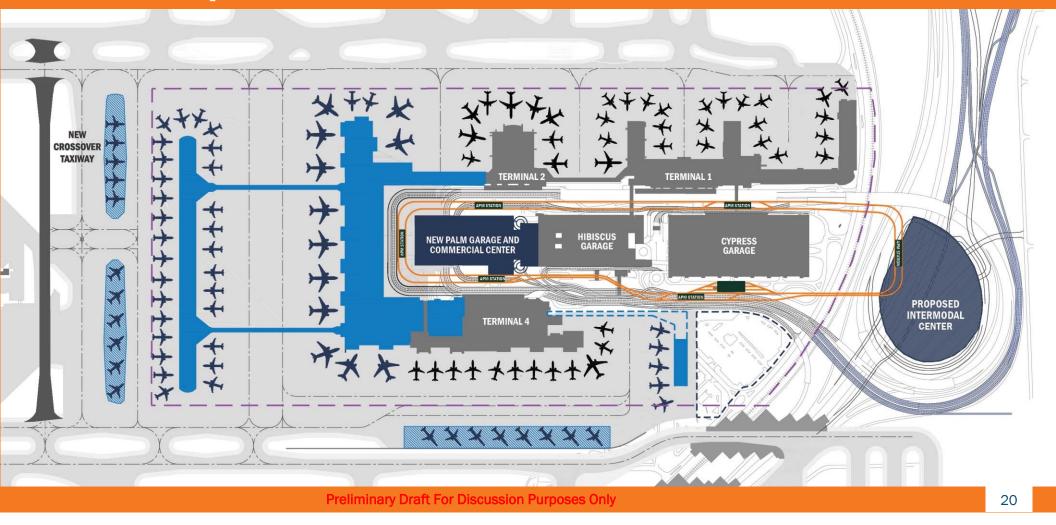


### **Refinement and Evaluation of Passenger Terminal Expansion Concepts**

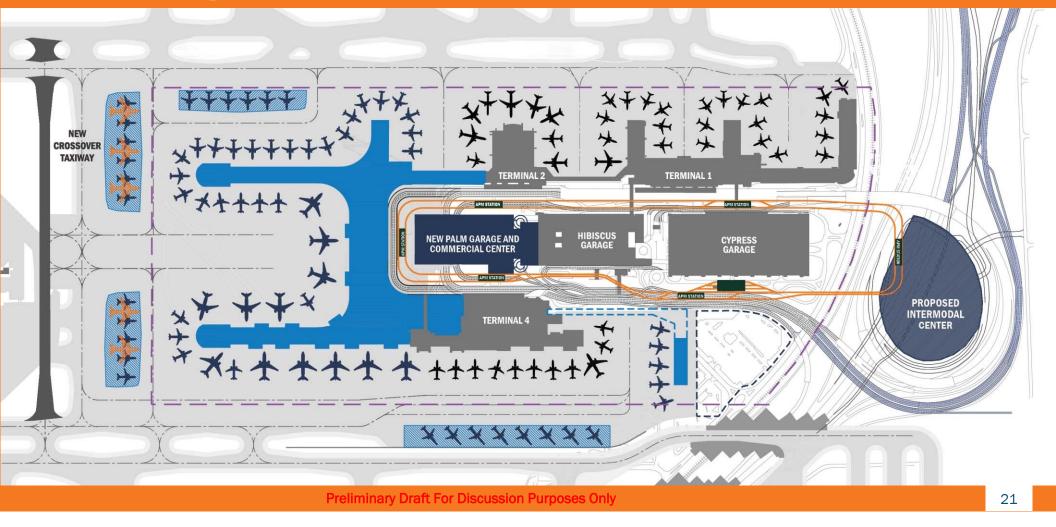


# Terminal Development Phasing

## Concept 1 Terminal Development 95-GATE COMPLEX



## Concept 6 Terminal Development 95-GATE COMPLEX



## Potential Palm Garage and Commercial Center Development

### POTENTIAL FACILITY



#### GROUND TRANSPORTATION CENTER (GTC)

3 HOTEL

4 COMMERCIAL CENTER / COURTYARD & OUTDOOR SPACE

5 AIRPORT PEOPLE MOVER STATION CONNECTION



### **RESULT/PROVIDES**

More Parking Capacity; Integrated with Hibiscus Garage

Consolidated & Co-located with new Palm Garage; Reduces Road & Curb Congestion

> New Customer Offering & Revenue Opportunity

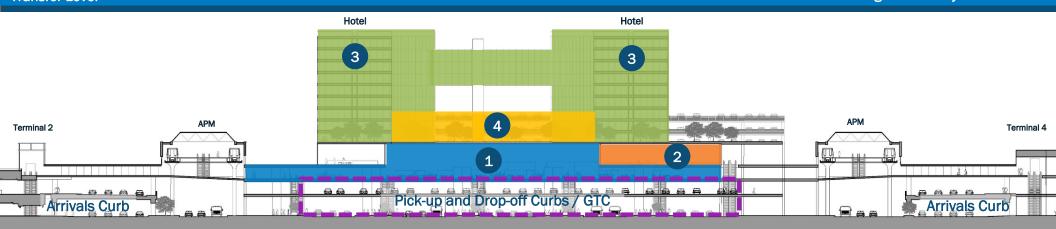
Customer Offering & Assembly Area For Early Arriving Passengers

Easy Access & Connectivity to all Terminals and Landside Facilities

### **Commercial Center**

## ILLUSTRATIVE SPACE EXAMPLES





## Commercial Center POTENTIAL LANDSIDE REDEVELOPMENT





#### PHASE 1

Proposed Palm Garage Redevelopment and Hotel

#### LONG-TERM EXPANDABILITY

(Dependent on Terminal 3 Redevelopment) Landside Commercial Center

## Landside Development Strategy





## **Intermodal Center**



#### Potential Integrated Development (To be further studied) Could include, but not be limited to:

- Multiple Modes of Ground
  Transportation & Rail
- Public Parking

- Employee Parking
- Bag Tagging/Drop-off for Early Arriving Passengers
- Entertainment
- Office
- Food Service Options

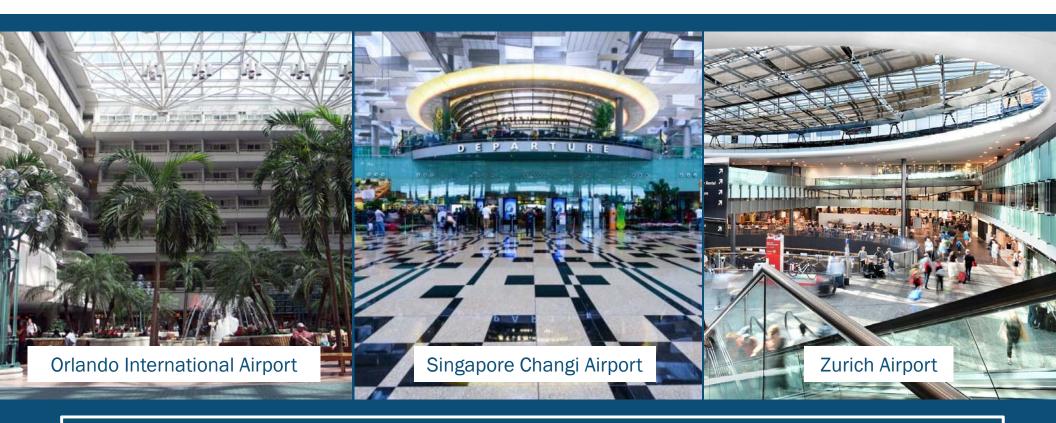
## Passenger Experience

- Follows FLL Terminal Design Guidelines
- Open Interiors With High Ceilings
- Expanded Food & Beverage Options
- Design Facilitates Natural Lighting

- Narrow Passenger Corridors
- Constrained Holdrooms
- Low Ceilings
- Limited Food & Beverage Options
- Limited Natural Light

## Existing Concourse F Terminal 3

## Existing Concourse G Terminal 4



## **Future Opportunities – Illustrative Examples**

# Assessment of Additional Airport Needs

### **Analysis Review and Task Objective**

- Airfield, terminal and landside development alternatives have been identified and evaluation is nearing completion
- Non-terminal development alternatives include:
  - Cargo
  - General aviation/FBO development
  - Airport/airline support facilities
  - Other aeronautical and non-aeronautical uses
- Task Objectives:
  - Prioritize development initiatives for available on-airport property (Contiguous and non contiguous parcels)
  - Discuss potential off-airport land opportunities to support Airport needs

## **Cargo Expansion Opportunities**

The Master Plan analysis has concluded that FLL is well situated to accommodate the cargo projections for the 20-year planning horizon; however expansion opportunities are being analyzed and include:

- Expand belly cargo warehouse capacity to better serve new entrants, particularly for foreign flag carriers
- Expand the air cargo apron for UPS to accommodate two B767 aircraft simultaneously during peak demand periods
- Identify a potential area for future cargo facility development, should a new entrant cargo carrier/developer require cargo warehouse facilities at FLL.

## **General Aviation/FBO Facility Planning Considerations**

- FLL Market Trends:
  - FBOs targeting high end corporate activity
  - Primary demand for aircraft storage hangars
  - Bombardier looking to relocate from existing location (sub-tenant to Signature Flight Support)
- Baseline Requirements:
  - In accordance with FAA Approved Forecast
  - In general, reflective current FBO expansion plans (including Signature and National Jets)
- Sensitivity Analysis:
  - Intended for contingency planning only
  - In accordance with FAA's National Aerospace Forecast
  - Reflective of current FBO expansion plans + approx. 225,000 s.f. of additional hangars

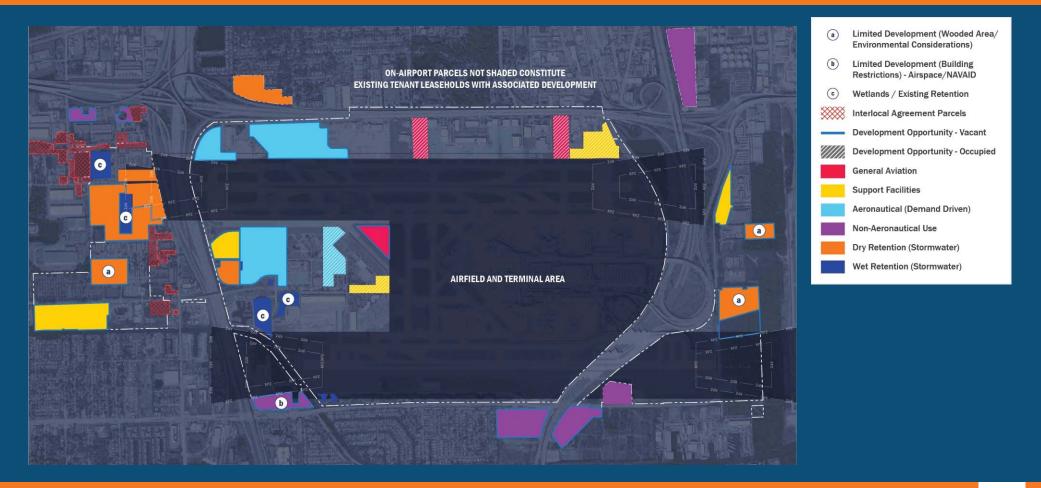
### FLL 2035 Facility Deficiencies (Acres)

Facility Type	Existing Area	Deficiency	2035 Gross Requirement
Cargo	34.2	1.5 <sup>1/</sup>	35.7
General Aviation <sup>2/</sup>	91.7	10.3	102.0
Airline/Airport Support:			
- Flight Kitchens	0.5	1.5	2.0
- Fuel Farm	3.3	1.0	4.3
- ARFF	1.7	2.3 <sup>3/</sup>	4.0 <sup>3/</sup>
- Public Safety Office	0.75	1.0 <sup>3/</sup>	1.7
- Airport Maintenance	2.6	6	8.6
- GSE Storage and Maintenance	_ 4/	_ 4/	_ 4/
- GA Customs	1.0	0.7 3/	1.7
- Centralized Receiving/Distribution	0.0	1.5	1.5
Drainage Contingency (28%)		7.2 <sup>5/</sup>	7.2 <sup>5/</sup>
Total	135.75	33.0 <sup>6/</sup>	168.8 <sup>6/</sup>

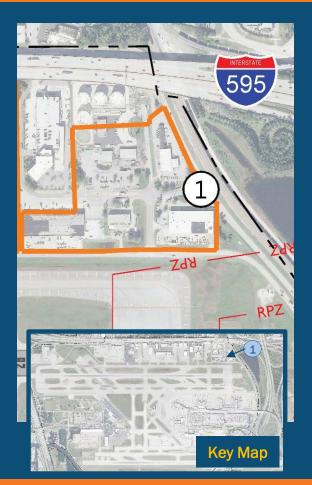
#### Notes:

- 1/ Cargo deficiency accounts for additional aircraft parking for UPS, and nominal expansion for belly cargo
- 2/ General Aviation includes Bombardier and Embraer.
- 3/ Assumes full relocation of ARFF, GA Customs and Public Safety functions
- 4/ GSE Storage and Maintenance facilities are embedded with other airline functions.
- 5/ To account for drainage requirements, the overall deficiency was increased to 34.2 acres which includes a 28% retention requirement for future development.
- 6/ The total for new facilities has been increased for the potential full replacement of ARFF, Public safety Office and GA Customs facilities.

## **Assessment of Additional Facility Needs**



### **Parcel 1 Development Priorities**



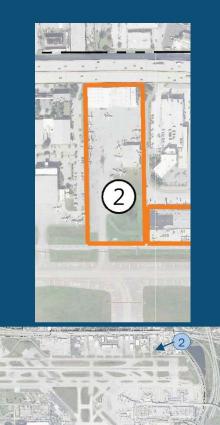
Parcel ID	PROPOSED 1 (12 Acres)
First Priority	Support (See note.)
Second Priority	Belly Cargo
Third Priority	-
Fourth Priority	-

### Key Considerations:

- NE Quadrant Study Recommendations
- Long-term use of Building N-35 (former maintenance building)
- Fuel Farm expansion needs
- AOA Gate 100
  - Potential 504 conversion
- BCAD Maintenance Requirements
- Limited airfield access

Note: Parcel 1 can accommodate centralized receiving and distribution warehouse, fuel farm expansion, potential gate 100 relocation and potential maintenance storage.

# **Parcel 2 Development Priorities**



Key Map

Parcel ID	PROPOSED 2 (8 Acres)
First Priority	GA (Corporate)
Second Priority	Support (See Note)
Third Priority	Belly Cargo (See Note)
Fourth Priority	-

#### Key Considerations:

- Current Jetscape lease Consideration for existing paint hangar
- Not ideal for FBO/Cargo/MRO use
  - Parcel/hangar depths limit aircraft compatibility
  - Limited frontage/exposure to airfield

Note: Parcel 2 can accommodate potential gate 100 relocation, expanded maintenance storage and belly cargo expansion.

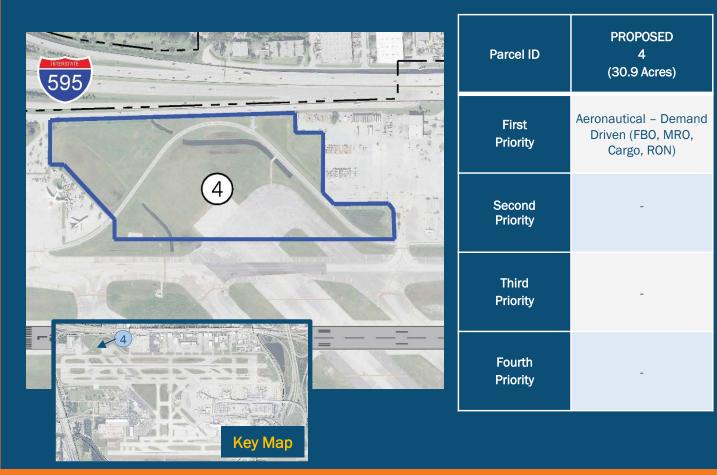
# **Parcel 3 Development Priorities**



Parcel ID	PROPOSED 3 (7 Acres)
First Priority	GA (FBO Expansion)
Second Priority	-
Third Priority	-
Fourth Priority	-

- Currently utilized for BCAD storage
- National Jets has expressed interest to expand and redevelop Parcel 3
- Otherwise not suitable for FBO/Cargo/MRO use
  - Antiquated buildings
  - Parcel depth limit aircraft compatibility
  - Limited frontage/exposure to airfield

# **Parcel 4 Development Priorities**



**Key Considerations:** 

- Adjacent to existing cargo facilities
- Drainage modifications anticipated
- Requires relocation of ASOS
- Good airfield frontage

# **Parcel 5 Development Priorities**



Parcel ID	PROPOSED 5 (9 Acres)
First Priority	Aeronautical (Demand Driven)
Second Priority	Support Facilities
Third Priority	-
Fourth Priority	-

- Existing TNC staging area
- Limited airfield access
- Tree clearing may be required
- Airspace limitations

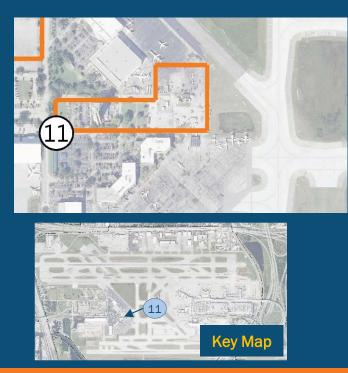
# **Parcel 10 Development Priorities**



Parcel ID	PROPOSED 10 (6.5 Aces)
First Priority	ARFF/GA
Second Priority	-
Third Priority	-
Fourth Priority	-

- Primary existing airfield retention area
- No landside access
- Development may require closure of Taxiway E
- On-going discussion with Signature to expand leasehold area

# **Parcel 11 Development Priorities**



Parcel ID	PROPOSED 11 (3.8 Acres)
First Priority	Support (Security/ Public Safety)
Second Priority	GA (Signature Expansion /Reconfiguration)
Third Priority	-
Fourth Priority	-

- Existing ATC tower (to be relocated) and airfield electric vault
- Current ALP proposes future ARFF relocation
- Adjacent to Signature and Sheltair leaseholds
- Otherwise not suitable for aeronautical development
  - Parcel depth limit aircraft compatibility
  - Limited frontage/exposure to airfield

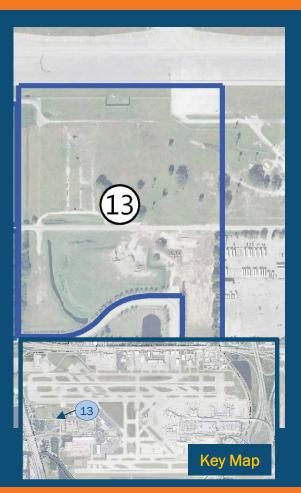
# **Parcel 12 Development Priorities**



Parcel ID	PROPOSED 12 (12 Acres)
First Priority	Aeronautical (Demand Driven)
Second Priority	-
Third Priority	-
Fourth Priority	-

- On-going discussion with potential tenant
- Adjacent to Signature and future Jetscape parcels
  - Would provide potential future expansion opportunities

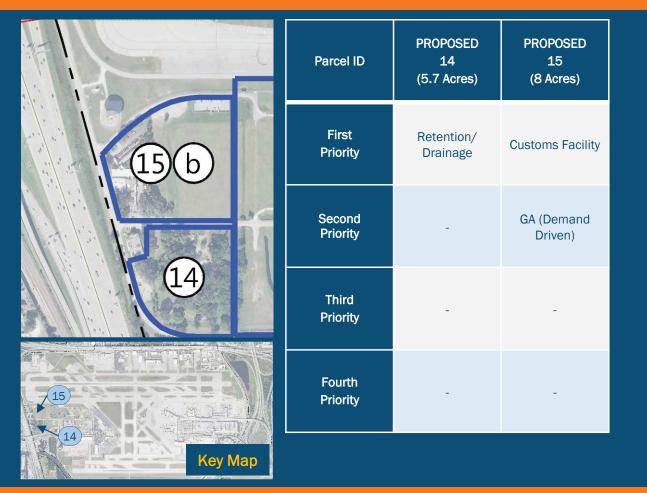
# **Parcel 13 Development Priorities**



Parcel ID	PROPOSED 13 (30 Acres)
First Priority	Aeronautical (Demand Driven)
Second Priority	-
Third Priority	-
Fourth Priority	-

- On-going discussion with potential tenant
- Adjacent to future Jetscape parcel
  - Would provide potential future expansion opportunities
- Airspace/NAVAID constraints

# **Parcel 14 & 15 Development Priorities**



#### Key Considerations:

- Parcel 14
  - No airfield access
  - Airspace/NAVAID constraints
- Parcel 15
  - Limited airfield access
  - Airspace/NAVAID constraints
  - Demolition of existing facilities may be required

# **Non-Contiguous Parcels – West**

- Airport Maintenance
- Flight Kitchens
- Non-Aeronautical
- Parking





• Detention/Retention

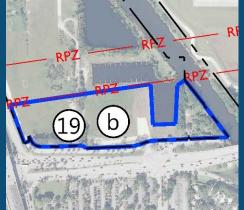
Parking

Parking

- Detention/Retention
- Non-aeronautical
- Parking
- Maintenance (Warehouse/storage)
- Recycling/Waste Disposal (MRF)



- Airport storage
- Must develop in coordination with Dania Beach \_\_\_\_\_\_



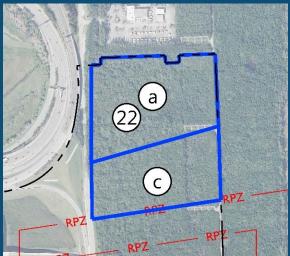
# **Non-Contiguous Parcels – East**

- Parking
- Non-aeronautical
- Airport support (Maintenance)
- Cell phone waiting area
- Retention

- Detention/Retention
- Non-aeronautical
- Parking

- APM Support (Parcel 24)
- TNC Expansion (Parcel 24)
- Detention/Retention (Parcel 23)







# **Non-Contiguous Parcels- North**

 Detention/Retention (May not be viable, remaining capacity needs to be determined)



- Fuel Farm
- Co-development with Port for logistics hub
- Non-aeronautical
- Parking

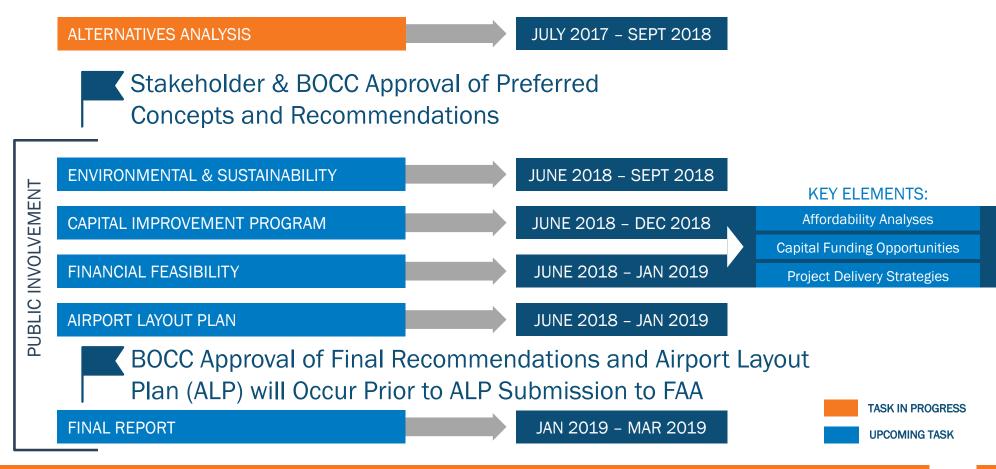


- Non-aeronautical
- Potential disposal/transfer



# Next Steps

# Next Steps



# Thank You

