

Department

# Port Everglades

## OTHER FUNDS

	FY15 Actual	FY16 Budget	FY17 Budget	Percent Change 2016-17	Positions	
					FY16 Budget	FY17 Budget
Port Everglades Operating Fund	\$78,081,293	\$102,758,770	\$115,514,660	12%	226	228
<b>Subtotal</b>	\$78,081,293	\$102,758,770	\$115,514,660	12%	226	228
<b>Grand Total</b>	\$78,081,293	\$102,758,770	\$115,514,660	12%	226	228

Division

# Port Everglades Operating Fund

## SECTION SUMMARY

	FY15 Actual	FY16 Budget	FY17 Budget
Administration	\$46,746,709	\$51,614,920	\$52,882,210
Business Administration	\$4,403,226	\$5,132,960	\$5,377,740
Finance	\$2,273,745	\$2,475,520	\$2,550,930
Non-Departmental	\$0	\$14,942,800	\$24,989,240
Operations	\$24,657,613	\$28,592,570	\$29,714,540
<b>Total</b>	<b>\$78,081,293</b>	<b>\$102,758,770</b>	<b>\$115,514,660</b>

## REVENUES

	FY15 Actual	FY16 Budget	FY17 Budget
Petroleum	\$32,749,161	\$32,268,300	\$33,671,600
Container	\$34,846,800	\$34,901,510	\$35,432,800
Cruise	\$52,314,660	\$57,651,900	\$57,780,200
Bulk Cargo	\$2,827,138	\$3,340,500	\$3,435,100
Break Bulk	\$3,671,873	\$3,369,200	\$3,464,900
Lay-In	\$1,174,479	\$1,163,600	\$1,196,800
Real Estate	\$15,485,942	\$16,463,320	\$17,218,900
Foreign Trade Zone	\$692,497	\$820,700	\$768,000
Public Safety Services	\$238,147	\$168,000	\$168,000
Parking Garages	\$8,765,218	\$8,382,800	\$7,846,500
Florida East Coast Railway	\$386,577	\$399,440	\$408,200
Interest Earnings	\$752,310	\$400,000	\$400,000
Miscellaneous Revenues	\$171,886	\$150,000	\$150,000
State Grants	\$10,248,854	\$30,222,000	\$39,724,120
Less Five Percent	\$0	(\$7,973,960)	(\$8,097,050)
Bond Issuance	\$0	\$53,602,080	\$131,101,380
Fund Balance	\$236,901,429	\$89,661,630	\$68,585,080
<b>Total</b>	<b>\$401,226,971</b>	<b>\$324,991,020</b>	<b>\$393,254,530</b>

**APPROPRIATIONS**

	<b>FY15 Actual</b>	<b>FY16 Budget</b>	<b>FY17 Budget</b>
Personal Services	\$18,238,952	\$19,646,180	\$20,094,990
Operating Expenses	\$59,842,341	\$68,169,790	\$70,430,430
Reserves	\$0	\$14,942,800	\$24,989,240
<b>Total</b>	<b>\$78,081,293</b>	<b>\$102,758,770</b>	<b>\$115,514,660</b>
Positions	221	226	228
Capital Budget	\$52,648,317	\$178,515,760	\$243,614,970
Debt Service	\$32,613,142	\$43,716,490	\$34,124,900
<b>Total</b>	<b>\$163,342,752</b>	<b>\$324,991,020</b>	<b>\$393,254,530</b>

**BUDGET VARIANCES**

(68,750)	Decrease in workers compensation based on experience ratings and forecasted liability costs.	
741,000	Increase in professional services associated with the Biennial Bond Engineers Report slated for completion in FY18.	
(422,000)	Decrease in security services due to decrease in negotiated rates.	
(272,110)	Decrease in purchased insurance based on projected decrease in premiums.	
160,590	Increase in personal services due to transfer of two positions from ETS dedicated to Port Everglades security.	
(170,000)	Decrease in budgeted reimbursement to ETS for dedicated security employees transferred to the Port.	
645,000	Increase in building maintenance due to aging infrastructure and recommended maintenance projects from Bond Engineers Report completed in FY16.	
9,470,680	Increase in reserves primarily due to the decrease in debt service payments.	
736,640	Increases in BSO fire, law enforcement, and EMS service contracts.	
1,934,840	Normal Increases	
	356,970	Personal Services
	1,002,110	Operating Expense
	575,760	Reserves
12,755,890	<b>TOTAL INCREASE</b>	

Section

## Administration

### GOAL STATEMENT

To coordinate the various administrative and financial activities of the divisions within Port Everglades Department to ensure compliance with County policies and goals, and to develop marketing and promotional strategies that create and promote commerce and industry and create employment within Broward County.

### PERFORMANCE MEASURES

	FY15 Actual	FY16 Budget	FY17 Projected
Meet or exceed the current target of passenger count	3,773,386	4,001,354	3,773,386
Meet or exceed the current target of twenty-foot equivalent units added	1,060,507	1,003,529	1,003,529
Customer satisfaction measured among tenants and port users via customer service survey	4.59	4.00	4.25

### Program Description

Generating an estimated economic impact of more than \$26 billion annually, Port Everglades operates one of the largest seaports in the United States with approximately 2,190 acres within its jurisdictional boundaries. As part of a regional transportation system, the purpose of Port Everglades is to create and promote commerce and industry by developing, marketing, maintaining, operating, improving, regulating, and managing the Port and harbor facilities.

### HIGHLIGHTS:

- ❖ In FY17, two positions dedicated to Port Everglades security are transferred from the Enterprise Technology Services Division.

### APPROPRIATIONS

	FY15 Actual	FY16 Budget	FY17 Budget
Total Dollars	\$46,746,709	\$51,614,920	\$52,882,210
Total Positions	30	29	31

Section

## Business Administration

### GOAL STATEMENT

To provide Port-wide general administrative support and services including agenda coordination and communication support; to provide property management, leasing, and administration of Port real estate, and management of the contract for parking facility operation; to promote the benefits of, and to operate/expand, Foreign-Trade Zone No. 25; to provide regulation of certain business activities through management of the franchise and business permit program; to administer various contracts; to provide liaison for risk management functions at the Port; to provide human resources support to all employees and management of the seaport; and to provide guidance and support of purchasing activities for the Enterprise Fund.

### PERFORMANCE MEASURES

	FY15 Actual	FY16 Budget	FY17 Projected
Average time to process a purchase order up to \$250K (days)	44	60	60
Percentage of developed leasable land occupied	96	96	96
Percentage of leasable office space occupied	87	89	89
Percent of leasable warehouse space occupied	82	80	80
Percent of rental revenue goal reached	105	96	96
Rental revenue generated from leases (millions)	14	14	14
Average time to process a completed franchise application (completed application to public hearing in days)	38.4	45.0	45.0

### Program Description

Business Administration operates Foreign Trade Zone No. 25 and manages real estate, franchises, business permits, and parking facilities. In addition, it administers Port-wide support for other Port divisions in the areas of human resources, risk management, procurement and safety and security contract administration.

### APPROPRIATIONS

	FY15 Actual	FY16 Budget	FY17 Budget
Total Dollars	\$4,403,226	\$5,132,960	\$5,377,740
Total Positions	26	27	27

Section

**Finance****GOAL STATEMENT**

To provide accounting functions, fiscal planning, budgeting, and information technology services for the Port Everglades Department to ensure statutory compliance and to provide information for decision making.

**PERFORMANCE MEASURES**

	<b>FY15 Actual</b>	<b>FY16 Budget</b>	<b>FY17 Projected</b>
Number of invoices generated	15,405	15,000	15,000
Number of days needed to process a receiver	40	35	35
Percentage of checks received and deposited within one day of receipt	100	96	96
Percentage of accounts receivable classified as current	99	95	95
Cost per invoice including collection (\$)	36	42	42

**Program Description**

The Finance Division is responsible for all of the financial transactions at the Port including invoices, collections, accounts payable, payroll, grants, capital projects, bond compliance, internal and external financial reports, and Port-wide information systems services.

**APPROPRIATIONS**

	<b>FY15 Actual</b>	<b>FY16 Budget</b>	<b>FY17 Budget</b>
Total Dollars	\$2,273,745	\$2,475,520	\$2,550,930
Total Positions	27	27	27

Section

## Operations

### GOAL STATEMENT

To provide the four functional areas with planning and administrative support; to coordinate and control the movement of all ships, cargo, and passengers moving through the seaport and to maintain the facilities affecting those movements in order to ensure prompt and efficient service to Port users.

### PERFORMANCE MEASURES

	FY15 Actual	FY16 Budget	FY17 Projected
Percentage of customer inquiries responded to within one business day	100	100	100
Percent of container crane uptime	99.9	99.8	99.8
Average number of work orders backlogged	13	20	20
Percentage of preventative maintenance projects completed compared to number scheduled	92	90	90
Average work order aging (days)	2	8	6
Compliance by Port users of directive issued for facility housekeeping within 48 hours (percent)	92	100	100
Percent of time reporting to the job site (berth) 15 minutes or more prior to a ship docking/sailing	97	95	95

### Program Description

The Operations Section includes the Harbormaster, Linehandlers, Container Crane, and Public Works. The Harbormaster's activities ensure safe vessel navigation and protection of the surrounding ecologically sensitive environment. The Linehandler Section is responsible, under the direction of Harbormaster personnel, for the physical handling of ship's lines during the docking, undocking, and shifting procedures at the full range of deep water berths throughout the Port. The Container Crane Section is responsible for administering, overseeing, and inspecting the work of the container crane maintenance and repair contractor. The Public Works Section is responsible for the maintenance and repair of the County-owned facilities and equipment (except container cranes) throughout the Port. Staffing of cruise ship terminals during times of ship operation is a function of the Public Works Section.

### APPROPRIATIONS

	FY15 Actual	FY16 Budget	FY17 Budget
Total Dollars	\$24,657,613	\$28,592,570	\$29,714,540
Total Positions	138	143	143

Section

## Seaport Construction and Engineering

### GOAL STATEMENT

To provide strategic facilities technical support for the planning of seaport development and to maintain existing facilities and manage design, engineering and construction of new facilities for Port clients and staff while protecting the environment within the Port jurisdictional area.

### PERFORMANCE MEASURES

	FY15 Actual	FY16 Budget	FY17 Projected
New projects initiated	13	18	21
Number of projects managed	33	33	37
Number of projects managed per project manager	3	3	5
Percentage of projects completed within original time frame	100	90	90
Percentage of projects completed within the original budget allocation (including contingencies)	100	100	100

### PROGRAM DESCRIPTION:

The Seaport Engineering and Construction Program provides the County’s Port Everglades Department with in-house engineering and construction management capability for project design, construction management and contract administration with a staff of architects, engineers and environmentalists.

### HIGHLIGHTS:

- ❖ The Seaport Engineering and Construction Division includes 20 positions funded in the Port Everglades Capital Program.
- ❖ Due to an organizational change Seaport Engineering and Construction moved from the Public Works Department to Port Everglades.