

**BROWARD SOLID WASTE DISPOSAL DISTRICT
RESOURCE RECOVERY BOARD**

March 15, 2007

MEMBERS Commissioner Peter Bober, City of Hollywood, Chair
PRESENT: Broward County Commissioner Ilene Lieberman, Vice Chair
Mayor Jim Naugle, City of Fort Lauderdale
Assistant Deputy Mayor Joseph Scutto, City of Sunrise
Broward County Commissioner Diana Wasserman-Rubin
Broward County Vice Mayor Lois Wexler

ALSO Ron Greenstein, BSWDD Executive Director
PRESENT: Eugene M. Steinfeld, BSWDD Legal Counsel
Brad Seff, Real-Time Reporter

(A copy of the sign-in sheet identifying those present is filed with the supplemental papers to the minutes of this meeting.)

A meeting of the Broward Solid Waste Disposal District (BSWDD) Resource Recovery Board was held on Thursday, March 15, 2007, at 2:00 p.m., in Room 430 of the Broward County Governmental Center, Fort Lauderdale, Florida.

1. CALL TO ORDER

The Chair called the meeting to order and declared a quorum present.

2. APPROVAL OF MINUTES

Minutes from December 21, 2006

Vice Mayor Wexler requested Item 11 be corrected. The motion currently reads "... the RRB approved non-member cities to use the landfill on US 27 at the set rate," and should be corrected to read, "Federal governments, State, School Board and County – not non-member cities."

On motion of Vice Mayor Wexler, seconded by Commissioner Lieberman and unanimously carried, the RRB approved the minutes of December 21, 2006, as corrected.

Minutes from January 18, 2007

Commissioner Lieberman requested the minutes of January 18, 2007 be corrected to reflect that that she is the Vice Chair of the RRB, not Vice Mayor Wexler.

On motion of Commissioner Lieberman, seconded by Assistant Deputy Mayor Scuotto and unanimously carried, the RRB approved the minutes of January 18, 2007, as corrected.

3. TAC CHAIR REPORT

Mr. Greenstein, BSWDD Executive Director, informed the Board there is no TAC Chair report today. Both Richard Salamon and Tom Good were unavailable. If the Board has any questions, Brad Kaine is present.

4. EXECUTIVE DIRECTOR REPORT

Mr. Greenstein thanked everyone for the 10th Amendment and introduced Commissioner Layne Dallett Walls, City of Oakland Park, who will be one of the new RRB members starting on April 19, 2007.

Additionally, the League of Cities has officially reappointed Assistant Deputy Mayor Scuotto and Mayor Eric Hersh for a two year term. The full eight city members are Mayor Naugle, Commissioner Bober, Vice Mayor Gold, Vice Mayor Sarbone and Commissioner Talerico.

5. LEGAL COUNSEL REPORT

Mr. Steinfeld, BSWDD Legal Counsel, discussed a "Memorandum of Understanding" that Broward County and the Solid Waste District, through its representatives, would have full access to all facilities and all data and be able to prove that the percentage accepted at the North Facility equals the amount of out-of-county solid waste that comes into Reuter's.

Mr. Greenstein added there was a new facility that opened south of Kissimmee where spot-market haulers were bringing their solid waste. Wheelabrator was losing spot-market waste. The pit was almost empty in the north, and there were concerns about a penalty in the contract which states if enough electricity is not generated at the end of a certain period, Broward County could be penalized. This "Memorandum of Understanding" would allow us to have access to the Reuter's Facility and see that an average of 70/30 split (spot market 70% vs. Broward County non-ILA city waste 30%) is maintained. This "Memorandum of Understanding" would allow us access to the scale house at Reuter's and allow us to inspect their tickets.

Mr. Greenstein informed the Board he had a draft copy of the agreement with him that he will pass out to the Board.

Commissioner Lieberman questioned whether 30% of the residue is going to be charged the same tipping fee as the member communities and 70% will come out of spot-market price.

Mr. Steinfeld explained that what is happening at the Reuter's facility is 30% from non-ILA communities would be taken, in all likelihood by Waste Management, to the Central Disposal Landfill. It is the 70% that is out-of-county. That is the same percentage, on the spot market, that would be taken to the North Facility. Instead of having to track each one of the trucks from out of the county to the Reuter's facility, we now have the right to utilize the records of Waste Management to ensure that there is a 70/30 split.

Mr. Greenstein clarified that there has always been a problem, how you get it from Reuter's. By the "Memorandum of Understanding," we now have the ability to make sure they are not bringing in Broward County non-ILA waste at spot-market prices. 70% of what sits at Reuter's is Dade County waste. They want to be able to take a percentage of that from Reuter's to the North facility.

Commissioner Lieberman said she was questioning the 30% and why it's going to the Waste Management landfill as opposed to the waste energy plant.

Mr. Steinfeld explained there is no interlocal agreement requirement that solid waste collected in non-ILA cities goes to either the North or South Waste Energy Plant. It is being deposited in Reuter's, which happens to be a facility owned by Waste Management.

Commissioner Lieberman questioned at what point does the county become obligated to pay, if the electric generation requirements are not met?

Mr. Steinfeld suggested Mr. Sandy Gutner, Malcolm Pirnie, would be able to respond.

Mr. Gutner stated there is an annual settlement agreement, and every year there is an adjustment made to determine what the actual service fee is.

Mr. Noel Pfeffer, Assistant County Attorney, added there are two substantial streams of revenue for the system, tipping fees and electrical revenue payments. The deal was structured with FP&L that you either produce enough electrical energy or you don't. If you don't, you get zero dollars. If you produce enough, then you get paid whatever that rate is. For the first time ever, the spot market is so weak that there is not enough waste to even meet that pass/fail test. If you don't meet that pass/fail test, there is an adverse financial impact on the county. There would also be an adverse impact on the company.

Commissioner Lieberman pointed out the county is not a party to the electrical agreement with FP&L.

Mr. Greenstein stated there is a tie to the Interlocal Agreement of this system. If they do not meet the pass/fail scenario, Broward County is on the hook for approximately \$15 million. The company would lose approximately \$22 million per facility, for a total of \$44 million.

In response to a question raised by Mayor Naugle, Mr. Steinfeld responded that he was uncomfortable without this "Memorandum of Understanding" signed by the operative individual at Waste Management that specifically stated that the agents of Broward County and the agents of the Solid Waste District could make sure that the flow of the solid waste was correct, as represented by Waste Management at Reuter's.

To clarify a question raised by Assistant Deputy Mayor Scutto, Commissioner Lieberman explained that 30% is going to a Waste Management landfill because that is in-county non-ILA waste. The 70% is from Miami-Dade County or cities outside of Broward County. Initially, they were taking 100% to the plant and paying spot-market fees. It is in our interlocal agreements, as well as our service agreements with the plant, that if non-ILA cities waste go to the waste energy plants, they have to pay the current tipping fee. The issue is 30% that is coming from non-ILA communities that are within Broward County, as opposed to taking all the waste to the plant and accepting a 30/70 split on the tipping fee. Thirty (30) percent is being segregated out. Waste Management is now saying you can look at our records and we are going to take this to a landfill and we are only going to use your incinerators for the 70% that we can pay the spot-market on.

Mr. Greenstein clarified that we can now verify what the split is by this agreement. The full \$62.74 tip rate is owed to Broward County for the Broward County non-ILA tonnage that was delivered to the North Plant. We have billed Waste Management and they have agreed to pay.

In response to a question raised by Vice Mayor Wexler, Mr. Greenstein stated that he does not want any non-ILA city in Broward County to put one piece of solid waste in the incinerator. If they are not a member, they shouldn't be able to benefit from this. Mr. Greenstein felt Broward County is not in jeopardy for \$15 million because 70% of the solid waste is being moved out of Reuter's.

6. ACTION ITEM – MRF 6th Amendment

Mr. Greenstein informed the Board that the MRF 6th Amendment was discussed at the recent TAC meeting. The minutes are not available yet, but the vote was 9-9.

Mr. Peter Foye, WRS/RCAD Director, addressed the Board and commented that the RRB had previously approved the 5th Amendment, which allowed Waste Management to relocate their MRF to Pembroke Pines and open up some transfer stations. Questions arose what happens after 2009 when the contract expires. At that meeting, there had been some preliminary discussions and Waste Management had offered a change in position from what they had several months prior. Future meetings were agreed to, and county staff along with RRB staff, with input from the TAC, negotiated with Waste Management and came to an agreement concerning terms for an extension period. In summary, a compromise was reached on what the processing fee would be raised to. Some revenue share was given up from the current 80/20 split. Everyone who participated in those discussions felt that was the best compromise Waste Management was willing to offer for a 3.75 years term extension. There is no ability to extend further, because there is no ILA extension beyond that term. What was included in the contract was the ability for the county/district to secure a new vender through public procurement with Waste Management retaining the option to meet terms of the new contract, if such contract was more favorable than what was on the table currently.

Commissioner Lieberman questioned whether TAC supported extension A or B or neither.

Mr. Foye responded that the final terms went to extension A, which was the preferred option. The other suggestion was increasing the processing fee prior to 2009, which would have been somewhat contradictory to the 5th Amendment, but would have gotten us to an extension term. It was felt by all parties that we did not want to modify the 5th Amendment. "A" involves increasing the processing fee for the extended term only.

Commissioner Lieberman stated because of the split vote, she had a hard time figuring out what TAC was recommending.

Commissioner Lieberman quoted, "Waste Management has agreed to a cancellation clause in the event the county district obtains better terms through competitive procurement, notwithstanding their ability to match those terms," and commented that this was a little different than Mr. Foye just explained. Her understanding was if the county went out for competitive procurement and obtains better terms, in their sole discretion, Waste Management cannot come in now and say they will do better.

Mr. Foye explained that Mr. Steinfeld was involved in trying to fine tune that language and if he misspoke, he apologizes.

Commissioner Lieberman responded that what is drafted is a right of first refusal, which she will not support. Additionally, Commissioner Lieberman stated she

has no objection to Waste Management participating in any competitive procurement that Broward County has. They can meet terms or not, but what is in front of her looks contrary to public policy. The way this is structured, Commissioner Lieberman questioned why anyone would even bid.

Mr. Steinfeld agreed that this draft is structured as a right of first refusal.

Commissioner Lieberman stated she would want to strike the second paragraph under 21.3, Article 7, which states, "Waste Management has 30 days to determine if they will accept the same terms and if it does, they get to do it at that price, despite Broward County having gone through competitive procurement." Commissioner Lieberman also questioned what needed to be stricken in the first paragraph to make it clear that they can participate.

Mr. Foye explained that initially the first request was to be afforded an opportunity to enter into a new agreement without the right of first refusal. That particular approach was not accepted by Waste Management.

Commissioner Lieberman felt a comprehensive discussion is needed on this issue. Whether or not the MRF agreement expires in 2009 or is extended for the life of the interlocal agreements, the service agreements for the Waste to Energy plants expire in 2011 and 2012, respectively. Commissioner Lieberman was not troubled by the MRF agreement expiring in 2009, as an impediment to going out on the street with a comprehensive competitive procurement for waste disposal and recycling services with a phased-in date for taking over each of those operations. Commissioner Lieberman was concerned on voting today on this item without a firm recommendation from TAC.

Assistant Deputy Mayor Scutto agreed with the comments made by Commissioner Lieberman and wouldn't feel comfortable voting on this item today.

Mr. Brad Kaine, TAC, City of Weston, felt some of the fundamental issues that caused the split in the vote were two key components to the extension. He felt one had to do with the additional \$10 transportation fee, and the way this was worded in the original agreement was causing some confusion as well. The other item, as Commissioner Lieberman stated, was the language allowing Waste Management to match a competitive bid. He felt those were the biggest issues that caused the split vote. Mr. Kaine agreed there needs to be language in the agreement that would not discourage consortiums or corporations to participate in the process.

(Mayor Naugle left the meeting room.)

Mr. Greenstein explained if we were to go out and do a MRF bid, more than likely we would have to provide a piece of property.

A motion was made by Commissioner Lieberman and seconded by Assistant Deputy Mayor Scuotto to move the agenda.

Commissioner Lieberman felt a lengthy meeting is needed to update the new Board members which would include policy discussions on the MRF.

Vice Mayor Wexler commented that she came into this meeting today willing to modify the item, but could also support not doing anything.

Commissioner Lieberman explained by moving the agenda, it will allow time to negotiate and allows the Executive Director and the Chair of TAC and the attorney to meet with Waste Management.

The Chair now called for a vote on the motion on the floor which passed, with Vice Mayor Wexler voting no.

7. ACTION ITEM –Proposed Program Supplement – Use of Trash Transfer Stations for Pre-hurricane Yard Waste and Debris

Mr. Greenstein explained this item is for the use of trash transfer stations for pre-hurricane yard waste collection. It's a program that would take place every Saturday in May and June, which would allow residents to do pre-hurricane trash removal. It will not allow businesses to do it. The debris has to be hurricane related, such as outside lawn chairs. The three county facilities will be open for the debris removal. The City of Plantation also said they would like to open up their facility, and their request would be entertained for the April agenda, as long as it is open to all residents of ILA cities. If this test is successful, it will be put into next year's budget to make it permanent and all year round.

Commissioner Lieberman questioned if tree trimmings were going to be separated from other vegetative waste so they could be used for chipping and mulching.

Mr. Foye responded that is the intention of this program, to be a backbone of a green waste recycling program.

On motion of Commissioner Lieberman, seconded by Assistant Deputy Mayor Scuotto and unanimously carried, the RRB approved the request for the pilot program for the use of trash transfer stations for pre-hurricane yard waste and debris.

8. ACTION ITEM – Motion to Determine 2006 Excess Reserve Distribution and Request County Commission Consent to Distribute

Mr. Greenstein explained this is the excess reserve distribution. The reason a dollar amount was not attached was there is a concern by county staff as to the amount the county is getting. The tipping slips are being looked at to make sure the right community is credited. There might be four cities in here that will receive more money than the original draft. A copy of the draft will be given to the Board. By the time the CFO signs off on it and this goes before the County Commission, an exact number will be known.

Commissioner Lieberman had a question on Section 6.7.

If all the cities, since they are the ones sending the majority of the waste to the system, agree there is excess money and it can be distributed, why would we say that it would only be distributed with the consent of the Broward County Board of County Commissioners, which is just one vote in the ILA?

Mr. Steinfeld responded that that is because the bonds are guaranteed by Broward County. The Bond Counsel felt uncomfortable and would not sign off on the 8th Amendment unless Broward County approved.

Mr. Greenstein added the issue was the insurer of the bonds wanted to make sure that whoever had the financial responsibility, which in this case in Broward County, at least knew that the standards of the \$50 million in cash was met.

Commissioner Lieberman clarified that the county does not have responsibility for the bonds. The way the district is set up, if there is a shortfall, we would do a surcharge against all the users who make up the difference. There are no county funds. It is the users, who are overwhelmingly the cities, which will make up the shortfall.

Mr. Steinfeld stated that Bond Counsel said it was Broward County they would hold responsible, not the district.

On motion of Commissioner Lieberman, seconded by Assistant Deputy Mayor Scuotto and unanimously carried, the RRB approved the distribution of excess reserves.

9. ACTION ITEM – TAC Scholarship Program – Request for Reimbursement to City of Deerfield Beach

Mr. Greenstein explained reimbursements of \$2,012 have been started for the City of Deerfield Beach for Cheryl Miller. Mr. Greenstein apologized that the paperwork is not attached and he will include it in the April meeting. This will allow 10 members of TAC to go to conferences, and the city will be reimbursed. The individual cannot be reimbursed.

With that, Mr. Greenstein withdrew this item.

10. INFORMATIONAL ITEMS

- **Next RRB Meeting – April 19, 2007 – Governmental Center Room 430**
- **Next TAC Meeting – April 6, 2007 – Governmental Center West**

Mr. Greenstein stated they are checking schedules, and on April 18th and 19th, 2007, we will be having a tour of the South Plant for the new members. A presentation was given today to the Public Works Association, and the same presentation will be given to the new RRB members and any returning members.

(Vice Mayor Wexler left the meeting room.)

Commissioner Lieberman requested staff prepare a financial analysis with respect to the trash going to the Waste-to-Energy Plants; whether the current shortfall they are having is actually generated by spot-market problems or waste leakage from the system. Commissioner Lieberman wants to know what waste is leaking from the system, what tonnage, and how that impacts the ability to meet the electrical generation requirement.

Mr. Greenstein explained that Mr. Steinfeld is currently researching whether we can hire code enforcement and train them to work with cities who are members, as opposed to the cities doing it, which will allow them to help the ILA cities when it comes to solid waste, so we don't have that leakage issue.

Commissioner Lieberman clarified that leakage from the system would lower the amount of trash being burned; therefore adversely impacting the electrical generation commitment, or whether it's really spot-market diversion.

There being no further business to come before the Board at this time, the Chair adjourned the meeting at 3:15 p.m.

(This meeting was recorded on CD Number 07-31.)



**REQUEST FOR EXPRESSIONS
OF INTEREST**

BROWARD COUNTY SOLID WASTE DISPOSAL DISTRICT

BROWARD COUNTY, FL

Issue Date: May __, 2007
Due Date: June __, 2007

BROWARD COUNTY SOLID WASTE DISPOSAL DISTRICT

SOLID WASTE MANAGEMENT INFRASTRUCTURE

REQUEST FOR EXPRESSIONS OF INTEREST

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1.0 INTRODUCTION

1.1 GENERAL

The Broward County Solid Waste Disposal District (District) is considering significant changes to its solid waste management infrastructure in the relatively near term. The District recognizes that many options it will consider will require significant development time, and is beginning this process now to proactively evaluate such options. The District seeks, through this Request for Expressions of Interest (RFEI), to identify firms that can meet all, or a portion of, the District's future solid waste processing and disposal requirements, that is consistent with its long-term objectives. While this is not a procurement, information gathered and obtained during this process may be used in future procurement(s).

The District was created through an Interlocal Agreement (ILA) in 1987 between Broward County, Florida, and a number of municipalities within the County (currently 25 out of 31). Creation of the District, headed by the Resource Recovery Board (RRB), satisfied Broward County's responsibility to provide for disposal of all solid waste delivered by haulers from the participating municipalities and the unincorporated areas of the County. The facilities and services managed by the RRB make up the Resource Recovery System (RRS). Collection of solid waste and recyclable material are, and are expected to remain, the responsibility of each municipality.

[Additional Background to be added in Subsequent Draft]

1.2 SOLID WASTE DISPOSAL DISTRICT OBJECTIVES

Overall solid waste management objectives of the District include:

- Provide environmentally sound solid waste management for the next 30 or more years.
- Provide maximum reliability.
- Provide optimal waste reduction.
- Increase recycling levels.

- Encourage use of innovative technology.

The District intends to enter into agreements with one or more firms to provide solid waste management, recycling, and disposal services. Future requirements may include siting and development of new facilities, contracting for capacity at existing facilities, acquisition, or a combination of approaches.

1.3 RFEI OBJECTIVES

The objectives of this Request for Expressions of Interest (RFEI):

1. To inform interested parties of the County's solid waste management needs, and to engage qualified firms in preliminary discussions regarding possible approaches to addressing those needs.
2. To determine the viability of emerging solid waste management options and technologies. Viable options were defined as those solid waste processing and disposal options that would:
 - Provide the County with long-term waste disposal capacity;
 - Be cost effective for the County;
 - Provide high levels of service to the community;
 - Increase recycling levels to meet and exceed State of Florida goals; and
 - Provide flexibility to adapt to future changes.
3. To identify relevant procurement, technical, business and management issues
4. To identify those parties that possess the experience, financial capability, and proven technology to effectively manage the District's solid waste.

1.4 BACKGROUND

The total amount of waste generated in Broward County is approximately three (3) million tons per year. Approximately 1.3 million tons of waste is handled by the District, with the remainder managed privately. Based on recently published data, the waste stream is managed as reflected in the Table 1-1 below.

Table 1-1: Broward County Solid Waste Management (2002)

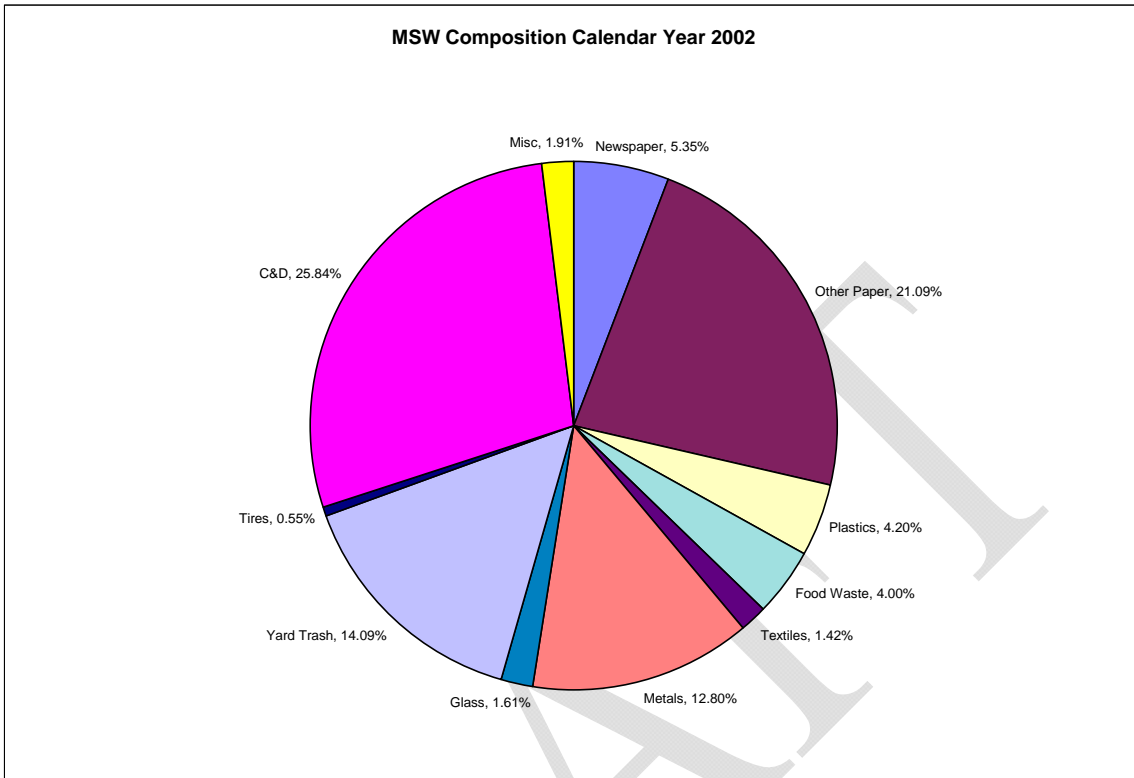
[Update to be provided in Subsequent Draft]

Location		Waste (Tons)	Broward County Generated (Tons)
South Wheelabrator Out of County	Broward	570,975	
	Spot Market ^(a)	174,477	
North Wheelabrator Out of County	Broward	531,925	531,925
	Spot Market ^(b)	261,853	
BIC landfill	Waste	27,021	27,021
	HH waste+	704	704
	Tires ++	872	872
	Yard waste +++	10,247	
CDSL	C&D	427,484	427,484
	MSW	523,195	523,195
	Yard waste	11,554	11,554
Recovered Material			852,355
Total Waste Generated in Broward County			2,946,085

A waste composition study was conducted in 2002. The Figure 1-1 below reflects the residential waste composition as determined in 2002. It is not expected that such composition has materially changed since that time.

Figure 1-1: Broward County MSW Composition (2002)

[Update to be provided in Subsequent Draft]



1.4.1 Current Solid Waste Infrastructure

The District's primary solid waste infrastructure is privately owned by Wheelabrator. The Wheelabrator South Facility, owned by Wheelabrator, is sited on leased property owned by the District, and has an adjacent ash monofill owned by the District, and operated by Wheelabrator. Table 1-2 below summarizes the various system components, their ownership, capacity, and general status.

Table 1-2: Broward County Solid Waste Management Components

[Update to be provided in Subsequent Draft]

	Type	Waste Stream	Tonnage Processed	Status	Contract Expires	Ownership
Wheelabrator North and South	Mass Burn, Waste-to-Energy	District MSW	4,500 tpd (2,250 tpd at each facility)	Operational	North: 2012 South: 2011	Wheelabrator
BIC	Landfill	District MSW	25 million CY*	Operational	N/A	County
CDSL	Landfill	Non-District MSW	N/A	Operational	N/A	Waste Management
Ash Monofill	Ash Monofill	District Ash	2 million CY	Operational	2011	County
Trash Transfer Stations	Transfer Station	TBD	TBD	Operational	N/A	County
MRF	Dual Stream	District Recyclable Material	300 – 450 tpd	Operational	2009	WMRA
Household Hazardous Waste Facilities	Drop-Off	Household Hazardous Waste	N/A	Operational	N/A	County

Of the approximate 1.3M tons managed by the District, approximately 1.2M is disposed of at the two waste-to-energy facilities owned and operated by Wheelabrator, Inc. Ash is disposed of at the CDSL Landfill (from Wheelabrator North Facility) and the ash monofill adjacent to the Wheelabrator South Facility. The remainder is recycled at the District MRF, owned and operated by Waste Management.

1.4.2 Expected Future Changes

Broward County's population is projected to continue growing for the foreseeable future, and the District's disposal facilities are either beginning to run out of capacity or require contract renewal. Contracts and expiration dates are as follows:

- The ash monofill at the Wheelabrator South Facility is expected to reach capacity in late 2010;
- The MRF operating agreement expires in 2009;
- The Revenue Bonds expire in 2012;
- The Service Agreements for the County’s waste-to-energy facilities expire in 2011 and 2012;
- The ILA will expire in 2013; and
- Unincorporated land in Broward County must be annexed or incorporated by 2010 (*Currently only __ % remains unincorporated*).

1.5 FUTURE SOLID WASTE MANAGEMENT IN BROWARD COUNTY

The District, recognizing the time required to meet new infrastructure needs, is proactively seeking now to establish a transition plan to a new solid waste management system. The District will entertain the possibility of contracting with an individual firm that can provide the full spectrum of services, a joint venture or team, or several different firms to address different portions of the total waste stream.

In June 2006, the District facilitated a Solid Waste Management Visioning Summit (Summit) to solicit stakeholder input and develop a policy framework to address future needs. A copy of the policy framework is included as Appendix XX to this RFEI, as well as a copy of the DVD which was distributed to all invitees prior to the Summit.

1.6 REFERENCE MATERIALS

Table 1-3 below lists a number of documents that are provided for additional background information.

Table 1-3: Reference Materials

Broward County Solid Waste Visioning Summit - Policy Framework
Broward County Solid Waste Visioning Summit – Informational DVD
[placeholder]

[placeholder]

DRAFT

2.0 PROCUREMENT INFORMATION

2.1 PROCESS OVERVIEW

Following issuance of this RFEI, Expressions of Interest (EI) will be submitted and then reviewed by the District. Based on the results of this review, certain Respondents will be invited to meet with the District for more detailed discussions.

Following these discussions, the District will review the responses, the results of vendor team discussions, and developments in solid waste management both in Florida, and in the United States, as well as abroad. Based on the data gathered, the District will conduct procurement(s) as appropriate to develop new infrastructure, structure new agreements, and other related activities to provide for a smooth transition.

2.2 PRELIMINARY SCHEDULE

The Table 2-1 represents the District's intended schedule from issuance of this REI through selection of the most advantageous proposal. This schedule should be considered preliminary and the District reserves the right to modify it as necessary.

Table 2-1: Preliminary Schedule

[Update to be provided in Subsequent Draft]

ACTIVITY	DATE
Issue Request of Expression of Interest	May __, 2007
Submit Expressions of Interest	June __, 2007
Vendor Discussion Sessions	July __ through August __, 2007
Issue Request for Proposals	September __, 2007
Submit Proposals	October __, 2007
Select Most Advantageous Respondent	December __, 2007
Negotiate agreement with Selected Respondent	

2.3 RFEI RESPONSE

The District requests that responses be submitted no later than 2:00 p.m. E.S.T. on ____ , 2007. Responses should be limited to 30 pages, plus any renderings, tables, drawings, graphs and firm promotional materials. Please note that future submittal requirements will request detailed information on proposing firms including experience and qualifications. It is therefore not required to submit such information in response to this request. Further submittal requirements are provided in Section 3.0 of this RFEI.

2.4 VENDOR DISCUSSION SESSIONS

The District intends to invite potential proposers to participate in discussion sessions with District representatives and consultants. These sessions will be scheduled for ½ day with each firm or team, during the three days indicated on the table above. An agenda will be prepared in advance of these meetings to allow for discussion of the District's issues, as well as the EIs provided by the selected firms.

Due to time constraints, the District may not request all potential proposers to participate in a discussion session. The purpose of the sessions is to discuss comments submitted in response to this RFEI. Therefore, in selecting companies to participate in the discussion session, the District will consider the nature of responses to this RFEI. Considerations will include responsiveness to the specific issues raised in this RFEI. Companies offered to attend a discussion session are requested to reasonably limit the number of personnel attending the session.

2.5 COSTS OF EI PREPARATION AND MEETING ATTENDANCE

The costs and expenses associated with the preparation of a response, attendance at the vendor discussion sessions and preparation of all other information required pursuant to this RFEI will be at the sole cost and expense of the Respondent. In no event will a Respondent have a claim against the District, its staff, or its consultants or agents for reimbursement of any such costs or expenses.

2.6 CONTACT INFORMATION

The County has requested that correspondence relating to this REI, and subsequent procurement phases be coordinated by Malcolm Pirnie, Inc. Accordingly, please direct all correspondence related to this project, including responses to this RFEI, to:

Sandy Gutner, P.E.
Senior Associate
Malcolm Pirnie, Inc.
1425 S. Andrews Ave.
Ft. Lauderdale, FL 33316
(954) 761-3460
(954) 761-7939 fax

2.7 RFEI NOT PROCUREMENT DOCUMENT

This REI shall not constitute a solicitation or procurement document for any design, construction, operation or services relating to the county's solid waste management infrastructure. Failure to submit a response to this RFEI, or participate in any discussions relating thereto, will not preclude any interested party from future participation in any procurement process that may be undertaken by the county for its solid waste management infrastructure.

3.0 SUBMISSION REQUIREMENTS

3.1 FORMAT

The District requests that responses to this RFEI be organized into the following sections:

1. General Company Information
2. Overall Approach
3. Technical Issues

The District further requests that responses include a letter of transmittal that identifies the name, address, title, telephone number, fax number and e-mail address of the Respondent's contact person who will serve as the interface between the County and the Respondent. Fifteen (15) hard copies of the Expression of Interest response should be submitted to Malcolm Pirnie, Inc., on behalf of the District, at the address indicated in Section 2.6 of this RFEI.

3.2 EXPRESSION OF INTEREST SUBMITTAL REQUIREMENTS

This RFEI is issued as part of the District's strategic development activities being undertaken to address the District's future solid waste management infrastructure objectives. Its purpose is to more precisely define the scope of the project. This RFEI was advertised and issued to the general public. Written responses are requested from those companies interested in performing the services contemplated in this RFEI. Based on review of submitted responses, the District will conduct discussion sessions with a selected subset of Respondents.

The information gathered in written response to this RFEI and during the vendor discussion sessions will be used in developing the District's procurement strategy. The technical requirements and contractual terms of the projects will be developed further and incorporated into the procurement documents.

A list of reference documents is provided in Section 1.6 of this RFEI.

3.2.1. General Company Information

Respondents shall submit a cover letter on Company letterhead transmitting the Company's Expression of Interest for providing the requested services executed by a Corporate Officer of the company. The Company shall **provide the following information:**

- Nature of the proposing entity (e.g., corporation, partnership, sole owner, joint venture, etc).
- The address and location of the office responsible for providing the proposed services. A local office is highly desirable.
- Name, address, telephone number, and contact person who will be responsible for all services to be provided.
- Information related to the financial resources and professional ability to implement any or all component(s) of their proposed plan(s);

3.2.2 Overall Approach

A narrative must be provided that describes the Respondent's understanding of the RFEI and its objectives, as well as the Respondent's overall proposed approach. In this section, the Respondent should discuss:

- What role the Respondent might be able serve to meet the District's needs (for example, technology vendor, overall program manager and project guarantor, single source provider of all services, etc.).
- A narrative description of the component(s) of their proposed plan(s) or product(s) that would aid the District's solid waste management efforts, including a description of the proposed management approach and pricing structure.
- What portion or amount of the District's waste that their proposed system(s) would be able to manage.

- Any facilities owned by the Respondent that are currently in operation that may be incorporated into the Respondents' proposed approach.
- Any new facilities envisioned to be developed or acquired in the County or outside the County in order to assume the envisioned responsibilities.
- Sketches, drawings, photos, etc. of existing installations or any other graphics that would convey the proposed concept.
- Information related to the financial resources and professional ability to implement any or all component(s) of their proposed plan(s).

3.2.3 Technical Issues

Issue 1. The District is open to a variety of solutions to their solid waste management future needs. Such solutions may include:

- Transfer, Haul and Disposal of Waste
- Waste-to-Energy Processing
- Thermal conversion
- Biological conversion
- Chemical conversion
- Recyclable material recovery and marketing
- Recovered material beneficiation (for end user marketing)

Respondent's should provide a discussion of interest and capability to perform each of the above-mentioned services. For each technology considered, please provide, as appropriate:

- A narrative description of the component(s) of their proposed plan(s) or product(s) that would aid the District's solid waste management efforts;
- An indication of the portion or amount of waste that their proposed system(s) would be able to manage;
- Sketches, drawings, photos, etc. of existing installations or any other graphics that would convey the proposed concept;
- A reasonable cost estimate.

Issue 2. The District may be interested in the use of innovative technologies as part of its solid waste management infrastructure. The District is, however, concerned about reliability and effectiveness of any such technology.

Respondents shall discuss any innovative technologies the Respondent may propose for use in the District's system. For each technology considered, please provide at least the following, as appropriate:

- the most probable throughput capacity to be accommodated by such technology(ies);
- any pre-processing requirements;
- site requirements (area, location, etc.);
- the total waste reduction by weight and volume;
- environmental impacts and required controls;
- approximate capital and operating costs; and
- any applicable revenues projected from sale of products.

Issue 3. Available sites are limited in Broward County for the development of solid waste management facilities. Please indicate whether the Respondent owns sites in Broward County that are appropriate for use in the District's system.

Respondents shall describe the site in general terms, including total developable area, proximity to any major transportation routes, and any other relevant information, that either potentially enhances or prohibits the site's use.

BROWARD SOLID WASTE DISPOSAL DISTRICT
RESOURCE RECOVERY BOARD

SCHEDULE OF MEETINGS

2007

Please note that Resource Recovery Board meetings are generally held at 2:00 p.m. in the Governmental Center, Broward County, as its schedule permits. You will be notified of any changes in location or times which may occur.

JANUARY 18	2:00 p.m.	Room 422 (Commission Chambers)
MARCH 15	2:00 p.m.	Room 430
APRIL 19	2:00 p.m.	Room 430
MAY 17	2:00 p.m.	Room 430
JULY 19	2:00 p.m.	Room 430
SEPTEMBER 20	2:00 p.m.	Room 430
OCTOBER 18	2:00 p.m.	Room 430
DECEMBER 20	2:00 p.m.	Room 430