

ATTACHMENT B
Timeline for Broward County Animal Care Activities

Date	Item	Comments
<i>1994</i>	<i>San Francisco becomes first "No Kill" Community</i>	
<i>2009</i>	<i>Fee-Waived Adoption Studied</i>	<i>Peer reviewed research finds that adopters of pets without fees feel attachment and provide care at the same level as those who pay fees.</i>
<i>2011</i>	<i>HSUS Launches "Pets for Life"</i>	<i>Intervention program focusing on supporting animals in homes, rather than confiscating and rehoming animals.</i>
3.27.12	Board passed resolution to promote Broward County as a no-kill community	Resolution recommended several actions, including actively seeking to prevent pet intake.
10.13.2013	Director Susan Pierce	Advocate criticism received: questioning qualifications, progress toward "No Kill." (Live Release rate 35% in 2010.)
5.7.14	Inspector General Report	Followed by articles citing advocate criticism. Report focused on handling of controlled substances and Ordinance compliance; advocate concerns focused on Director's qualifications and perceived lack of progress toward "No Kill" goal.
1.2015	National Animal Care and Control Association Assessment of ACD	Among other recommendations, recommended not accepting "owner surrenders" and to only accept animals from other jurisdictions when under contract to do so.
1.5.2016	New Director Thomas Adair	Advocate criticism received: over-emphasis on enforcement, record QA/QC practices, qualifications, progress toward "No Kill." Significant effort associated with preparing for and moving into new shelter. (LRR 65% in 2015.)
11.15.16	Move into new shelter at current location	
9.25.17	Acting Director Stephanie Chicko	Advocate criticism received, similar to that of previous Director.
1.1.18	New Director Lauralei Combs	Advocate criticism received: qualifications, community involvement, shelter overcrowding, animal husbandry, and humane conditions. (LRR 85% in 2019.) Staff recalls some managed intake attempted, but staffing – particularly at high overpopulation – was inadequate to implement.
2018	Best Friends Animal Society Assessment of ACD	Among other recommendations, recommends operating within Capacity for Care and not transferring animals from other jurisdictions within Broward County.
3.19.20	Acting Director Alessandra Medri	Advocate criticism received.
7.2020	University of Florida with Maddie's Fund Assessment of ACD	Among other recommendations, recommends operating within Capacity for Care, impounding animals with a "managed admissions" approach, including "Good Samaritan foster care."
7.23.2020	<i>Human Animal Support Services launches</i>	<i>In response to COVID-19, national movement to support animals in homes launches.</i>
10.20.20	Acting Director Jeffery Halsey	Advocate criticism received: qualifications, community involvement.
12.16.20	Broward County Auditor Report 21-05 Released	Covering Fiscal Years 2019 and 2020 (through May 31, 2020). 132 recommendations. Covering a period of extreme over population, a result of a fully open, unmanaged intake of pets. In general, audit represented an agency overwhelmed by failing to manage pet intake.
1.25.21	New Director Emily Wood	Advocate criticism received: qualifications, community involvement, dedication to "No Kill." (LRR 86% in 2021; no animals with treatable/manageable conditions euthanized.)
5.1.21	Director presents ACD Reset to Board	Reset includes four pillars: Community Animal Care, Equitable Services, Public Safety, Shelter Operations Focus
9.7.21	Follow-up audit begins	County Auditor began follow-up audit of 12.16.20 Auditor Report 21-05. Follow-up audit continues to date.

Notes

Denotes change in leadership; *Italics* denote national dates of interest in animal services industry