

FY16 BUDGETING PROCESS

Broward County's budgeting process is a performance-based approach that considers each program based on the outcomes it delivers, not the activities it conducts. This approach results in budget decisions based on the end results of the services provided. The Board of County Commissioners has consistently balanced the demands for services with the need for responsible stewardship of public funds. By taking a proactive, outcome-oriented approach to budgeting, Broward was prepared for the FY08 rollback of property taxes mandated by the Legislature, the approval of Amendment 1, and the substantial tax roll declines resulting from the recession in fiscal years 2010-2012. While the FY16 tax roll is 6.9% higher than the FY15 budgeted roll, it is still 15% lower than the FY08 tax roll.

Budget background information and tax-roll projections were discussed by the Board of County Commissioners at a pre-budget workshop in February. Four more workshops in April, May, and June addressed Enterprise Fund agencies, Generally-Funded County agency budgets, Constitutional Officer budgets, and the impact of updated tax roll information on projected ad valorem tax revenue. Conceptual direction from the workshops assisted the County Administrator and Department Directors in formulating this Recommended Budget.

In order to balance the general fund budget with available revenues, additional resources are allocated only to address the most critical service gaps, recognizing that some service level and operating gaps will continue. The overall results of these actions were discussed with the Board at the June workshop.

The County Commission will hold an additional workshop in August and will hold two public hearings in September to adopt the budget and tax rates.

OVERVIEW OF FY16 BUDGET

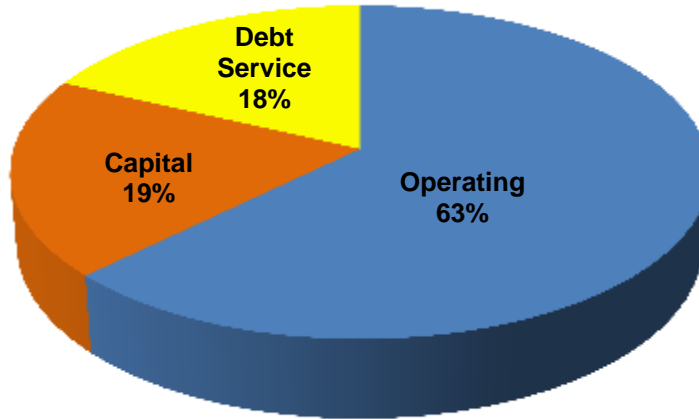
The County provides many services with its funds, which are categorized into four broad service areas. Regional services are those that the County provides countywide. Contract regional services include those that the County Commission has determined to be available to all County residents by contract such as Broward Sheriff’s Office (BSO) road patrol, and building and permitting services. Municipal services are those that the County provides to the Broward Municipal Services District, formerly known as the unincorporated area. The final category is internal services, which includes the support services that the County must provide to itself to do business.

The chart below shows all County services under the four categories that have been described:

<u>Regional Services</u>	<u>Regional Services</u> <u>(Continued)</u>	<u>Contract Regional</u> <u>Services*</u>	<u>Municipal Services</u>	<u>Internal Services</u>
Airport	Nuisance Abatement	Road Patrol	Code Enforcement	Accounting
Animal Care & Adoption	Plat Review	Building Code	Garbage Collection	Audit Services
Auto Tag Licensing	Port Everglades	Services	Lot Clearing	Collection & Investment of Revenue
Child Care Food Service Inspection	Property Assessments	Fire Rescue	Neighborhood Parks	Comprehensive Planning
Collection of Taxes	Recording Official & Public Records Documents	Municipal-Level Services	Neighborhood Planning	County Administration
Consumer Affairs	Redevelopment	Aquatic Weed Control	Neighborhood Roads	Equal Opportunity
Contractor Licensing	Regional Communications		School Crossing Guards	Facility Construction/Facilities Maintenance
Convention Center	Regional Fire Rescue		Zoning Code Services	Fleet Services
Consolidated Dispatch	Regional Parks			GIS Services
Cultural Programs	Regional Roadway Construction/ Maint.			Human Resources
Detention	Small Business Opportunity			Information Technology
Economic Development	Tourism Development			Intergovernmental Relations
Elections Administration	Traffic Engineering			Internal Investigations
Environmental Protection	Transit			Legal Services
Health Care	Transportation Planning			Management & Budget
Housing	Trauma Mgmt. Services			Professional Standards
Homeless Services	Value Adjustment Board			Purchasing
Human Services	Water and Wastewater Treatment and Transmission			Records Storage
Human Rights Protection	Water Management			Radio Maintenance
Land Use, Comp. Planning & Development Mgmt.	Waterways Management			Risk Management
Law Enforcement Specialized Services				Telephone Services
Libraries				
Medical Examiner Services				
Mosquito Control				

* Contract regional services are funded by contractual payments from the cities.

Another way to view the budget is to categorize the expenses according to the type of expense, i.e., operating budget, capital budget or debt service budget. The following chart illustrates where the resources are allocated:



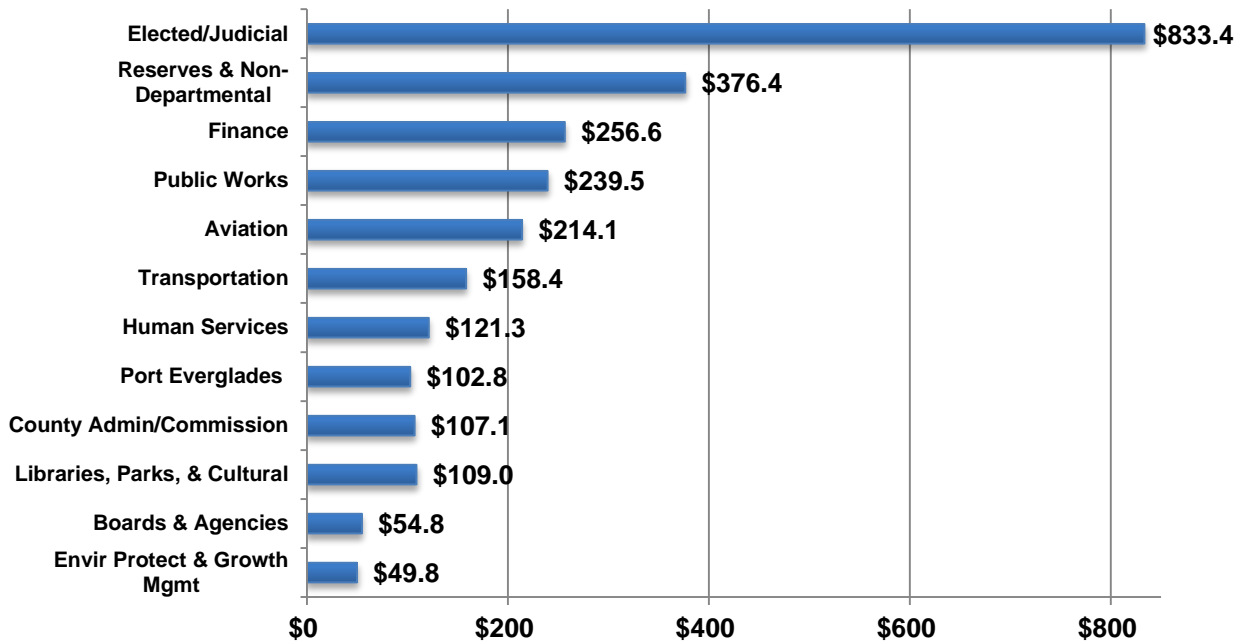
The **Operating Budget** includes the ongoing activities of the County government – from enterprise operations which are totally user fee supported, to special purpose operations which are supported with user fees and other non-property tax revenues, to general purpose operations which are supported by a mixture of user fees, assessments, property taxes and other revenues.

The **Capital Budget** includes all major projects (construction, improvement and acquisition of facilities and infrastructure) funded by a variety of funding sources. The most significant revenues are taxes, bond and loan proceeds, grants, user fees, and fund balances.

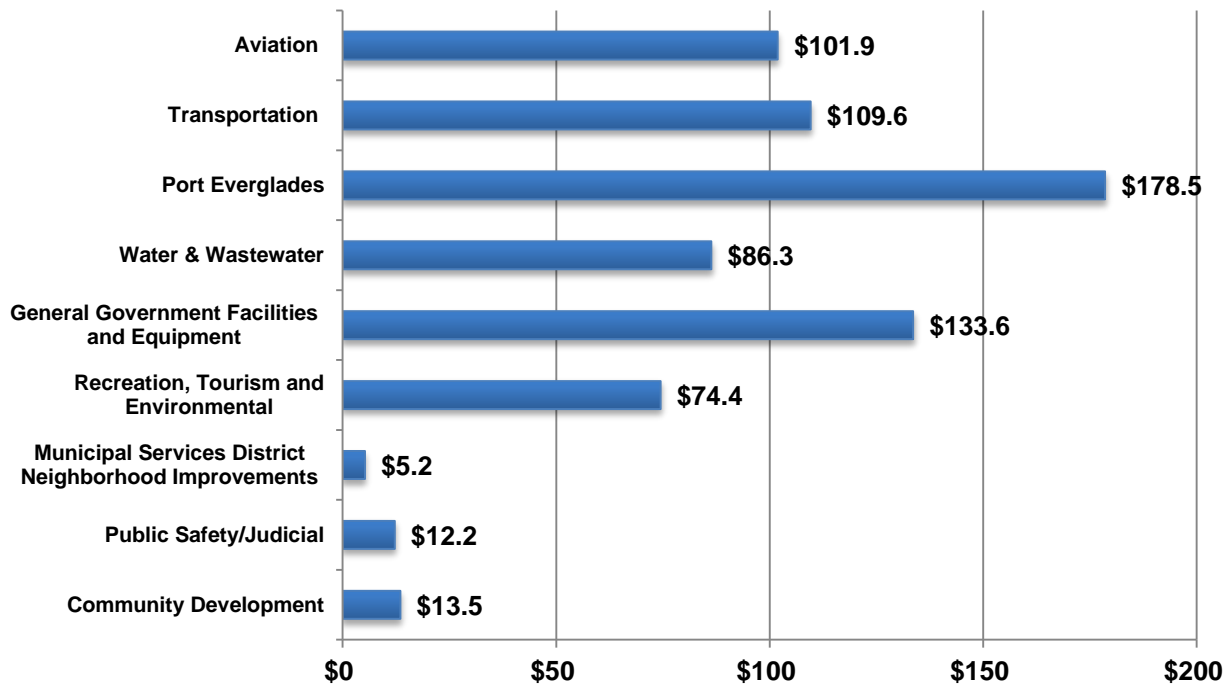
The **Debt Service Budget** provides for payment of principal and interest on revenue bonds and general obligation (voted) bonds and the required reserves.

The following graphs provide an overview of the major activities funded in the operating, capital and debt service budgets:

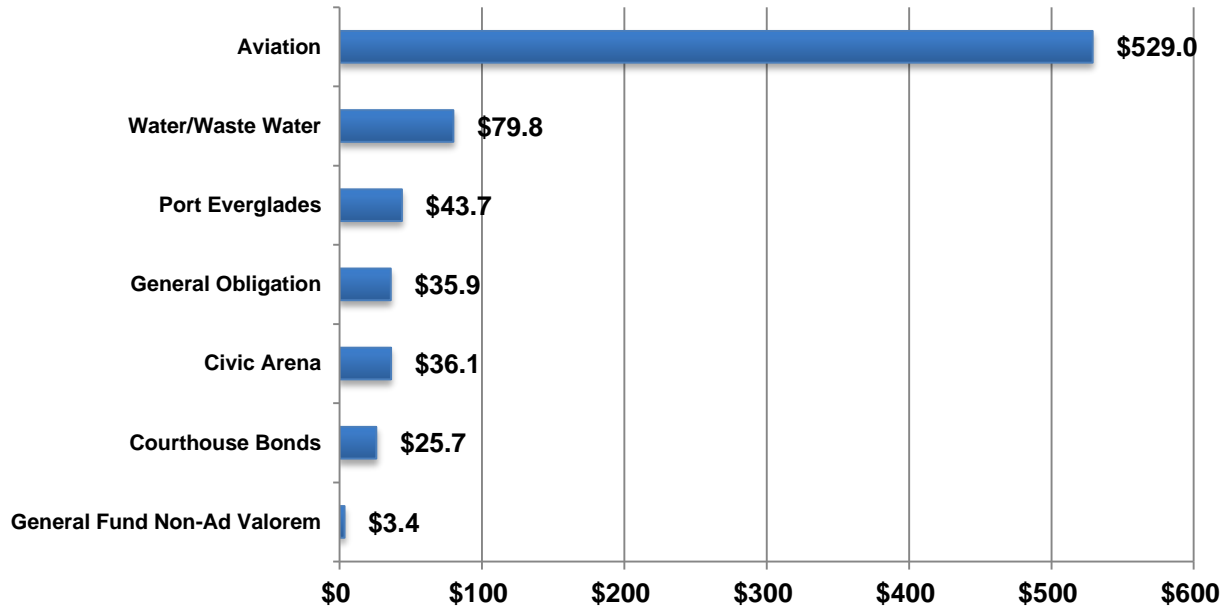
Operating (Millions)



Capital (Millions)



Debt Service (Millions)



To understand the County Budget, it is necessary to view it from the perspective of both revenues and appropriations. The next two sections describe how the budget is supported by revenues and the major changes to appropriations from FY15 to FY16.