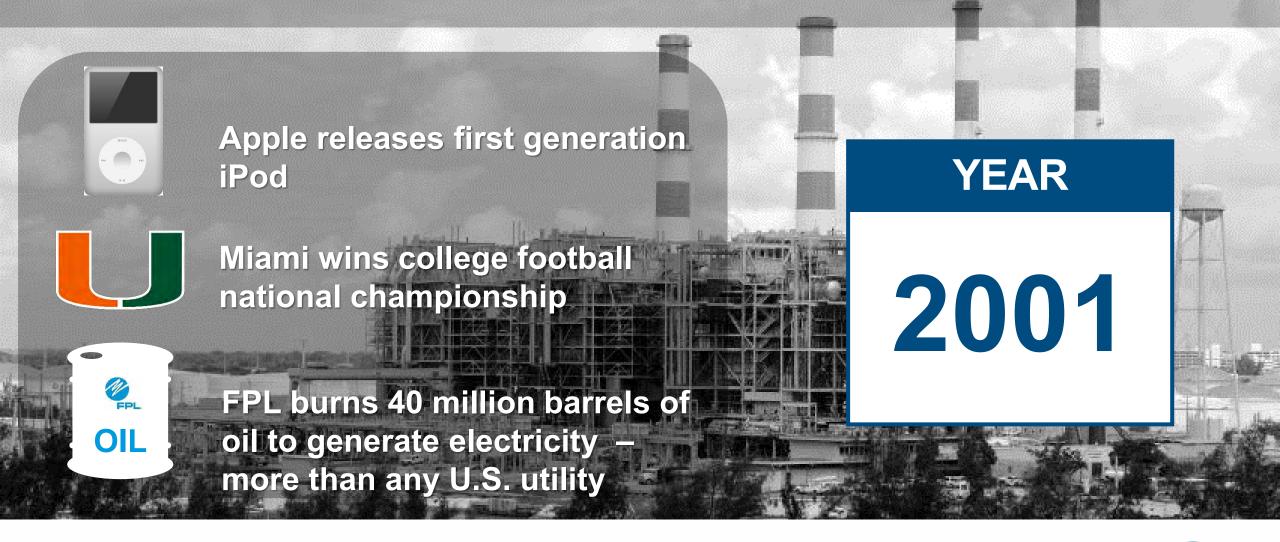


Achieving Real Zero™ for customers and Florida

Lauren Sher
Director, Sustainability and Environmental Policy
Florida Power & Light Company



FPL's journey to Real Zero is many years in the making



We've been modernizing our power plant fleet for more than two decades by blowing up 1960s-era facilities...





...and replacing them with ultra fuel-efficient, state-of-the-art clean energy centers that run on U.S.-produced natural gas



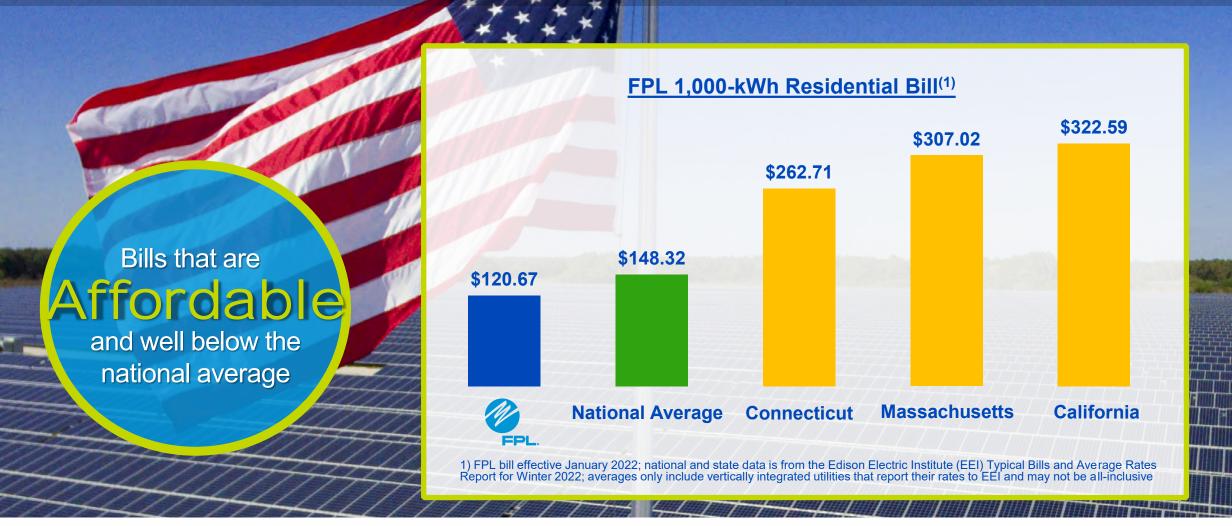


And we've eliminated coal from our Florida power plant fleet



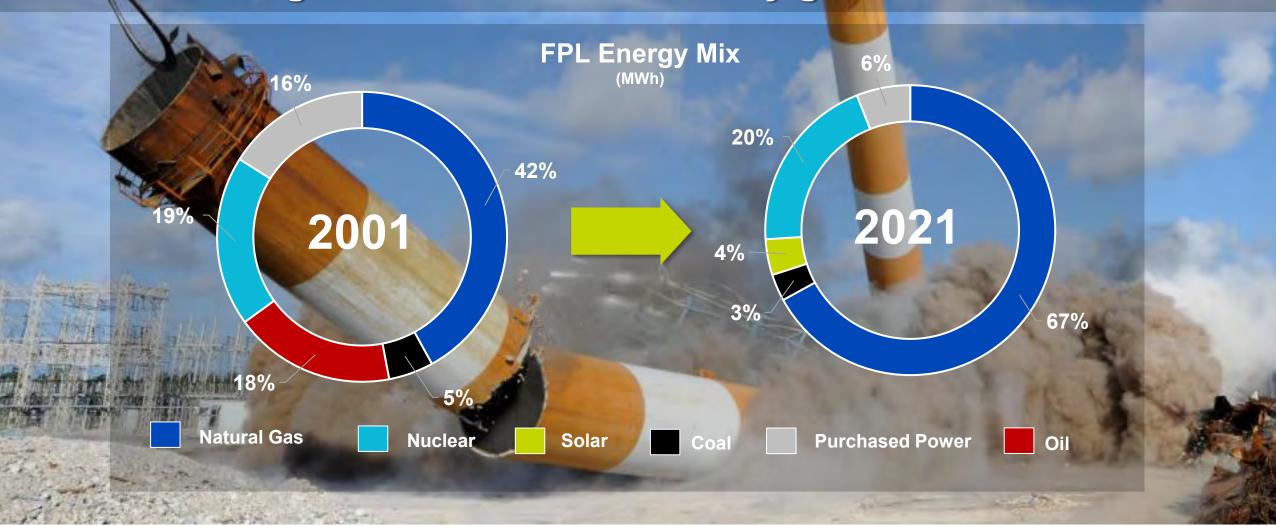


As we've modernized our fleet, we've kept customer bills low





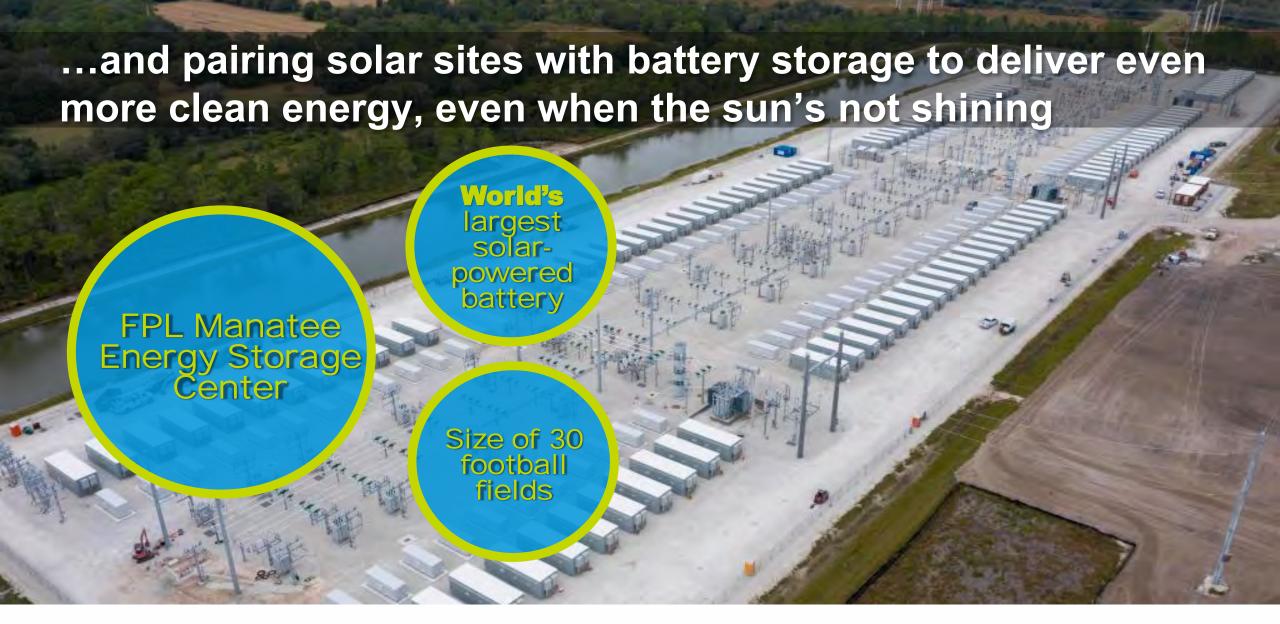
FPL's power plant modernization has dramatically shifted our fuel mix, resulting in much cleaner electricity generation



Now, we're leading the world's largest solar expansion...









Our FPL SolarTogetherTM program is an innovative model for large utility-based community solar programs

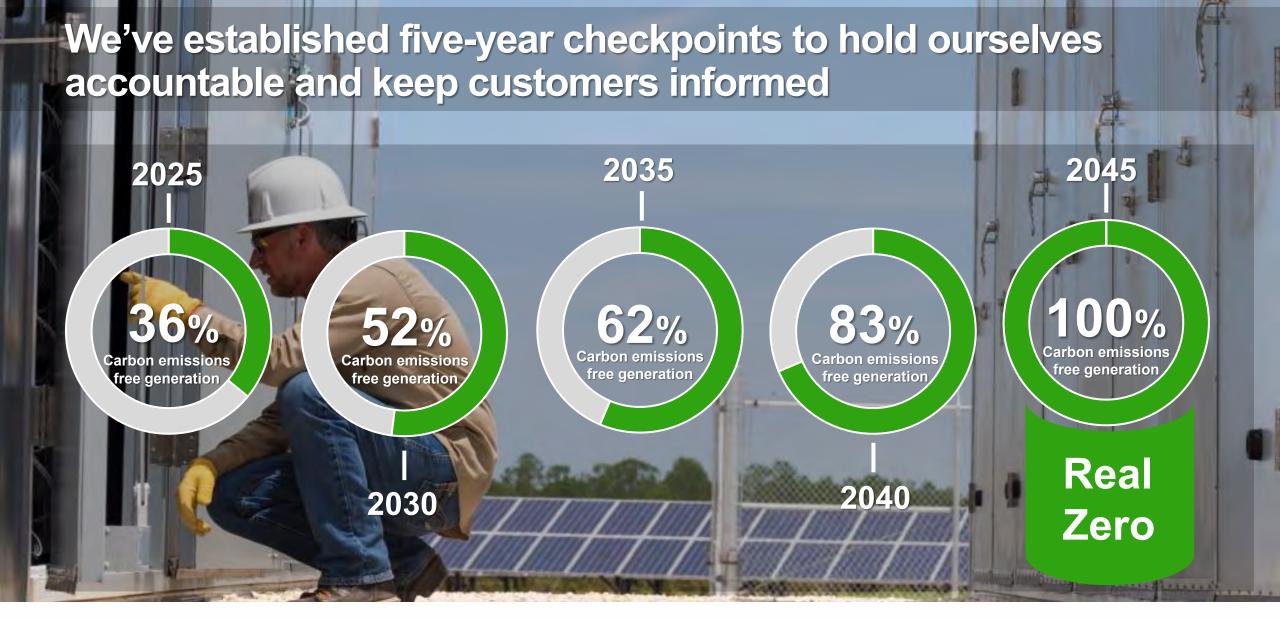
- Leverages cost-effective utility scale solar
- Shares benefits between participants/non-participants
- Based on industry best practices
- Incorporates feedback from customers
- Value proposition is the same for all participants
- Provides a pathway to achieve sustainability and renewable goals
- Low-income model that enables day 1 savings



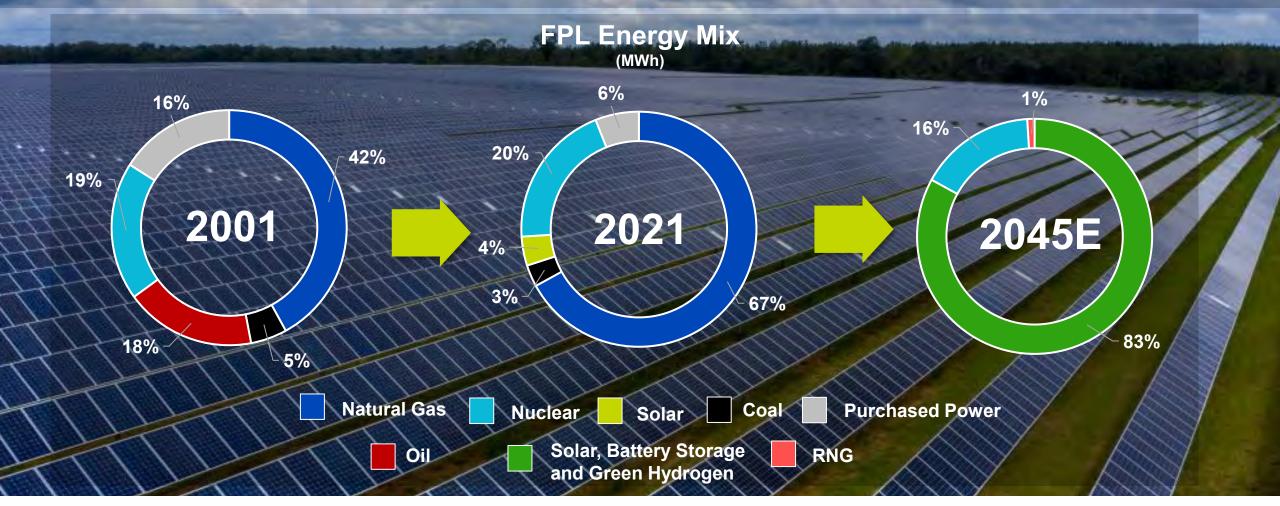








Achieving Real Zero would be the culmination of more than four decades of work to transform our power plants









Our Real Zero plan has been well-received







generations

