

Before Starting the Project Application

To ensure that the Project Application is completed accurately, ALL project applicants should review the following information BEFORE beginning the application.

Things to Remember:

- Only Collaborative Applicants may apply for CoC Planning funds using this application, and only one CoC Planning application may be submitted during the FY 2023 CoC Program grant competition.
- Additional training resources can be found on the HUD.gov at https://www.hud.gov/program_offices/comm_planning/coc.
- Questions regarding the FY 2023 CoC Program Competition process must be submitted to CoCNOFO@hud.gov.
- Questions related to e-snaps functionality (e.g., password lockout, access to user's application account, updating Applicant Profile) must be submitted to e-snaps@hud.gov.
- Project applicants are required to have a Unique Entity Identifier (UEI) number and an active registration in the Central Contractor Registration (CCR)/System for Award management (SAM) in order to apply for funding under the Continuum of Care (CoC) Program Competition. For more information see the FY 2023 CoC Program Competition NOFO.
- To ensure that applications are considered for funding, applicants should read all sections of the FY 2023 CoC Program Competition NOFO.
- Detailed instructions can be found on the left menu within e-snaps and on the HUD Exchange. They contain comprehensive instructions and should be used in tandem with the navigational guides, which are also found on the HUD Exchange.
- Before completing the project application, all project applicants must complete or update (as applicable) the Project Applicant Profile in e-snaps, particularly the Authorized Representative and Alternate Representative forms as HUD uses this information to contact you if additional information is required (e.g., allowable technical deficiency).
- HUD reserves the right to reduce or reject any new or renewal project that fails to adhere to 24 CFR Part 578 and application requirements set forth in the FY 2023 CoC Program NOFO.

1A. SF-424 Application Type

1. Type of Submission:

2. Type of Application: CoC Planning Project Application

If Revision, select appropriate letter(s):

If "Other", specify:

3. Date Received: 09/25/2023

4. Applicant Identifier:

5a. Federal Entity Identifier:

5b. Federal Award Identifier

6. Date Received by State:

7. State Application Identifier:

1B. SF-424 Legal Applicant

8. Applicant

- a. Legal Name:** Broward County, Florida
- b. Employer/Taxpayer Identification Number (EIN/TIN):** 59-6000531
- c. Unique Entity Identifier:** P62KF2SJJ237

d. Address

Street 1: 115 S Andrews Avenue
Street 2: A370
City: Fort Lauderdale
County: Broward
State: Florida
Country: United States
Zip / Postal Code: 33301

e. Organizational Unit (optional)

Department Name: Human Services
Division Name:

f. Name and contact information of person to be contacted on matters involving this application

Prefix: Ms.
First Name: Rebecca
Middle Name:
Last Name: McGuire
Suffix: Ph.D
Title: HOSS-D Director
Organizational Affiliation: Broward County, Florida
Telephone Number: (954) 357-5686
Extension:
Fax Number: (954) 357-5521

Email: rmcguire@broward.org

1C. SF-424 Application Details

9. Type of Applicant: B. County Government

10. Name of Federal Agency: Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Title: CoC Program

CFDA Number: 14.267

12. Funding Opportunity Number: FR-6700-N-25

Title: Continuum of Care Homeless Assistance
Competition

13. Competition Identification Number:

Title:

1D. SF-424 Congressional District(s)

14. Area(s) affected by the project (state(s) only): Florida
(for multiple selections hold CTRL+Key)

15. Descriptive Title of Applicant's Project: Planning 2023

16. Congressional District(s):

a. Applicant: FL-020, FL-021, FL-022, FL-023, FL-024, FL-025

b. Project: FL-020, FL-021, FL-022, FL-023, FL-024, FL-025
(for multiple selections hold CTRL+Key)

17. Proposed Project

a. Start Date: 12/01/2023

b. End Date: 11/30/2024

18. Estimated Funding (\$)

a. Federal:

b. Applicant:

c. State:

d. Local:

e. Other:

f. Program Income:

g. Total:

1E. SF-424 Compliance

19. Is the Application Subject to Review By State Executive Order 12372 Process? b. Program is subject to E.O. 12372 but has not been selected by the State for review.

If "YES", enter the date this application was made available to the State for review:

20. Is the Applicant delinquent on any Federal debt? No

If "YES," provide an explanation: N/A

1F. SF-424 Declaration

By signing and submitting this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete, and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)

I AGREE:

21. Authorized Representative

Prefix: Ms.

First Name: Monica

Middle Name:

Last Name: Cepero

Suffix:

Title: County Administrator

Telephone Number: (954) 357-7353
(Format: 123-456-7890)

Fax Number: (954) 357-5521
(Format: 123-456-7890)

Email: mcepero@broward.org

Signature of Authorized Representative: Considered signed upon submission in e-snaps.

Date Signed: 09/25/2023

1G. HUD 2880

Applicant/Recipient Disclosure/Update Report - form HUD-2880
U.S. Department of Housing and Urban Development
OMB Approval No. 2506-0214 (exp.1/31/2026)

Applicant/Recipient Information

1. Applicant/Recipient Name, Address, and Phone

Agency Legal Name: Broward County, Florida

Prefix: Ms.

First Name: Monica

Middle Name:

Last Name: Cepero

Suffix:

Title: County Administrator

Organizational Affiliation: Broward County, Florida

Telephone Number: (954) 357-7353

Extension:

Email: mcepero@broward.org

City: Fort Lauderdale

County: Broward

State: Florida

Country: United States

Zip/Postal Code: 33301

2. Employer ID Number (EIN): 59-6000531

3. HUD Program: Continuum of Care Program

4. Amount of HUD Assistance Requested/Received: \$589,672.00

(Requested amounts will be automatically entered within applications)

5. State the name and location (street address, City and State) of the project or activity.

Refer to project name, addresses and CoC Project Identifying Number (PIN) entered into the attached project application.

Part I Threshold Determinations

1. Are you applying for assistance for a specific project or activity? **Yes**
 (For further information, see 24 CFR Sec. 4.3).

2. Have you received or do you expect to receive assistance within the jurisdiction of the Department (HUD), involving the project or activity in this application, in excess of \$200,000 during this fiscal year (Oct. 1 - Sep. 30)? For further information, see 24 CFR Sec. 4.9. **Yes**

Part II Other Government Assistance Provided or Requested/Expected Sources and Use of Funds

Such assistance includes, but is not limited to, any grant, loan, subsidy, guarantee, insurance, payment, credit, or tax benefit.

Department/Local Agency Name and Address	Type of Assistance	Amount Requested / Provided	Expected Uses of the Funds
Broward County, Florida 115 S. Andrews Ave Rm# A370 Ft Lauderdale, FL 33301	Cash Match	\$1,818,672.00	CoC eligible Activities Match
Broward County, Florida, 115 S Andrews Ave Rm# A370 Ft Lauderdale, FL 33301	In Kind Match	\$1,633,215.00	CoC eligible Activities Match

Note: If additional sources of Government Assistance, please use the "Other Attachments" screen of the project applicant profile.

Part III Interested Parties

Do you need to disclose interested parties for this grant according to the criteria below? No

Certification

Warning: If you knowingly make a false statement on this form, you may be subject to civil or criminal penalties under Section 1001 of Title 18 of the United States Code. In addition, any person who knowingly and materially violates any required disclosures of information, including intentional non-disclosure, is subject to civil money penalty not to exceed \$10,000 for each violation.

I/We, the undersigned, certify under penalty of perjury that the information provided above is true, correct, and accurate. Warning: If you knowingly make a false statement on this form, you may be subject to criminal and/or civil penalties under Section 1001 of Title 18 of the United States Code. In addition, any person who knowingly and materially violates any required disclosures of information, including intentional nondisclosure, is subject to civil money penalty not to exceed \$10,000 for each violation.

X

Name / Title of Authorized Official: Monica Cepero, County Administrator

Signature of Authorized Official: Considered signed upon submission in e-snaps.

Date Signed: 09/25/2023

1H. HUD 50070

HUD 50070 Certification for a Drug Free Workplace

Applicant Name: Broward County, Florida

Program/Activity Receiving Federal Grant Funding: CoC Program

Acting on behalf of the above named Applicant as its Authorized Official, I make the following certifications and agreements to the Department of Housing and Urban Development (HUD) regarding the sites listed below:

I certify that the above named Applicant will or will continue to provide a drug-free workplace by:	
<p>a. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the Applicant's workplace and specifying the actions that will be taken against employees for violation of such prohibition.</p>	<p>e. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph d.(2) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;</p>
<p>b. Establishing an on-going drug-free awareness program to inform employees — (1) The dangers of drug abuse in the workplace (2) The Applicant's policy of maintaining a drug-free workplace; (3) Any available drug counseling, rehabilitation, and employee assistance programs; and (4) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace.</p>	<p>f. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph d.(2), with respect to any employee who is so convicted — (1) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or (2) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;</p>
<p>c. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph a.;</p>	<p>g. Making a good faith effort to continue to maintain a drugfree workplace through implementation of paragraphs a. thru f.</p>
<p>d. Notifying the employee in the statement required by paragraph a. that, as a condition of employment under the grant, the employee will — (1) Abide by the terms of the statement; and (2) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;</p>	

Sites for Work Performance.

The Applicant shall list (on separate pages) the site(s) for the performance of work done in connection with the HUD funding of the program/activity shown above: Place of Performance shall include the street address, city, county, State, and zip code. Identify each sheet with the Applicant name and address and the program/activity receiving grant funding.)
 Workplaces, including addresses, entered in the attached project application.
 Refer to addresses entered into the attached project application.

I certify that the information provided on this form and in any accompanying documentation is true and accurate. I acknowledge that making, presenting, submitting, or causing to be submitted a false, fictitious, or fraudulent statement, representation, or certification may result in criminal, civil, and/or administrative sanctions, including fines, penalties, and imprisonment.

X

WARNING: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties. (18 U.S.C. §§ 287, 1001, 1010, 1012; 31 U.S.C. §3729, 3802)

Authorized Representative

Prefix: Ms.

First Name: Monica

Middle Name

Last Name: Cepero

Suffix:

Title: County Administrator

Telephone Number: (954) 357-7353
(Format: 123-456-7890)

Fax Number: (954) 357-5521
(Format: 123-456-7890)

Email: mcepero@broward.org

Signature of Authorized Representative: Considered signed upon submission in e-snaps.

Date Signed: 09/25/2023

CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

(1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.

2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.

(3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Statement for Loan Guarantees and Loan Insurance

The undersigned states, to the best of his or her knowledge and belief, that:

If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. Submission of this statement is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required statement shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate:

Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

Applicant's Organization: Broward County, Florida

Name / Title of Authorized Official: Monica Cepero, County Administrator

Signature of Authorized Official: Considered signed upon submission in e-snaps.

Date Signed: 09/25/2023

1J. SF-LLL

DISCLOSURE OF LOBBYING ACTIVITIES Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352. Approved by OMB0348-0046

HUD requires a new SF-LLL submitted with each annual CoC competition and completing this screen fulfills this requirement.

Answer "Yes" if your organization is engaged in lobbying associated with the CoC Program and answer the questions as they appear next on this screen. The requirement related to lobbying as explained in the SF-LLL instructions states: "The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action."

Answer "No" if your organization is NOT engaged in lobbying.

Does the recipient or subrecipient of this CoC grant participate in federal lobbying activities (lobbying a federal administration or congress) in connection with the CoC Program? No

Legal Name: Broward County, Florida

Street 1: 115 S Andrews Avenue

Street 2: A370

City: Fort Lauderdale

County: Broward

State: Florida

Country: United States

Zip / Postal Code: 33301

11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

I certify that this information is true and complete.

Authorized Representative

Prefix: Ms.

First Name: Monica

Middle Name:

Last Name: Cepero

Suffix:

Title: County Administrator

Telephone Number: (954) 357-7353
(Format: 123-456-7890)

Fax Number: (954) 357-5521
(Format: 123-456-7890)

Email: mcepero@broward.org

Signature of Authorized Official: Considered signed upon submission in e-snaps.

Date Signed: 09/25/2023

IK. SF-424B

(SF-424B) ASSURANCES - NON-CONSTRUCTION PROGRAMS

OMB Number: 4040-0007
Expiration Date: 02/28/2022

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

- | | |
|-----------|---|
| 1. | Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application. |
| 2. | Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives. |
| 3. | Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain. |
| 4. | Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency. |
| 5. | Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F). |
| 6. | Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism, (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application. |
| 7. | Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases. |
| 8. | Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds. |

- 9. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327~333), regarding labor standards for federally-assisted construction subagreements.
- 10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
- 11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93~205).
- 12. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
- 13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
- 14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.
- 15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.
- 16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
- 17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
- 18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
- 19. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

As the duly authorized representative of the applicant, I certify:

Authorized Representative for: Broward County, Florida
Prefix: Ms.
First Name: Monica

Middle Name:

Last Name: Cepero

Suffix:

Title: County Administrator

Signature of Authorized Certifying Official: Considered signed upon submission in e-snaps.

Date Signed: 09/25/2023

2A. Project Detail

1. **CoC Number and Name:** FL-601 - Ft Lauderdale/Broward County CoC
2. **Collaborative Applicant Name:** Broward County, Florida

3. **Project Name:** Planning 2023

4. **Component Type:** CoC Planning Project Application

2B. Project Description

1. Provide a description that addresses the entire scope of the proposed project and how the Collaborative Applicant will use grant funds to comply with 24 CFR 578.7:

The Continuum of Care (“CoC”) Planning Grant is utilized to enhance collaborative efforts among providers and stakeholders to further implement Broward’s service delivery model, strategic "A Way Home Plan" and pilot innovative projects. This is achieved by funding four full time Employees for the Collaborative Applicant (“CA”). This year with the increases funding for the Planning Grant the CA is adding 2 Program Project Coordinator Seniors to create a more robust data analysis process and have someone dedicated to implementing innovative projects throughout the CoC. The staff ensure the CA fulfills its role in monitoring data integrity, monitoring sub recipients, staff cases of difficult to serve individuals, coordinate the CoC Board & Committees, ensure the agendas, minutes, and meetings are noticed in compliance with the Sunshine law in accordance with Florida Status, monitoring board appointments, invitations to prospective & new members to join the CoC on an annual basis; and maintain and updating monthly the (CoC)’s website. Staff conduct an annual review of the Gov Charter; Standards of Written Prioritization, & review HMIS P&P to comply with Subpart B of 24 CFR 587.7. Positions include 3 Program/Project Coordinator Seniors, 1 Program Project Coordinator; Contract Grants Admin; & an Administrative Assistant. The staff manage and monitor the financial and outcome performance of all projects funded through the County, state & federal funds; setting consistent benchmarks by establishing HUD driven targets for system performance measures for sub-populations & programs types; APR reviews, ongoing analysis & recommendations and timely follow up to improve syst-wide performance; consult with Entitlements & ESG recipients to establish funding priorities; ensuring agencies operationalize CoC’s Written Standards, monitoring adherence to program eligibility, prioritization of standards & fidelity to Housing First. The CoC utilizes specific data points and the outcomes now aligned the outcomes with the System Performance Measures. A customized outcome report is built into HMIS so providers can run this report to monitor outcome performance. Expectations from these enhancements include measuring the positive impact of services so that successful progs can be replicated; allocation of funding & resources to the most effective & efficient progs to drive positive results to transform lives; increase transparency, accountability, & agility. The CoC focuses on planning, management, data integrity, data analysis, service delivery across the network and between systems/sectors including Behavioral Health, Hospitals, Child Welfare, Jails and the Broward County School Board. An aggressive landlord recruitment campaign was launch in October of 2021. To date this initiative has foster a relationship with 100 new landlords.

2. Describe the estimated schedule for the proposed activities, the management plan, and the method for assuring effective and timely completion of all work.

The CoC and its leadership, have implemented service delivery models to enhance the quality-of-service delivery. Programmatic outcomes and performance are monitored monthly through provider calls and site visits, as well as quarterly fiscal utilization reviews and annual onsite monitors. Additionally, each month the HMIS lead ensures providers submit data certification that documents they have reviewed their data integrity and are making any necessary corrections to error thresholds. Data points and key performance indicators such as fiscal utilization, numbers service, & outcomes not met are reported to the Performance Outcome Needs and Gap (“PONG”) monthly. Quarterly there is a review of System Performance Measures and performance outcomes that are presented to the PONG. There are also scheduled monthly meeting with key stake holders with health care providers, municipalities, corrections, and child welfare organizations. The CoC quarterly performance review process ensures all program tasks as diligently monitored, completed, and analyzed in a timely fashion. The estimated schedule, management plan, and methodology to complete all tasks begin Dec 1, 2023-Nov 30, 2024. There are routine monthly performance calls with all providers. This meta-view allows for proactive initiatives to better serve person experiencing homelessness. Mandated training topics are published in the provider handbook and tracked upon monitors for compliance. The annual monitoring is a comprehensive review of performance, invoice submission, utilization both for number served and funding, administrative review of all policies and procedures and a comprehensive audit of HMIS. The team facilitates community events and meetings that include a monthly CoC Homeless Provider Stakeholder, the monthly Housing Action Committee, the monthly Consumer Advocacy Committee, the annual Homeless Symposium for those experiencing homelessness to voice concerns, receive incentives and enroll with agencies, and actively recruit landlords and drive them to the exclusive Multiple Listing Site of the CoC. The Pillars of Prosperity of Broward County, a business, civic, academic and government leaders, volunteers and community residents continue the process of developing a strategic vision plan and work with the business committee. The CA’s Officer of Innovation and Strategies is a co-chair on that committee. This committee meets monthly to ensure strategic planning and collaboration is review throughout the continuum and redundancy of effort is reduced. Each week an invoice review is held to ensure compliance with all areas of invoice and outcome submission to enable prompt payment to providers. This now also includes the week status of LOCCS draws. The proposed schedule entails weekly invoice review process, monthly CoC Board and Committee meetings, monthly provider calls to discuss utilization, performance, and other necessary issues, the annual PIT Count and HIC in January.

3. How will the requested funds improve or maintain the CoC's ability to evaluate the outcome of CoC and ESG projects?

Funds from the Planning Grant will be used to support staff who are responsible for the data analysis and tracking of track key performance indicators, system performance measures, contract outcomes, deliverables and outputs and other HMIS data point for compliance and adherence to “A Way Home”, Broward County’s Annual Strategic Plan to End Homelessness. The additional funds will add a more in-depth element regarding data analysis and the management of innovation projects such as Project Home Again (Landlord Recruitment campaign), Broward4Homless.org, an app to improve service information and access, and specialized street outreach projects by adding a data analysis and a project coordinator position. Staff are responsible for reviewing and analyzing a variety of both customized and canned reports such as; Annual Performance Reports (“APR”), HMIS data quality framework reports, and monitor data and system wide performance for the entire CoC monthly. Collaborative Applicant/HMIS Lead and CoC Planning Staff will further enhance coordination/involvement with ESG recipients through attendance at monthly committees meetings and provide an update to the monthly Performance Outcomes Needs and Gap Committee meeting on performance. Opportunities for improvement and enhance are identified on a project-by-project basis and addressed formally and informally. The publication of agency and project performance to the CoC Board and on the County’s HMIS website “Community Dashboard” ensures transparency and allow for discussion around improvements to address challenges and barriers. The Quality Assurance team meets one-on-one with the providers to discuss areas of concern and collaborate on addressing areas of need. Corrective measure may include; require staff to attend HUD Webinars and provide transcripts to verify participation set up additional technical support meetings one on one with providers; establish more stringent Data Reporting Criteria, for under-performing providers, frequent data reporting-without consequences for poor data or data quality-may assist in early detection of service gaps. HOSS-D staff assist in connecting the provider with any technical assistance resources available.

3A. Governance and Operations

1. How often does the CoC conduct meetings of the full CoC membership? Monthly

2. Does the CoC include membership of a homeless or formerly homeless person? Yes

2a. For members who are homeless or formerly homeless, what role do they play in the CoC membership? (Select all that apply)

Participates in CoC meetings:	<input checked="" type="checkbox"/>
Votes, including electing Coc Board:	<input checked="" type="checkbox"/>
Sits on CoC Board:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

3. Does the CoC's governance charter incorporate written policies and procedures for each of the following

3a. Written agendas of CoC meetings? Yes

3b. Coordinated Entry? (Also known as centralized or coordinated assessment) Yes

3c. Process for monitoring outcomes of ESG recipients? Yes

3d. CoC policies and procedures? Yes

3e. Written process for board selection? Yes

3f. Code of Conduct for board members that includes a recusal process? Yes

3g. Written standards for administering assistance? Yes



4. Were there any written complaints received by the CoC in relation to project review, project selection, or other items related to 24 CFR 578.7 or 578.9 within the past 12 months? No

3B. Committees

Provide information for up to five of the most active CoC-wide planning committees, subcommittees and/or workgroups, to address homeless needs in the CoC’s geographic area that recommend and set policy priorities for the CoC, including a brief description of the role and the frequency of the meetings. Only include committees, subcommittees and/or workgroups, that are directly involved in CoC-wide planning and not the regular delivery of services.

Name of Group	Role of the Group (max 750 characters)	Meeting Frequency	Name of Individuals and/or Organizations Represented
Continuum of Care Board	Serves in an advisory capacity to the Broward County Commission making recommendations to the Board for the establishment and implementation of joint local homeless assistance and the Homeless Initiative Partnership (HIP) programs with municipalities and private entities within Broward County. Annually, the CoC Board recommends to the Board of County Commissioners priorities for funding for homeless services in the county-wide continuum of care including federal and state grants, County, municipal and private funds. It also serves as the local homeless coalition board as defined by Section 420.623, Florida Statutes.	Monthly	Hmlss Providers; Advocates (all); Faith Based &
Perf, Outc, Needs & Gaps	The PONG committee reviews the CoC’s funded contractual performance/outcome measures (PMs), works with all CoC funded agencies to modify current measures to focus outcomes and PMs towards attainment of CoC system goals.	Monthly	Board Members who have no conflicts by being
HMIS Data	This Committee is tasked with planning, decision-making, evaluation and facilitation for the implementation of the HMIS.	Quarterly	Collaborative Applicant; HMIS Lead Agency; Emergency
Housing Action Committee	This Committee is tasked with building landlord and unit capacity throughout the CoC, landlord and tenant education, and Public Relations to help engage new landlords in the housing programs.	Monthly	Emergency Shelter, PHAs; Housing Developer; PSH, Youth Family Providers
Homeless Youth and Families Provider Committee	Committee is to align local agencies and government entities to eliminate homeless youth and families in Broward County by utilizing and maximizing the effectiveness of existing initiatives, spotlighting gaps in services and exploring ways to fill those gaps within the current framework of services offered by agencies	Bi-Monthly	Collaborative Applicant; HEART & School System; Child

4A. Sources of Match

The following list summarizes the funds that will be used as Match for the project. To add a Matching source to the list, select the  icon. To view or update a Matching source already listed, select the  icon.

Summary for Match

Total Value of Cash Commitments:	\$82,282
Total Value of In-Kind Commitments:	\$67,714
Total Value of All Commitments:	\$149,996

1. Will this project generate program income described in 24 CFR 578.97 to use as Match for this project? No

Before grant execution, services to be provided by a third party must be documented by a memorandum of understanding (MOU) between the recipient or subrecipient and the third party that will provide the services.

Type	Source	Contributor	Value of Commitments
Cash	Government	Broward County HIP	\$82,282
In-Kind	Government	Broward County HIP	\$67,714

Sources of Match Details

1. **Type of commitment:** Cash
2. **Source:** Government
3. **Name of source:** Broward County HIP
(Be as specific as possible and include the office or grant program as applicable)
4. **Value of Written Commitment:** \$82,282

Sources of Match Details

1. **Type of commitment:** In-Kind
2. **Source:** Government
3. **Name of source:** Broward County HIP
(Be as specific as possible and include the office or grant program as applicable)
4. **Value of Written Commitment:** \$67,714

Before grant execution, services to be provided by a third party must be documented by a memorandum of understanding (MOU) between the recipient or subrecipient and the third party that will provide the services.

4B. Funding Request

1. Will it be feasible for the project to be under grant agreement by September 30, 2025? Yes

2. Does this project propose to allocate funds according to an indirect cost rate? No

3. Select a grant term: 1 Year

A description must be entered for Quantity. Any costs without a Quantity description will be removed from the budget.

Eligible Costs:	Quantity AND Description (max 400 characters)	Annual Assistance Requested (Applicant)
1. Coordination Activities	Coordinate administrative support for strategic planning, innovative projects and community engagement. Activities include organizing meeting logistics, packet preparation, drafting of agendas, maintenance of minutes and CoC website updates.	\$120,000
2. Project Evaluation	Collect information and conduct evaluations and analysis of system performance measures and outcomes for all sub recipients of the CoC and ESG funded projects. Use project evaluations to identify and provide needed technical assistance. Conduct system-wide analysis; and identify trends and challenges for decision making.	\$100,000
3. Project Monitoring Activities	Monitor HUD funded CoC projects for HUD compliance, performance and utilization; conduct annual monitoring visit to ensure the upholding of policies and procedures and projects are operating within the contractual scopes.	\$70,000
4. Participation in the Consolidated Plan	Coordinate meetings with Emergency Solutions Grant recipients; Compile Gap Needs Analysis Report; assist with Point-In-Time and Housing Inventory Count activities.	\$98,672
5. CoC Application Activities	Prepare Continuum of Care funding application and assist with the CoC Planning Project. Develop and coordinate annual review and ranking process.	\$65,821
6. Determining Geographical Area to Be Served by the CoC		
7. Developing a CoC System	Work with sub-committees to develop written policies and procedures to align with CoC governance and operational activities. Review the recommendations from consultant reports and conduct coordinated CoC strategic planning	\$70,000
8. HUD Compliance Activities	Ensure the participation with data collection of HUD required reports; Monitor compliance of the CoC Board to ensure operating within the Code of Federal Regulations framework; Monitor HUD, County & ESG funded programs for consistency of compliance	\$65,179
Total Costs Requested		\$589,672
Cash Match		\$82,282
In-Kind Match		\$67,714
Total Match		\$149,996
Total Budget		\$739,668

Click the 'Save' button to automatically calculate the Total Assistance

5A. Attachment(s)

Document Type	Required?	Document Description	Date Attached
1. Other Attachment(s)	No	A Way Home Plan	09/21/2023
2. Other Attachment(s)	No	Certificate of Co...	09/21/2023

Attachment Details

Document Description: A Way Home Plan

Attachment Details

Document Description: Certificate of Consistency

5A. In-Kind MOU Attachment

Document Type	Required?	Document Description	Date Attached
In-Kind Match MOU	No		

Attachment Details

Document Description:

5B. Certification

**Applicant and Recipient Assurances and Certifications - form HUD-424B (Title)
U.S. Department of Housing and Urban Development OMB Approval No.
2501-0017
(expires 01/31/2026)**

As part of your application for HUD funding, you, as the official authorized to sign on behalf of your organization or as an individual must provide the following assurances and certifications. The Responsible Civil Rights Official has specified this form for use for purposes of general compliance with 24 CFR §§ 1.5, 3.115, 8.50, and 146.25, as applicable. The Responsible Civil Rights Official may require specific civil rights assurances to be furnished consistent with those authorities and will specify the form on which such assurances must be made. A failure to furnish or comply with the civil rights assurances contained in this form may result in the procedures to effect compliance at 24 CFR §§ 1.8, 3.115, 8.57, or 146.39. By submitting this form, you are stating that to the best of your knowledge and belief, all assertions are true and correct.

1. Has the legal authority to apply for Federal assistance, has the institutional, managerial and financial capability (including funds to pay the non-Federal share of program costs) to plan, manage and complete the program as described in the application and the governing body has duly authorized the submission of the application, including these assurances and certifications, and authorized me as the official representative of the application to act in connection with the application and to provide any additional information as may be required.

2. Will administer the grant in compliance with Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000(d)) and implementing regulations (24 CFR part 1), which provide that no person in the United States shall, on the grounds of race, color or national origin, be excluded from participation in, be denied the benefits of, or otherwise be subject to discrimination under any program or activity that receives Federal financial assistance OR if the applicant is a Federally recognized Indian tribe or its tribally designated housing entity, is subject to the Indian Civil Rights Act (25 U.S.C. 1301-1303).

3. Will administer the grant in compliance with Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794), as amended, and implementing regulations at 24 CFR part 8, the American Disabilities Act (42 U.S.C. §§ 12101 et seq.), and implementing regulations at 28 CFR part 35 or 36, as applicable, and the Age Discrimination Act of 1975 (42 U.S.C. 6101-07) as amended, and implementing regulations at 24 CFR part 146 which together provide that no person in the United States shall, on the grounds of disability or age, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under any program or activity that receives Federal financial assistance; except if the grant program authorizes or limits participation to designated populations, then the applicant will comply with the nondiscrimination requirements within the designated population.

4. Will comply with the Fair Housing Act (42 U.S.C. 3601-19), as amended, and the implementing regulations at 24 CFR part 100, which prohibit discrimination in housing on the basis of race, color, religion sex (including gender identity and sexual orientation), disability, familial status, or national origin and will affirmatively further fair housing; except an applicant which is an Indian tribe or its instrumentality which is excluded by statute from coverage does not make this certification; and further except if the grant program authorizes or limits participation to designated populations, then the applicant will comply with the nondiscrimination requirements within the designated population.

5. Will comply with all applicable Federal nondiscrimination requirements, including those listed at 24 CFR §§ 5.105(a) and 5.106 as applicable.

6. Will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (42 U.S.C. 4601) and implementing regulations at 49 CFR part 24 and, as applicable, Section 104(d) of the Housing and Community Development Act of 1974 (42 U.S.C. 5304(d)) and implementing regulations at 24 CFR part 42, subpart A.

7. Will comply with the environmental requirements of the National Environmental Policy Act (42 U.S.C. 4321 et.seq.) and related Federal authorities prior to the commitment or expenditure of funds for property.

8. That no Federal appropriated funds have been paid, or will be paid, by or on behalf of the applicant, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, and officer or employee of Congress, or an employee of a Member of Congress, in connection with the awarding of this Federal grant or its extension, renewal, amendment or modification. If funds other than Federal appropriated funds have or will be paid for influencing or attempting to influence the persons listed above, I shall complete and submit Standard Form-LLL, Disclosure Form to Report Lobbying. I certify that I shall require all subawards at all tiers (including sub-grants and contracts) to similarly certify and disclose accordingly. Federally recognized Indian Tribes and tribally designated housing entities (TDHEs) established by Federally-recognized Indian tribes as a result of the exercise of the tribe's sovereign power are excluded from coverage by the Byrd Amendment, but State-recognized Indian tribes and TDHs established under State law are not excluded from the statute's coverage.

Name of Authorized Certifying Official: Monica Cepero

Date: 09/25/2023

Title: County Administrator

Applicant Organization: Broward County, Florida

PHA Number (For PHA Applicants Only):

I/We, the undersigned, certify under penalty of perjury that the information provided above is true and correct. **WARNING: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties.(18 U.S.C. §§287, 1001, 1010, 1012, 1014; 31 U.S.C. §3729, 3802).**

X

6A. Submission Summary

Page	Last Updated
1A. SF-424 Application Type	No Input Required
1B. SF-424 Legal Applicant	09/21/2023
1C. SF-424 Application Details	No Input Required
1D. SF-424 Congressional District(s)	09/21/2023
1E. SF-424 Compliance	09/21/2023
1F. SF-424 Declaration	09/21/2023
1G. HUD 2880	09/21/2023
1H. HUD 50070	09/21/2023
1I. Cert. Lobbying	09/21/2023

1J. SF-LLL	09/21/2023
IK. SF-424B	09/21/2023
2A. Project Detail	09/21/2023
2B. Description	09/21/2023
3A. Governance and Operations	09/21/2023
3B. Committees	09/21/2023
4A. Match	09/21/2023
4B. Funding Request	09/21/2023
5A. Attachment(s)	09/21/2023
5A. In-Kind MOU Attachment	No Input Required
5B. Certification	09/25/2023



**Broward
County
“A Way
Home”
2022 &
2023
Addendum**

A Way Home Update 2022

Continuums of Care (CoCs) play an integral role in the Consolidated Plan jurisdictions' planning process. CoCs are required to provide the jurisdiction with data on performance measures and other information necessary to complete the Consolidated Plan for homeless assistance provided to persons within the CoC's geographic area. HUD uses the system-level performance information as a competitive element in its annual CoC Program Competition and to gauge the state of the homeless response system nationally.

A Look Back

Progress Toward 2018 Recommendations from the 2018 A Way Home Plan: How did we do?

Broward County, Florida 601 HCoC first embarked on crafting a consolidated plan, "A Way Home," in 2012. Since that time, the CoC has increased capacity, quality of services, access to services, and has improved data standards throughout the CoC. The plan was updated in 2018 and amended in 2020 to add an employment tenet. Recommendations from the 2018 update include to:

- Develop A Supportive Housing Pipeline
- Implement a Robust Coordinated Entry System of Care
- Use Data to Drive Decisions and Allocate Resources
- Shift from a Crisis Response System to a Long-Term System of Care

Below is a snapshot of how the Broward System of Care performed.

Develop A Supportive Housing Pipeline

Since 2018, Broward County has increased funding for Rapid Rehousing projects by 54%. The pandemic contributed to operationalizing Rapid Rehousing difficult. The increase in rent and higher demands on first, last and security has decreased the number of households that can be served with the level funding. The County has improved data quality by offering training enhancements to County staff, working with the current vendor (WellSky), offering technical support to providers, and investing in additional training and custom reports. The Broward County Board of County Commissioners has also increased funding by more than \$1.4 million for Permanent Supportive Housing in 2021 and then in 2023 by 1.2 million, which has led to an increase in capacity to enhance a more long-term homeless response system. In 2018 the continuum had 1,727 permanent supportive beds. This number decreased to 1,563 in 2019, 900 in 2020, then began to increase to 957 in 2021 and 1,030 in 2022. In 2023 the commission allocated additional funding for approximately 40-50 more units.

Implement a Robust Coordinated Entry System

The Coordinated Entry and Assessment Team (CEA) has worked to streamline and facilitate the By-Name List meetings, monitor the processing of referrals by providers, ensure that referrals are processed in accordance with the Written Standards, and identify flaws in the system of care and work with the provider network to find and implement solutions. One of the identified barriers to sustainable housing was the lack of supportive services and the need to increase the types of supportive service interventions that are being purchased by the County. The need to adjust the type of case management services and interventions was identified as individuals and families were not being housed within a reasonable timeframe (90-120 days), and the supportive services not providing the housing navigation needed to help a person locate and secure a unit to allow them to move in. Several measures have been taken to improve the facilitation of meetings, monitoring of provider processing of referrals, reporting elements through HMIS, and monitoring fiscal utilization of all housing interventions against budget, not just numbers served in agreements. These efforts have improved the Permanent Supportive Housing (PSH) and Rapid Rehousing (RRH) performance, but there is still a great deal of work to improve timely referrals, improved move-in dates, and both fiscal and numbers served utilization. Based on the above information, the HCoC believes this goal was met, however there needs to be continued monitoring and eventually the HCoC needs to adapt an "Evidenced Based Model" for supportive services. One intervention being explored is the Critical Time Intervention Model. This is used throughout the United States to assist agencies assisting individuals experiencing homeless obtain and maintain various housing interventions.

Use Data to Drive Decisions and Allocate Resources

The Homeless Management Information System (HMIS) has been redesigned to help with the reporting and implementation of checks and balances to ensure end users understand the data that must be submitted. In addition, the County sought input on the HMIS Manual and Written Standards of Care and worked to decrease the time providers need to train staff through the implementation of an Online End User Training. County staff have also implemented ongoing specialty training regarding housing referrals and data input, and implemented a CEA report that focuses on a referral report, move-in date report, and multi services report to assist with data analysis across the service delivery models.

Data quality and timeliness has been improved through County staff training enhancements by working with the Vendor (WellSky), technical support to providers, and a fiscal investment in training and custom reports. Currently, the County is exploring a new vendor to continue to improve the end users' experience with HMIS. Additionally, The County is going to pilot new "middle ware" to eliminate the need for providers to have to enter data twice into two different systems, once into their electronic system and then again into HMIS. Improving HMIS continues to be a priority for the HCoC. Based on the above information the HCoC believes this goal was partially met and needs to continue to be a focus of the plan.

Shift from a Crisis Response System to a Long-Term System of Care

Through increased funding described above under "Develop A Supportive Housing Pipeline," the County has been successful in increasing both PSH and RRH capacity over the past two years. These efforts remain priorities for new funding allocated from all funding streams. This goal will continue to be a focus of the HCoC. The need to develop the capacity for different and innovative housing interventions remains a priority for the HCoC. Providing more comprehensive upfront assessment to determine the level of need for those served is critical. Two housing interventions no longer is sufficient to address the needs in our community.

Challenges Since 2018: Where do we go from here?

During our information gathering process, the HCoC identified the following challenges faced since 2018. This strategic plan is designed to begin to address these challenges through planning and the implementation of solutions. These challenges drove the discussions and goals for the HCoC.

Shelter Capacity

In 2020, the pandemic demonstrated several gaps in the HCoC's crisis response system to homelessness. With the number of individuals experiencing homelessness increasing, we now face a lack of capacity for shelter and transitional beds. Funded shelters also are unable to fully utilize existing capacity due to hiring issues. This crisis has proven to be an ongoing issue for the system of care and has not seen an improvement in the past three years.

Capacity in the Emergency Shelter System of Care declined through the Covid-19 pandemic. The capacity for most shelter resumed to normal by mid-2023. Prior to the pandemic, shelter capacity funded by the County averaged 687 beds. Average daily capacity was down to 400 beds at the end of fiscal year 2021 and 407 beds at the end fiscal year 2022, leaving nearly 300 fewer persons experiencing homelessness with access to emergency shelter each night.

This shortfall in shelter capacity has been prioritized in fiscal year 2023. One shelter discontinued as a provider for shelter services in 2022. The three remaining shelters received a significant rate increase to help recruit and retain staff and address the overall need for enhanced services. The HCoC continues to struggle with capacity issues. Earlier in 2023 the HCoC published a Request for Proposals (RFP) to increase capacity in shelter services for both individuals and families, create a medical respite shelter with acute medical care and serve clients with limited mobility. The RFP also advertised services recovery beds for individuals being discharged from treatment facilities or in need of a safe place to reside while addressing substance use issues.

The length of stay in emergency shelters also increased during this period of time. This increase in the length of stay was contributed to an increase in rental expenses due to higher fair market rents and lack of affordable housing units. Initially, these issues contributed to significant underutilization of Rapid Rehousing (RRH) funds in 2022. At the end of fiscal year 2022, nearly \$462,647 in Rapid Rehousing funding was not utilized for housing. In 2023 the opposite happened and all RRH funds were expended by the end of the first fiscal quarter (December 2023).

Need for Continued Improvements to HMIS and Data-driven Decision-making.

Although there have been marked improvements since 2018, increasing HMIS functionality for data reports and improving data elements that can be pulled from a report remain priorities. Ongoing challenges include supporting providers' adequately to reduce user errors, understanding of data being able to analyze this data and crafting and measuring useful outcomes. This is critical to provide accurate and succinct information to the Performance Outcome Needs and Gap (PONG) Committee and the Homeless Continuum of Care Board (HCoC). The HCoC is moving forward with an RFP for a new vendor for Service Point to help address these needs. This process will take 3 years to complete and will begin in early 2023.

Additional training for end users is also needed. The County is creating and implementing a training calendar and having providers register through Eventbrite for training tracking purposes. As errors and outcome issues arise with providers, mandatory retraining will be conducted to ensure the same mistakes are not made.

County staff is also scheduled to participate in Tableau training to be able to create smart dashboards and quickly analyze data. This will allow CEA and HMIS staff to combine multiple views of data to get richer insight.

The HMIS lead (Broward County) is working with our vendor WellSky to implement improved custom reports, align the outcome reports for like service models and allow for the outcomes to be retrieved from HMIS.

Need to Support Shifting Strategies for Street Outreach for Vulnerable Individuals and Families

The HCoC is re-designing a front-end system of care to enhance the current shelter system and build a Comprehensive Community Response Outreach Team (CCROT) designed with specialized services to target specific sub populations who present with the most severe service needs both from a medical and mental health perspective. The outreach teams will follow an Interdisciplinary Service Delivery Model (ISDM) intended to provide long-term, comprehensive medical, social, and mental health recovery support to clients with severe mental illness needs, medical needs, and mobility limitations to assist individuals and families in obtaining permanent housing and sustaining that housing in the community.

To provide a more comprehensive street outreach approach, the County is moving to a model that focuses on case management "meeting the client where they are". This model measures performance based on the quality of intervention rather than quantity. Additionally, it will ensure compliance with all HUD HMIS data standards regarding engagements versus interactions. In 2021, a family street outreach project was initiated and in 2022, the County engaged in a collaboration with the Children's Services Council to increase the capacity of this program and provide an increase in funding to the service provider. The County is also moving to bring medical and mental health services to those who will not or cannot participate in traditional office services. A pilot program providing these health services started at the Fort Lauderdale- Hollywood International Airport in March of 2022 and in the City of Fort Lauderdale in September of 2022.

In 2023, the County began funding "Health Point" provided through Broward Health. The mobile health unit is designed to improve access to primary care services for adults who are uninsured. The mobile health unit will travel to the sites of community-based partners like homeless shelters, feeding cooperatives and faith-based organizations. The mobile unit is available to community partners and has proven to be an invaluable tool to engage those clients who need a variety of supportive services and are not willing or able yet to engage in housing or shelter.

The Comprehensive Community Response Outreach Team (CCROT) is being designed to provide specialized services, medical care, medication management strategies, and a more intensive engagement. This model will look at strengthening homeless outreach through medically focused care. The model will be part of the 2024

Request for Proposals as a first step to improve crisis system of care for the HCoC. A significant body of literature documents the connection between poor mental health and physical health for individuals who lack safe, affordable, and stable housing. The outcomes and evaluations of this project will include:

- A reduction in EMS visits for unsheltered adults
- Reductions in ER visits for unsheltered adults
- Improved relationships and trust between providers and patients
- Decreased mortality for unsheltered.

Additionally cross -system collaboration, dedication of resources, and alignment from partners with sometime competing priorities must work together for this design to be effective. There must be shared goals, facilitation of data sharing, and an establishment of performance matrix. Finally, clearly defined roles by all parties are a must. Each stakeholder brings something to the table and understanding the boundaries of each provider's role will ensure that service redundancy is not experienced.

This model will also include a co-responder model with an embedded clinician with law enforcement. This model brings the best of both disciplines together to assist with access to services, more accurate and effective referrals to services and improved assessments and evaluation regarding the most effective type of service needed.

Families In Crisis and Collaboration with Child Welfare Partners:

There are areas that need substantial improvement. The HCoC and the Lead Community Based Care organization (Childnet) have agreed to increase collaboration for families who are caught in both systems of care and those youth aging out of foster care.

In 2020 the HCoC began a small pilot project called "Keeping Families Together" that looked at families who were working towards reunification and families who needed stable housing as part of the case plan to complete the reunification process. The HCoC provided shelter beds and funds for first, last and security. This is a critical project to continue and the search for designated funding will be a priority.

The driving tenets of this outreach approach are:

- Safety and Harm Reduction
- Assessing the level of need
- Building community trust and improve on existing relationships.
- Connections to Care, Services and Housing
- Policy Landscaping

In September of 2023, the Chief Executive Officer from the Community Based Care Agency was added to the HCoC Advisory Board.

Future Goals

The 2022 update to the A Way Home Plan is designed to:

- Improve service quality.
- Increase efficiency through technology, improved data, and provider education on the importance of the Homeless Management Information System (HMIS).
- Increase timely access to service through streamlined models.
- Focus on strategies to better and more efficiently address the family homeless crisis.
- Increase genuine and effective collaboration and coordination with all stakeholders through focused and
- Action-oriented CoC Committee meetings; and prepare the CoC for an application to become a High Performing CoC.

Future Vision (A Way Home)

The goal of Broward's HCoC is to ensure that homelessness is rare, brief, and non-recurring. This will

be accomplished through collaboration and engagement with all stakeholders and is led by this county-wide strategic plan. The HCoC will review partners' current strategic plans regarding homeless issues in and integrate and align goals, including those from the United Way, Broward Partnership (BPHI), and Pillars of Prosperity. Implementing a strategic plan must be embraced by the entire community to ensure that goals are focused, strategies are implemented, and outcomes are achieved.

This plan will be part of the **Business Counsel on Homelessness** mission. This is group comprised of business owners and executives that was formed in 2017. This group decided to align with the HCoC mission to improve lives for all members of our community. Through advocacy, fund raising and political influence, this group has brought a new lens to view the issues of homelessness to our community.

In 2011 the **Prosperity Partnership** (formerly Six Pillars Broward) came together as a collective impact initiative of the **Greater Fort Lauderdale Alliance Foundation (501c3)**, that is supported by numerous business and community partners who are implementing a strategic plan to help guide Broward County toward a future inclusive economy that includes high-wage jobs, global competitiveness, and vibrant communities by the year 2030. The "homeless pillar's" vision is to ensure an informed community whose goal about homelessness is to be rare and brief. The mission is to create a strategic, coordinated community effort, to create and implement a unified plan that leads to the reduction of homelessness. The members of this group participated in the focus groups and individuals that help guide the goals of the **A Way Home Plan**.

The 2022, "A Way Home Plan" has six target goals to accomplish within the next three years, with an underlying vision of genuine engagement with the HCoC committees, nontraditional local funders and stakeholders, providers, and other stakeholders to implement this plan. To identify these goals, the HCoC conducted six focus groups, 22 individual interviews with individuals experiencing homeless, businesspeople and providers, an overview of monitoring reports of providers for the past three years, and a review of data from HMIS and HUD HDX, quarterly provider outcomes, fiscal utilization, and notes from meetings with community stakeholders who are participating in the landlord recruitment project "Project Home Again".

Goal #1: System Performance Measures (SPM) improve in preparation to become a high performing Continuum of Care.

Objective #1: Reduce the length of time homeless by 20% compared to the previous performance year.

- 2019 – The 3,633 individuals in Emergency Shelters and Safe Haven projects were homeless on average for 478 days before receiving a Permanent Housing placement.
- 2020 – The 2,999 individuals in Emergency Shelters and Safe Haven projects were homeless on average for 656 days before receiving a Permanent Housing placement.
- 2021 – the 1,818 individuals in Emergency Shelter and Safe Haven projects were homeless on an average of 97 days.

Objective #2: Reduce the return to Homelessness from permanent housing by 4%.

2018 – 1,296 Individuals Housed

- 8% returned to homelessness – 6 months or less
- 5% returned to homelessness – 6 months to 12 months
- 7% returned to homelessness – 13 months to 24 months
- 20% returned to homelessness – 2

years 2019 – 935 Individuals Housed

- 7% returned to homelessness – 6 months or less
- 4% returned to homelessness – 6 months to 12 months
- 8% returned to homelessness – 13 months to 24 months
- 20% returned to homelessness – 2

years 2020 – 1296 Individuals Housed

- 8% returned to homelessness – 6 months or less
- 5% returned to homelessness – 6 months to 12 months

- 7% returned to homelessness – 13 months to 24 months
- 19% returned to homelessness – 2 years 2021 – 888 Individuals Housed
- 7% returned to homelessness – 6 months or less
- 5% returned to homelessness – 6 months to 12 months
- 6% returned to homelessness – 13 months to 24 months
- 17% returned to homelessness – 2 years

Strategies for Objective 1 and 2:

- 1) Consistent monthly By-Name Lists monthly meetings with the right providers and stakeholders participating.
 - Track data on length of time homeless and provide a monthly dashboard to the Performance Outcome Needs and Gap (PONG)
- 2) Report length of time homeless (average) monthly to PONG for each By-Name List
 - Chronic
 - Non-Chronic
 - Families
 - Veterans
 - Special Circumstances
- 3) Report quarterly to the PONG the following reports:
 - Referral report (number of referrals to each provider and status) from the Homeless Management information System (HMIS)
 - CEA report (number of individuals and families on each By-Name List and days on the report with the report)

Objective #3: Increase Persons Who Gain Cash Income by 3%

Change in earned income for adult system stayers during the reporting period (Data Source SPM)

- 2018 – Universe: Number of adults (system stayers) – 130
- Number of adults with increased earned income – 19
 - Percentage of adults who increased earned income – 15%
- 2019 – Universe: Number of adults (system stayers) – 601
- Number of adults with increased earned income – 57
 - Percentage of adults who increased earned income – 9%
- 2020 – Universe: Number of adults (system stayers) – 646
- Number of adults with increased earned income – 57
 - Percentage of adults who increased earned income – 9%
- 2021 – Universe: Number of adults (system stayers) – 625
- Number of adults with increased earned income – 41
 - Percentage of adults who increased earned income – 7%

Objective #4: Increase Persons Who Gain Non-employment Cash Income by 3%

Change in non-employment cash income for adult system stayers during the reporting period (Data source APR from HMIS)

- 2018 – Universe: Number of adults (system stayers) – 130
- Number of adults with increased non earned income – 41

- Percentage of adults who increased non earned income – 32% 2019 – Universe: Number of adults (system stayers) – 601
- Number of adults with increased non earned income – 356
- Percentage of adults who increased non earned income – 59% 2020 – Universe: Number of adults (system stayers) – 646
- Number of adults with increased non earned income – 352
- Percentage of adults who increased non earned income – 54% 2021 – Universe: Number of adults (system stayers) – 625
- Number of adults with increased non earned income – 292
- Percentage of adults who increased non earned income – 47%

Strategies for Objective 3 and 4:

1) Consider several potential strategies for supporting persons experiencing homelessness in gaining employment income, including:

- Coordinating with job training and workforce development groups
- Engaging with employment organizations
- Linking individuals with disabilities to support services and cases management to increase their ability to earn employment income.
- Linking families with childcare resources to increase parents' and other caregivers' ability to earn employment income.

2) Increase support service referrals to include job training and workforce development organizations and operationalize the employment tenet from the 2020 update of the A Way Home Plan.

3) Improve data on income gains by utilizing By-Name Lists at monthly meetings, reviewing all referrals to ensure a referral has been made to a SOAR provider, and reporting the percentage of referrals to Performance Outcome Needs and Gap (PONG).

4) Consider several potential strategies for supporting persons experiencing homelessness in gaining non- employment income, including:

- Coordinating with service providers to ensure individuals and families are applying for all assistance programs to which they are entitled.
- Linking individuals and families to navigators and translators/interpreters (if needed) to help complete assistance applications.
- Engaging with county and local agencies offering assistance to streamline application processes.
- Assisting individuals and families gathering and storing needed information and documentation for applications

5) Improve data on income gains by utilizing By-Name Lists at monthly meetings, tracking referrals of those without income to the SOAR process quarterly and report to PONG anything below 80%.

6) Ensure providers have access to SOAR resources of train staff to complete assistance application.

Goal #2: Improve data quality, data analysis, accuracy of reports, and data access via HMIS by ensuring consistent reports are updated on the Community Dashboard and set data points presented to the PONG monthly and quarterly.

Objective #1: Improve data to align with a High Performing CoC standard per 24 CFR 578.65

To qualify as an HCoC, a Continuum must demonstrate reliable data generated by the Continuum of Care's HMIS that meets all of the following standards:

- (i) Mean length of homelessness. Either the mean length of an episode of homelessness within the

Continuum's geographic area is fewer than 20 days, or the mean length of episodes of homelessness for individuals or families in similar circumstances was reduced by at least 10 percent from the preceding federal fiscal year.

Broward County CoC current mean length of homelessness:

(ii) Reduced recidivism. Of individuals and families who leave homelessness, less than 5 percent become homeless again at any time within the next 2 years; or the percentage of individuals and families in similar circumstances who become homeless again within 2 years after leaving homelessness was decreased by at least 20 percent from the preceding federal fiscal year.

Broward County CoC Current % of return to homelessness:

(iii) HMIS coverage. The Continuum's HMIS must have a bed coverage rate of 80 percent and a service volume coverage rate of 80 percent as calculated in accordance with HUD's HMIS requirements. Broward County CoC current coverage rate:

(iv) Serving families and youth. With respect to Continuums that served homeless families and youth defined as homeless under other federal statutes in paragraph (3) of the definition of homeless in § 576.2:(A) 95 percent of those families and youth did not become homeless again within a 2-year period following termination of assistance; or(B) 85 percent of those families achieved independent living in permanent housing for at least 2 years following termination of assistance.

Broward County CoC current youth and families return to homelessness: Reliable data generated from sources other than the Continuum's HMIS that is provided in a narrative or other form prescribed by HUD that meets both of the following standards.

Strategies:

- 1) Work with WellSky -HMIS vendor to design and deploy custom outcome reports in HMIS by May of 2023.
- 2) Review outcomes and indicators to ensure they are aligned with HUD and the national standard and are able to be pulled from HMIS by May of 2023.
- 3) Provide training annually to providers and technical support during monthly calls to increase capacity to monitor the following reports monthly:
 - Tracking of referrals to housing interventions.
 - Tracking of referrals to shelter interventions.
 - Length of time from engagement to housing referral (shelter and outreach) using the HMIS Referral Report
 - Length of time from referral to keys move in date report.
- 4) Provide outcomes reports provider by provider updates to the PONG quarterly.

Goal #3: All projects will demonstrate a 95% utilization in agreements annually.

Objective: #1 Improve fiscal utilization and ensure projects not utilizing funds have funds reallocated.

Strategies

- 1) Review Balance Tracking Sheets during monthly calls.
- 2) Determine and implement reallocation no later than December of the fiscal year.
- 3) Prepare reallocations for underperforming projects no later than January following the beginning of the fiscal year (GF).
- 4) Prepare reallocations for HUD no later than January annually.
- 5) Prepare documents for DCF reallocation no later than October.
- 6) Discuss strategies to change current annual Non-Profit Organization allocations at the PONG for those projects that are consistently underutilized.

Goal #4: Build and enhance the capacity of key elements within the CoC.

Objective #1: Build landlord capacity, increasing the number of landlords by 250 the first year and 150 the annually thereafter.

Strategies:

- 1) Continue the landlord initiative project with Starmark Marketing for the next 3-5 years to promote landlord involvement.
- 2) Create an Ad Hoc group of landlords, businesspersons, realtors, chamber of commerce leadership, League of City leaders, faith-based leaders, and other stakeholders who can bring influence and innovation to the group. This group will meet monthly for 30 minutes to create opportunities to present and network regarding the landlord recruitment project and other relevant activities.
- 3) Rejuvenate the Broward Business Council on Homelessness

Objective #2: Increase capacity of PSH Units by 2% annually through HUD, DCF, or GF.

Strategies

- 1) Improve the CoC's ability to gain HUD PSH projects through successful bonus project submissions annually.
- 2) Reallocate HUD funds for improved bonus projects annually. Any project utilizing under 82% will have funds reallocated.
- 3) Monitor budgets and utilization to ensure that projects are effectively and responsibly managed.
- 4) Create policies around 100% rental assistance that encourage, help, and support clients receiving rental assistance to increase their ability to contribute to rental assistance.
- 5) Make guidance for new general fund projects more flexible and innovative regarding the amount of monthly rental assistance, allowing for 30% to 50% assistance instead of the standard 100% or 70/30% split.

Objective #3: Increase Rapid Rehousing (RRH) Units by 2% annually through HUD, DCF or GF

Strategies

- 1) Improve the CoC's ability to gain HUD RRH projects through successful bonus project submissions annually.
- 2) Assess those contracts with providers that have underutilized RRH contract by 25% or more.
- 3) Monitor budgets and utilization to ensure that projects are effectively and responsibly managed.
- 4) Create policies encouraging 100% rental assistance for more than 6 months, when RRH projects must recertify in HMIS each person's ability to be successful in an RRH project. If it is assessed that an individual is not going to be successful and needs a more intense intervention, support providers to make a referral to CEA at the 9-month mark.

Objective #4: Increase or regain capacity in the County Funded Emergency Shelter beds and target shelter needs. Shelters will operate at 95% of contract capacity.

Strategies

- 1) Prepare a strategic RFP every three years to meet community needs for emergency shelter beds. Include an alternative cost reimbursement methodology that encourages utilization.
- 2) Monitor individual shelter capacity and engage CEOs in discussion on barriers to increase capacity.
- 3) Review line-item budgets of funded shelters to identify potential barriers to hiring support staff needed for optimal operation of shelters to capacity.

Goal #5: Increase collaboration and coordination in the community to strategically address issues of homelessness.

Objective #1: Convene key partners and stakeholders.

Strategies

1) Host a quarterly convening with key partners to increase collaboration, communication, and coordination to enhance services and ensure a reduction in redundant services. Partners will include representatives from municipalities, funders, the business community, Pillars of Prosperity, persons experiencing homelessness, and HCoC committees.

Objective #2: Develop comprehensive advocacy and awareness outreach plans.

Strategies

- 1) Engage key stakeholders in discussions about collaboration, communication, and coordination.
- 2) Develop an outreach plan for each metropolitan city and county within the CoC's geographic area including specific steps for identifying homeless persons and referring them to appropriate housing and services.
- 3) Publish all stakeholders' and funders' plans on the County Website for reference and discussion.

Goal #6 Increase Innovation and Technology for the CoC Network

Objective #1: Launch the Broward4Homeless mobile app by November 2022

Strategies

- 1) Craft a public awareness campaign throughout November 2022 to publicize the launch.
- 2) Set up 3 virtual information sessions for stakeholders to present the app and answer questions.
- 3) Set up meetings monthly with the Homeless Helpline to ensure clear communication and understanding of the app.

Objective #2: Complete the pilot with the Middle Ware to reduce duplicate data entering for providers.

Strategies:

- 1)Track progress on the pilot for BPHI.

Objective #3: Explore a system to automate communication to individuals and families experiencing homelessness on their status of shelter stays.

Strategies:

- 1) Research options with the HMIS vendor
- 2) Research options Nationally throughout other Continuum of Care's to.

This strategic plan will be reviewed every 6 months in its entirety to assess the process that has been made on the above goals. The Homeless Continuum of Care Committees will be responsible for picking reviewing the goals and deciding which goal the group would like to engage in over the course of one year. They will then provide updates at the monthly HCoC Board meetings.

Annually, the HCoC committees will review the goals and assess the systems needs, gaps and accessibility to services to identify areas that are in need of improvement. The voice of those served will be critical in assisting with this assessment. To increase the ability to gain input from individuals with lived experience, a quarterly survey will be administered to individuals experiencing homelessness with specific targeted questions each quarter. The topics and theme will center around service access, gaps or missing services, geographic barriers, and needs to improve quality of care.

It will be the goal of the HCoC, Housing Options, Solutions, and Supports staff, the business community , providers,

and elected officials and stakeholders to review the recommendations and provide guidance and input into improved action steps.



Amendment 2023

A Way Home Plan

New initiatives for 2023

Homeless prevention initiatives have now been added to the services provided by the Housing Options, Solutions, and Supports Division. In 2023, the marked increase in inquired for rental assistance to avoid evictions, assistance with locating and securing affordable housing by first time homeless or those about to be evicted and homeless, and the tremendous increases in families entering the Homeless Continuum of Care system.

HOSS-D has dedicated funds for rental assistance, utility assistance, off site shelter stays (limited hotel access), case management, housing navigation, bus passes and other client incidental assistance. Addressing the increase in family's crisis needs to avoid homelessness or to assist in rehousing families is a priority this year. The Coordinated Entry and Assessment in partnership with the Broward County School District and HOPE South Florida have tracked since March of 2023 that nearly 87 unduplicated families enter these systems of care monthly. As the data sharing with the child welfare partners it initiated this will provide the complete picture of how critical housing needs are to ensuing child safety.

The HCoC is putting new resources into the 2020 pilot that focused on "Keeping Families Together". Funds will be targeted to the most vulnerable families and work to ensure housing is secure to assist with avoiding removals from primary caregivers. Prevention of homelessness paired with case management, family strengthening services and family preservation services will be evaluated to assess the impact of the following outcomes:

1. Total number of families served with reunification as a primary goal.
2. Of families housed through Challenge PLUS Grant funding, how many have remained stably housed.
3. How many families were served with Challenge PLUS Grant funding whose income is below 200% of the federal poverty level.
4. How much funding was allocated to families served whose income is below 200% of the federal poverty level.
5. Total number of families who remain together following 12 months after reunification.

A second initiative focuses on homeless prevention for vulnerable populations. The HCoC defines vulnerable populations as the elderly, youth ages 18-24, individuals' mental health and behavioral health concerns, and families. As HOSS-D staff evaluated the types of sub-populations that are in the highest needs for emergency crisis services, these 4 sub-populations have a clear increased need in that past 2 years. The County decided to create a program to avoid the need for crisis services is an effort to keep those households who need time limited services to help sustain and avoid the crisis. The design uses interventions that have proven successful with those who are in the homeless system of care and modifying the intensity and time of intervention. Additionally, post intervention follow up will provide data and the opportunity to again engage should there be additional issues identified in order for the household to sustain stability.

The collaboration between Legal Services of Broward County, the Manne Foundation Prevention Program, HOSS-D Rapid Rehousing projects (now prevention focused) and the Managing Entity (BBHC) has set a target to serve 200 households this year with the ultimate goal of ensuring they do not enter the homeless system of care. The following outcomes will be used to assess the impact of the project:

1. Total number of individuals served by activity.
2. Total number of new individuals served by activity.
3. Total number of families served by activity.
4. Total number of individuals connected to housing case management.
5. Total number of families connected to housing case management.
6. Total number of individuals permanently housed.
7. Total number of families permanently housed.

The final initiative focuses on the re-evaluation of measurable outcomes that genuinely reflect the community goals and sets up the HCoC to become a High Performing HCoC.

The types of outcomes used by the Broward HCoC over the past 12 years has rarely changed. This year a group of providers, HOSS-D staff, HUD technical assistance specialist and our HMIS team worked to craft outcomes and indicators by service delivery model that mirrored those of other CoC's and also marked targets that would demonstrate an improved quality of life for those served. Projects will be evaluated using like outcomes for the same type of service. The indicators will also be aligned to that measuring progress and success is a true reflection of the network of providers ability to improve system performance measures.

Outcomes that measure improved quality center around obtaining housing, maintaining stable housing either within the HCoC system of care or outside of the system of care. Measuring outputs elements such as access to care, numbers of households connected to housing, and number of new households serviced by activity (a specific activity). The HCoC made a decision that quality of services provided versus quantity of services provided was a more genuine marker as to the global impact being made in the community. The word "served" will be replaced with more specific language such as connected to housing, connected to health care, prevented homelessness and reduce the returns to homelessness.

The HCoC must continue to grow, improved and become more sophisticated in data analysis, training of staff and providers, measuring success, targeting prevention services, and reworking the crisis response system. This will take an intentional focus on all quality compliance, quality improvement, and innovation strategies for the HOSS-D.

**U.S. Department of Housing
and Urban Development**

**Certification of Consistency Plan
with the Consolidated Plan
for the Continuum of Care
Program Competition**

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: Broward County Board of County Commissioners FL 601

Project Name: Planning Grant

Location of the Project: Scattered sites throughout Broward County

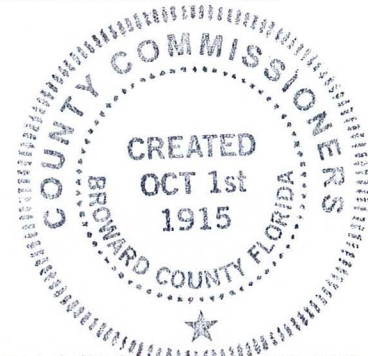
Name of
Certifying Jurisdiction: Broward County, Florida

Certifying Official
of the Jurisdiction Name: Monica Cepero

Title: County Administrator

Signature: *Kim Campbell*

Date: 8/2/23



Public reporting burden for this collection of information is estimated to average 3.0 hours per response, including the time for reviewing instructions, completing the form, attaching a list of projects if submitting one form per jurisdiction, obtaining local jurisdiction's signature, and uploading to the electronic e-snaps CoC Consolidated Application. This agency may not conduct or sponsor, and a person is not required to respond to, a collection information unless that collection displays a valid OMB control number.

Privacy Act Statement. This form does not collect SSN information. The Department of Housing and Urban Development (HUD) is authorized to collect all the information required by this form under 24 CFR part 91, 24 CFR Part 578, and is authorized by the McKinney-Vento Act, as amended by S. 896 The Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009 (42 U.S.C. 11371 et seq.). HUD considers the completion of this form, including the local jurisdiction(s) authorizing official's signature, as confirmation the project application(s) proposed activities submitted to HUD in the CoC Program Competition are consistent with the jurisdiction's Consolidated Plan and, if the project applicant is a state or unit of local government, that the jurisdiction is following its Consolidated Plan per the requirement of 24 CFR part 91. Failure to either submit one form per project or one form with a listing of project information for each field (i.e., name of applicant, name of project, location of project) will result in a technical deficiency notification that must be corrected within the number of days designated by HUD, and further failure to provide missing or incomplete information will result in project application removal from the review process and rejection in the competitive process.

Instructions for completing the HUD-2991, Certification of Consistency with the Consolidated Plan

The following information must be completed by the Continuum of Care's designated Collaborative Applicant. If the CoC has multiple projects, it may complete a single HUD-2991 for the jurisdiction provided the Collaborative Applicant includes a list of all projects with applicant names, project names, and locations that will be submitted to HUD with the form when forwarding to the jurisdiction for signature. If there are multiple jurisdictions located within a CoC's geographic area, it must obtain a signed HUD-2991 for each jurisdiction where projects are located.

Completed by the CoC's Collaborative Applicant:

Applicant Name. Enter the name of the project applicant's organization.

Project Name. Enter the name of the project application that will be submitted to HUD in the Continuum of Care Program Competition.

Location of the Project. Enter the physical address of the project; however, if the project is designated as a domestic violence project, enter a P.O. Box or address of the main administrative office provided it is not the same address as the project.

Name of Certifying Jurisdiction. Enter the name of jurisdiction that will review the project information and certify consistency with the Consolidated Plan (e.g., City of..., County, State).

Must be completed by the certifying jurisdiction.

Certifying Official of the Jurisdiction. Enter the name of the official who will sign the form.

Title. Enter the official title of the certifying official (e.g., mayor, county judge, state official).

Signature. The certifying official is to sign the form.

Date. Enter the date the certifying official signs the form.