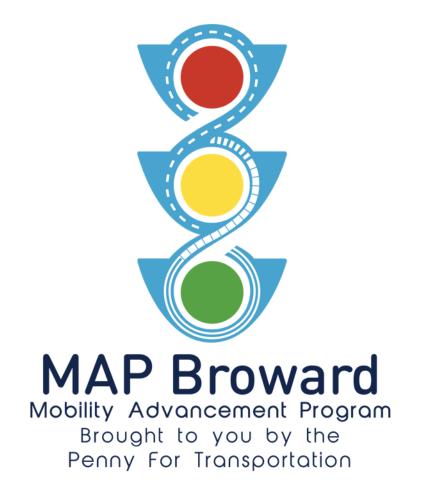
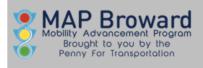
Independent Transportation Surtax Oversight Board Meeting

December 12, 2025



Agenda Overview – Oversight Board Meeting



Welcome & Call to Order, Public Comments, Roll Call

Presentations

- I. Transportation Department Updates
- II. Office of Economic & Small Business Development
 - Certified Business Enterprise (CBE) Goal Attainment Quarterly Report
- **III. Public Works & Environmental Services Department**
 - Welcome and Introduction of County Executive Team & Departmental Leadership
 - Mobility Sensor Deployment Project Update
- IV. FY2026 Formula Based Funding Updates

<u>Discussion Items - MAP Broward Program Oversight</u>

- I. Internal Dashboard: Programmatic and Financial Data Tracking Part 2
- **II.** Metrics and Data Tracking Measures

Regular Agenda

1. <u>Motion to Approve</u> Minutes of the October 24, 2025 Oversight Board Meeting

Member Reports, Board Coordinator & General Counsel Comments

Adjourn December 12, 2025 Transportation Surtax Oversight Board Meeting





BROWARD COUNTY CONNECTS

Live, Learn, Work, and Play

Surtax Oversight Board
December 12, 2025
Premium Mobility Plan



Agenda

- Since We Last Met
- PREMO Program Updates
- BCT Bus Stop Improvements
- BCT COA







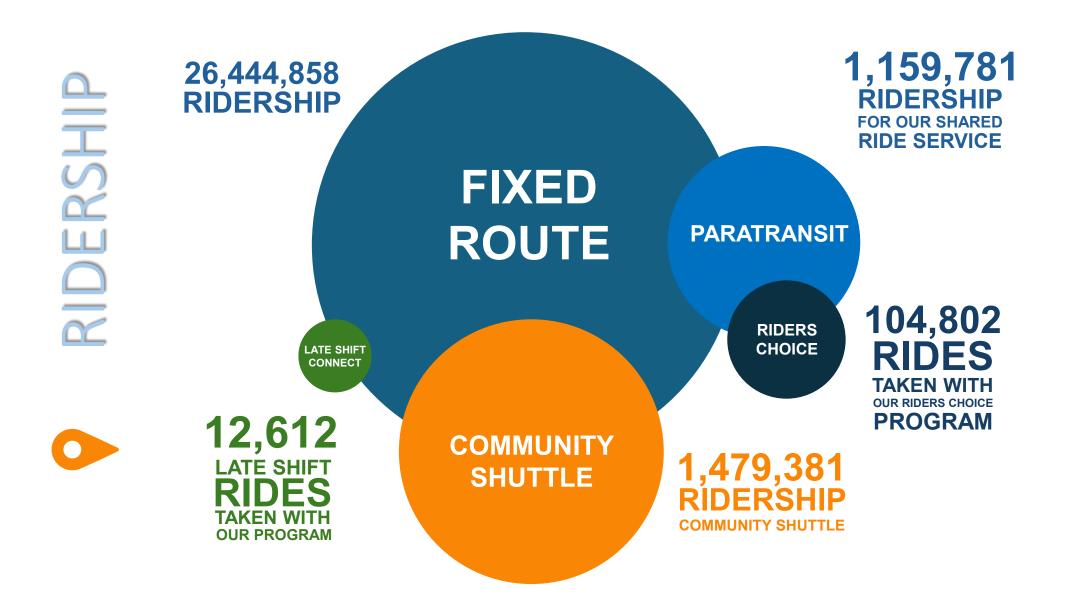






FY2025

OCTOBER 2024 – SEPTEMBER 2025



PREMO STATUS





GOALS



Improve Mobility for All



Enhance Economic
Development and Ensure
Financial Stability



Integrate and Serve Communities



Implement Equitable Transit Solutions



Improve Safety, Security, and Ensure Environmental Stewardship

Connecting Activity Centers

With direct connections to the Airport, Seaport, and Convention Center; Broward County will be one of the leading intermodal transit providers in the country.

Through PREMO we have a unique opportunity to connect Broward County's three major economic engines with fast, reliable and convenient transit service.









What We Gain

- More than 200 miles of new premium service
- Approximately 23 million annual ridership
- 100% low-no emission bus fleet
- New Intelligent Transportation Systems (ITS) technology
- Localized aesthetic and architectural enhancements





According to the American
Public Transportation
Association, investing in
public transportation can
create 49,700 jobs for one
billion dollars invested and
for every one dollar spent
yields a five to one economic
return.

- New construction and related jobs
- Catalyst for economic development
- A foundation for transitoriented development and affordable housing
- Expanded small business opportunities



PREMO Network

Mode	Miles	
Commuter Rail	26	
Light Rail Transit (LRT)	23.3	
Bus Rapid Transit (BRT)	76	
High Frequency Bus	100	



Broward Commuter Rail South

Project Overview: Provides a regional connection between Broward and Miami-Dade Counties. Includes:

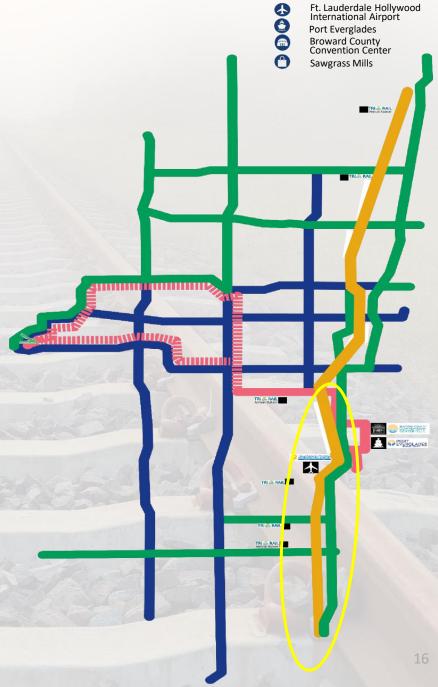
- 10.5 miles of commuter rail on the Florida East Coast (FEC) Railway corridor
- Three stations in Hollywood, Fort Lauderdale-Hollywood International Airport and Fort Lauderdale.

Anticipated Annual Ridership: 1.4M to

1.8M in Broward County

Projected Opening: EOY 2032

Estimated Investment: \$712M



Broward Commuter Rail

Broward Commuter Rail North

 Broward County Board of County Commissioners passed Resolution No. 2025-81 on April 22, 2025, approving Locally Preferred Alternative (LPA) on April 22, 2025

 15.5-mile section of proposed commuter rail along the Florida East Coast (FEC) Railway corridor.

Features strategically
 located stations in Deerfield
 Beach, Pompano Beach, Oakland
 Park, and Downtown
 Fort Lauderdale.

Projected Opening: TBD

* Does not include access fees.

• Estimated Investment: \$1.2B (FY2025 Dollars)



Airport-Seaport-Convention Center Connector

Project Overview: Initial segment connects the Fort Lauderdale-Hollywood International Airport, Port Everglades, and Broward County Convention Center. Includes:

- 3.5 miles of rail
- Three stations
- Mostly elevated along primarily
 Broward County property
- Maintenance facilities location: to be determined
- Delivery Method: Design Build Operate Maintain

Anticipated Annual Ridership:

130K - 665K

Current Status:

- Contract award May 6, 2025
- Notice to Proceed June 4, 2025
- Public Kick-off planned for Jan 2026

Projected Opening: 2032

Estimated Investment: \$1.56B



Downtown Connection LRT

Project Overview: Segment connects the Fort Lauderdale-Hollywood International Airport, Port Everglades, the Broward County Convention Center along SE 17th Street and then north to Downtown Fort Lauderdale. Includes:

- 3 additional miles of Light Rail Transit (LRT)
- Tracks and stations at street level
- A feasibility study will be underway early next year to consider route options and technical constraints

Anticipated Annual Ridership:

1.7M - 2.7M

Projected Opening: 2034

Estimated Investment: \$442M*

* Does not include permanent light rail maintenance facility/property acquisition costs.



Broward Boulevard LRT

Project Overview: Segment connects
Downtown Fort Lauderdale to US
441/SR 7. Includes:

- 4 additional miles of Light Rail Transit (LRT)
- Consideration for extension eastwest to State Road 7 north with extensions along Sunrise or Commercial Boulevards. A feasibility study will be underway early next year.

Anticipated Annual Ridership:

1.5M -3.3M without west extension

Projected Opening: 2035

Estimated Investment: \$930M*

* Does not include permanent light rail maintenance facility/property acquisition costs.





Oakland Park Blvd BRT

Project Overview: Connects activity centers between A1A and Sawgrass Mills Mall. Includes:

- 15 miles of Bus Rapid Transit (BRT) along Oakland Park Boulevard
- 10 proposed station locations
- Exclusive transit lanes where feasible or shared lanes where appropriate
- 30% design underway.
 Coordinating with FDOT on lane repurposing requirements

Anticipated Annual Ridership:

2.4M - 3.2M

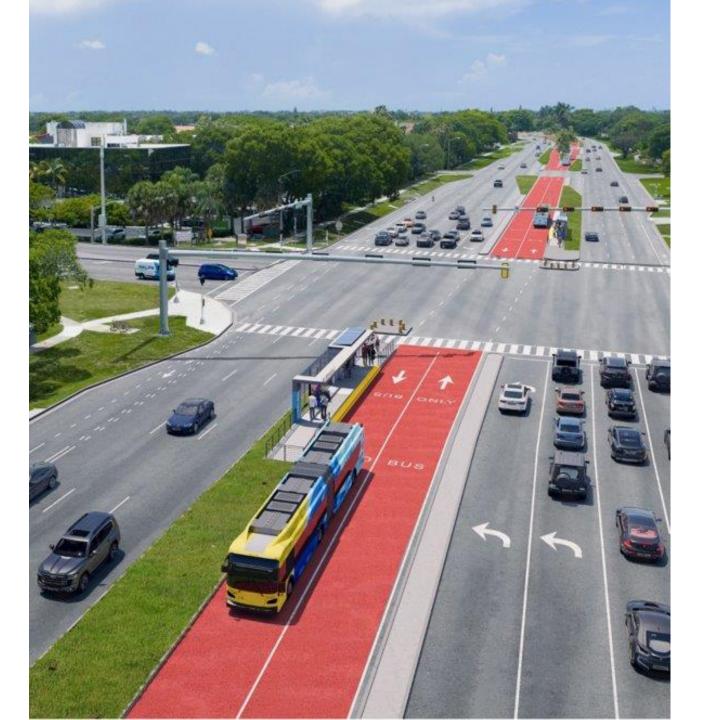
Projected Opening: 2030

Estimated Investment: \$285M





Oakland Park Blvd BRT



What Will Stations Look Like?





US441/SR 7 BRT

Project Overview: Connects activity centers between Commercial Boulevard and County Line Road. Includes:

- 15 miles of Bus Rapid Transit (BRT) along US441/SR 7 from Commercial Boulevard to County Line Road
- Approximately 16 branded stations
- Exclusive transit lanes where feasible and shared lanes where appropriate
- Potential Light Rail connections

Anticipated Annual Ridership:

1.6M - 3M

Projected Status: Project Manager

Assigned.

Projected Opening: 2033

Estimated Investment: \$236M



Proposed 15-Year Program Implementation Schedule

Corridor	Service	2023 2024 2025 2026 2027 2038 2033 2034 2035 2035 2035 2036 2039	Project Duration	Current Status	Target Revenue Service
Broward Commuter Rail South	Commuter Rail		2023-2032	PD&E	2032
Oakland Park Blvd.	BRT		2023-2030	PD&E	2030
Airport-Seaport-Convention Center	LRT		2025-2032	PD&E	2032
Downtown Connection	LRT		2027-2034	Planning	2034
Broward Blvd LRT	LRT		2028-2035	Planning	2035
US 441 / SR 7	BRT		2025-2033	Planning	2033
Powerline Rd.	BRT		2026-2034	Planning	2034
University Dr.	BRT		2026-2034	Planning	2034
Commercial Blvd.	BRT		2027-2035	Planning	2035
Sunrise Blvd.	BRT		2028-2036	Planning	2036



- Market Pricing Volatility
- Schedule Uncertainty
 - Material and Equipment Availability
 - Consensus Building
 - Federal and State Reviews
- Major Third-Party Agreements (Commercial Terms)
- Regulatory Risk
 - Environmental Reviews
 - Funding Requirements/Availability
- Property Availability and Acquisition
- Public Expectations





Capital Cost Summary

Mode	Estimated Capital Investment* (\$Million)
Commuter Rail South	712
Light Rail Transit	2,933
Bus Rapid Transit	1,411
High Frequency	125
Total	5,181

- BCR North
- Light Rail west extension or permanent maintenance facility/property acquisition costs
- Operations and maintenance costs

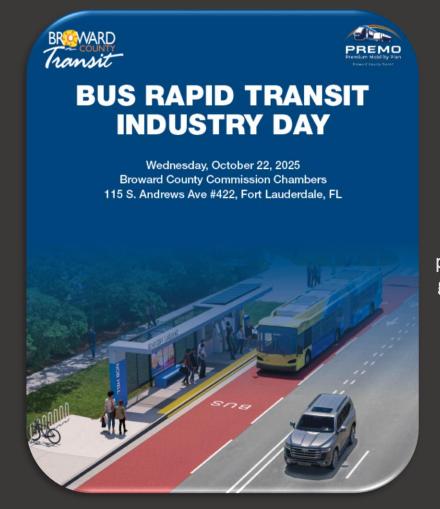




Strong industry participation including 130 consultants, and community partners, reflecting broad industry interest and engagement.



Updates on Intelligent Transportation Systems (ITS), fare technology, and upcoming procurement opportunities for vendors.



Overview of BRT as a flexible, cost-effective, and sustainable premium transit solution for growing urban corridors.



Presentations outlined the PREMO Program, project delivery approach, and future mobility goals shaping Broward County's transit vision.



Interactive Q&A and networking fostered collaboration, transparency, and innovation among all participants.

Paratransit Market Outreach

The December 1 Paratransit Market Sounding Day was a success, with 42 attendees representing 15 firms. We outlined our current contract model, upcoming technology improvements, and staffing needs in today's market.

Firms shared valuable feedback and all were invited for one-on-one follow-ups. The event drew both long-time partners and new out-of-state players looking to enter Florida's market.









Bus Shelter Program

- Enhanced Security
- Accessibility Improvements
- Improved Aesthetics
- Protection from the Elements
- Waste Management
- Loitering Abatement

BCT Bus Shelter Program

- Progressive Strategy Based on Ridership
- 1,400 new shelters have been installed since inception
- Five-year target: 2,500 bus stop improvements
- FY2026 target: 500 bus stop improvements
- FY2026 target: 150 Retrofit Kits









MAP Broward Oversight Board OESBD Quarterly Update December 12th, 2025



Maribel Feliciano

Director, Broward County Office of Economic and Small Business Development

mfeliciano@broward.org

954-357-6400 | Broward.org/EconDev

115 S. Andrews Ave. #A680 | Fort Lauderdale, FL | 33301







Event Highlight: Upcoming MAP Opportunities Event







On November 5, 2025, OESBD Hosted the "Upcoming MAP Broward Opportunities" Event, at the MAP Board Room in Government Center West. This annual event showcased upcoming MAP Broward solicitations for FY 2026, Including County Agencies and Municipalities.

We welcomed over 80 attendees including CBEs, community partners and prospective primes

The event agenda included:

- Upcoming MAP Broward project opportunities in the City of Fort Lauderdale and City of Miramar
- Updates on the Vendor Management System from the Purchasing Division
- Upcoming MAP Broward-funded projects from the Transportation Department
- Upcoming MAP Broward-funded projects through Public Works and Environmental Services Department

CBE Projects Reviewed as of 9/30/2025

County Projects Reviewed*	Municipal Projects Reviewed*			
117 Projects	151 Projects			
\$1,086,456,145 Total Estimate of Projects	\$484,453,582 Total Estimate of Projects			
29% Average CBE Project Goal	33% Average CBE Project Goal			
\$416 M – Total CBE Projected Amount				

Projects Awarded as of 9/30/2025

Project Highlights	County	Municipal	Total
Projected Amount to CBE Firms	\$171,458,056	\$42,290,203	\$213,748,259
Awarded to Contractors	69	56	125
Total Amount Awarded	\$533,193,137	\$111,558,322	\$644,751,459
Average CBE Commitment	38%	40%	39%
Total Dollars Paid to Prime	\$189,998,663	\$90,989,611	\$280,988,274

Completed* Contracts: Exceeded CBE Commitment

Project Name	Agency/Municipality	CBE Goal	CBE Commitment	Final Attainment
Consulting Services for Lighting and Sidewalk Improvements	Broward County - Public Works - Highway & Bridge Maintenance	32%	36%	41%
MAP/Surtax Oversight Board Interior Improvements	Public Works - Construction Management	30%	34%	35%
Comprehensive Street Improvement - Phase II	Coconut Creek	40%	40%	43%
Sample Road Shared Use Path Improvements	Coconut Creek	30%	30%	34%
16th Ave to 19th Ave University Drive Alleyway Improvements & Wiles Road Alleyway Improvements	Coral Springs	40%	61%	100%
SW 43 Terrace Drainage Project	Dania Beach	35%	50%	100%
College Avenue Phase II Roadway Improvements	Town of Davie	40%	40%	54%

^{*}Completed through September 30, 2025

Completed* Contracts: Exceeded CBE Commitment

Project Name	Agency/Municipality	CBE Goal	CBE	Final
Froject Name			Commitment	Attainment
SE 13th Avenue Over Tern Waterway Bridge Repairs	Deerfield Beach	36%	36%	100%
HOLL-035 Hollywood Blvd.	Hollywood	30%	30%	32%
Liberty Street - City of Hollywood	Hollywood	30%	30%	47%
North 58th Avenue BC-HLYWD-FY2020-0002	Hollywood	30%	30%	34%
Milling, Paving, Resurfacing, and Sidewalk Repairs in District 3 and 4 (CEI)	Hollywood	30%	30%	100%
Multiple Streets BC-HLYWD-FY2020-00001	Hollywood	30%	30%	41%
Johnson Street and NW 202nd Avenue Rehabilitation and Resurfacing	Pembroke Pines	13%	13%	30%

^{*}Completed through September 30, 2025

Completed* Contracts: Exceeded CBE Commitment

Project Name	Agency/Municipality	CBE Goal	CBE Commitment	Final Attainment
TSDOR SW 128th Avenue to Holatee Trail	Southwest Ranches	40%	40%	43%
TSDOR SW 196th Ave to SW 202nd Ave	Southwest Ranches	35%	35%	100%
NW 70th AVE Traffic Calming (TAMA-003)	Tamarac	40%	62%	63%
Professional Civil Engineering Design Services for the SW 48th Avenue Complete Street Improvement	West Park	30%	30%	33%
BC-WESTON-FY2020-00001 - Roadway Drainage System Repairs	Weston	35%	85%	89%
West 224 - Intersection Improvements at Royal Palm Blvd. & Weston Rd.	Weston	40%	40%	42%
West 308 - Lakeview Drive Sidewalk Improvement for Safe School Route	Weston	35%	83%	100%
Weston Road Corridor Improvements	Weston	30%	31%	34%

^{*}Completed through September 30, 2025

Completed Project Highlight College Avenue Phase II – DAVI-001 Town of Davie





Prime Contractor:

Bacallao Construction & Engineering
Development

CBEs:

Rapid Milling & Paving, LLC Smart Traffic Solutions, Inc.

Commitment

40%

Attainment

54%

Completed Project Highlight BC-CSPRINGS-FY2020-00001 City of Coral Springs





Project Name:

16th Ave to 19th Ave University Drive Alleyway Improvements & Wiles Road Alleyway Improvements from Woodside Dr. to NW 45th St9

Prime Contractor & CBE (Self Performing):

Florida Blacktop, Inc

Commitment 40%

Attainment

61%

Completed Project Highlight BC-WESTON-FY2020-00001 City of Weston





Project Name:

Roadway Drainage System Repairs

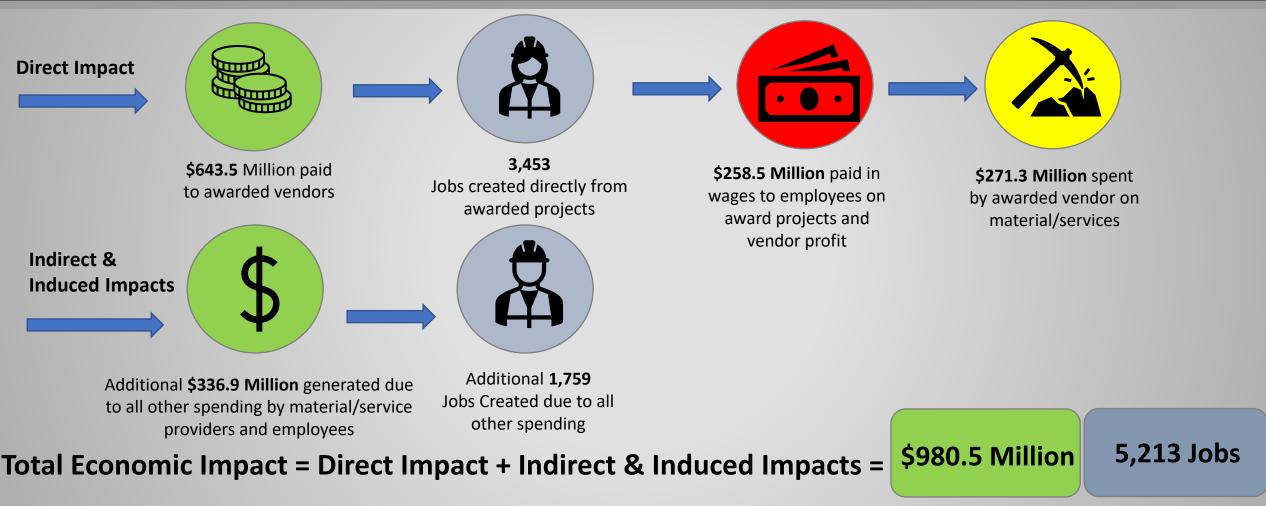
Prime & CBE
(Self Performing):
Sun Up Enterprises, Inc

Commitment 85%

Attainment

89%

*Projected Economic Impact for 125 Awarded Projects

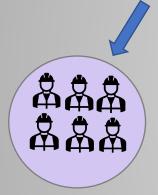


^{*} All values listed are projections based on the scope of work and awarded amount for each project. The overall economic impact is determined throughout the life of a project.

Economic Impact Definitions

Direct Impact



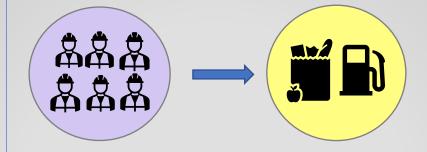


I pay my employees

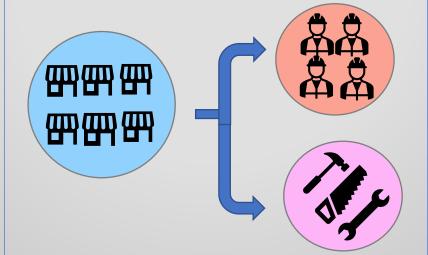


I pay businesses for the supplies I need to do the job

Indirect Impact



My employees and the businesses I paid for supplies, spend the money I paid them



Induced Impact





The money we all spend recirculates throughout our local community







Thank you!





Welcome & Introduction

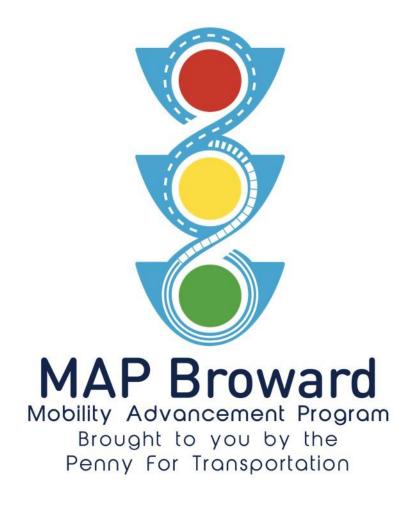
Dr. Isamí Ayala-Collazo, Assistant County Administrator

Leonard "Lenny" Vialpando, Director, Public Works & Environmental Services Department



Mobility Sensor Deployment Project Update

Lenny Vialpando, Director
Public Works &
Environmental Services Department





BEXAR COUNTY | MODEL SYSTEM

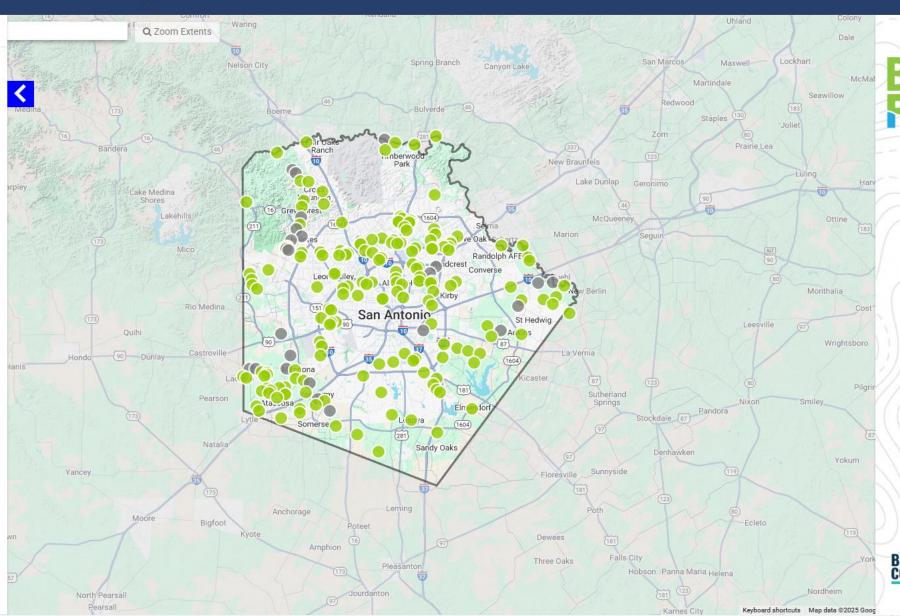
ALERTS

Road Closures

TURN AROUND, DON'T DROWN!

If you see water over the road, please turn around and find a different route.

It is illegal to drive around barricades at low water crossings





ABOUT

LINKS

SUBSCRIBE

LOGIN

CONTACT US



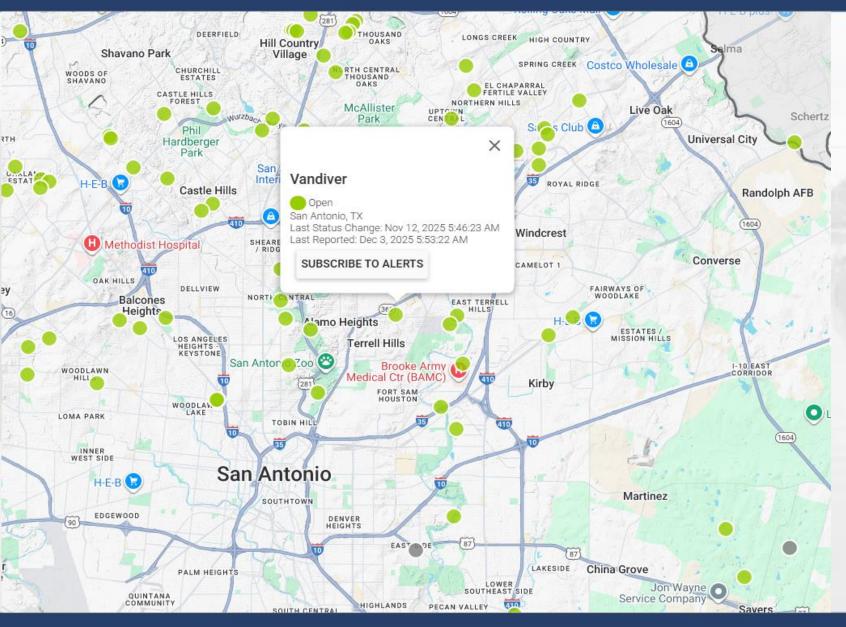




Privacy Policy

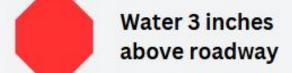


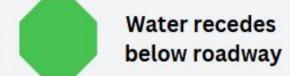
BEXAR COUNTY | MODEL SYSTEM



Residents can subscribe to alert notifications to individual locations by email or SMS.









ANATOMY OF A SENSOR TOWER



Additional Sensors can Report Different Parameters



Soil Moisture



Wind Direction and Speed



Relative Humidity



Barometric Pressure



Ambient Temperature



Droplet Size



ANATOMY OF A SENSOR TOWER

Sensors & Loggers Alarms and notifications sent: Physical Interfaces Thresholds RS-485 RS-232 SDI-12 Counter/Precip ModBus Digital Analog input Connects to Datalogger through an Interface and communicates via Protocols like SDI-12 or ModBus, to measure parameters like: Water level Discharge Datalogger Conductivity Collect Measurements User defined intervals Program custom transmissions Post-processing on raw data

Sensor

Remote Communication



Satellite GOES

Iridium

Cell Tower

Recommended Data Formats:

Recommended Data Format:

Pseudo Binary D

- SHEF
- Pseudo Binary B

GOES data received by NOAA in Virginia --> LRGS --> Receive data via:

- LRGS
- Hydromet Cloud





Server

Time Series

Receive data using On-Premise servers and

view using a monitoring tool like Tempest

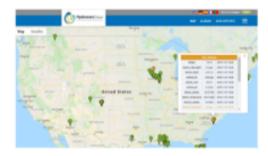
Monitoring Tool

Database

Iridium data received by Gateway in Arizona

- --> Receive data via:
- Email
- Direct IP/Port
- Hydromet Cloud

View data using monitoring tools like Hydromet Cloud from your browser



Receive data via:

- Server
- Static IP address via FTP
- SMS
- Hydromet Cloud

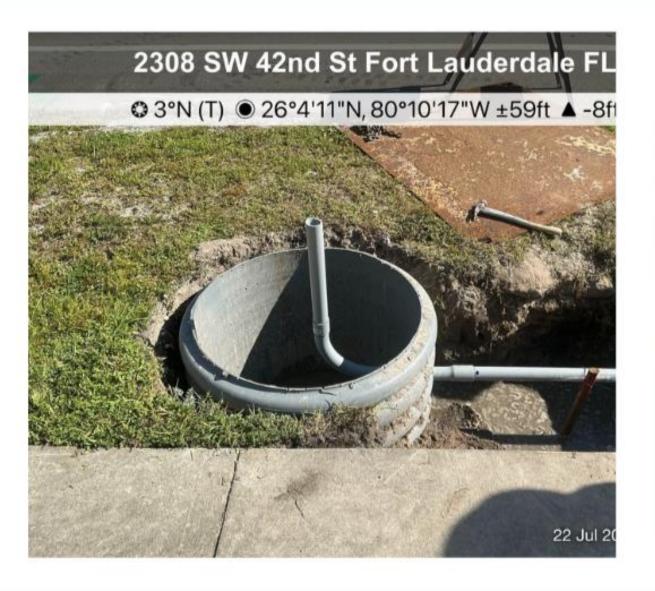
- Store measurements
- (promote Link family, Python programming)



- HTTP(S)
- FTP(S)
- SMS

Iridium and cell allow for two-way communication between your station and your computer

PILOT SITE INSTALLS







PILOT SITE INSTALLS

531 NE 43rd St Oakland Park FL © 6°N (T) ● 26°10'48"N, 80°8'19"W ±9ft ▲ 11ft 31 Jul 2025, 13:0

531 NE 43rd St Oakland Park FL

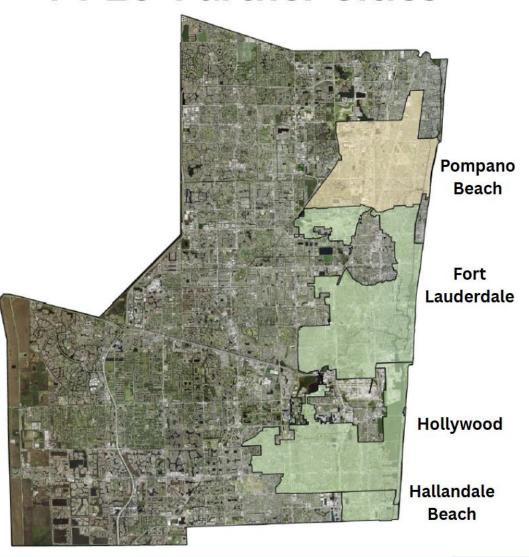
© 2°N (T) ● 26°10'48"N, 80°8'19"W ±9ft ▲ 13ft





FY 26 | PARTNERING WITH MUNICIPALITIES FOR DEPLOYMENT

FY 26' Partner Cities



- The program is expanding onto city-owned roads in Fort Lauderdale, Hollywood, and Hallandale this winter.
- Interlocal Agreements (ILAs) are currently being drafted, and site selection is underway.
- Pompano Beach has expressed interest in joining the program, and if supplemental funding is approved later this year, we will begin coordination to expand the network onto their roads.
- An additional 10 sensors will be deployed onto countyowned roads.





FORECASTED TIMELINE

Deploy Pilot Project
Sensors to ensure
effectiveness of hardware



FY 2025



Deploy sensors countywide and begin data collection



FY 2025 - 2028

Begin Al Integration for flood forecasting



FY 2027





Develop Resident Facing Dashboard and resident alerting mechanisms



FY 2028

Mobile app development and integration with WAZE, Apple Maps, etc.



FY 2028





STAGE 2 | AI INTEGRATION FOR FLOOD PREDICTION

PURPOSE BUILT FOR CRITICAL DECISION-MAKING

Powered by live, localized (your) data



Sensor Networks

- USGS
- NOAA
- Private



Meteorological Data

- ECMWF (HRES, ERAS)
- NOAA (HRRR, MRMSQPS)



Terrain Data

- · LiDAR (Public or Private)
- Soil Infiltration (If Available)
- Drainage Networks (If Available)



FloodMapp's

Dynamic Automated Scalable Hydroinformatics (DASH) Engine

- Physics-based
- DASH Hydrologic Model
- DASH 2D Hydraulic Model



STAGE 2 | AI INTEGRATION FOR FLOOD PREDICTION

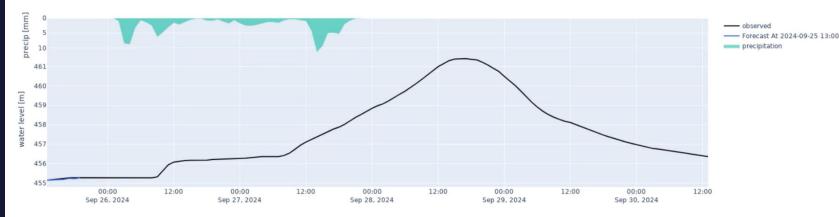




ForeCast Simulation

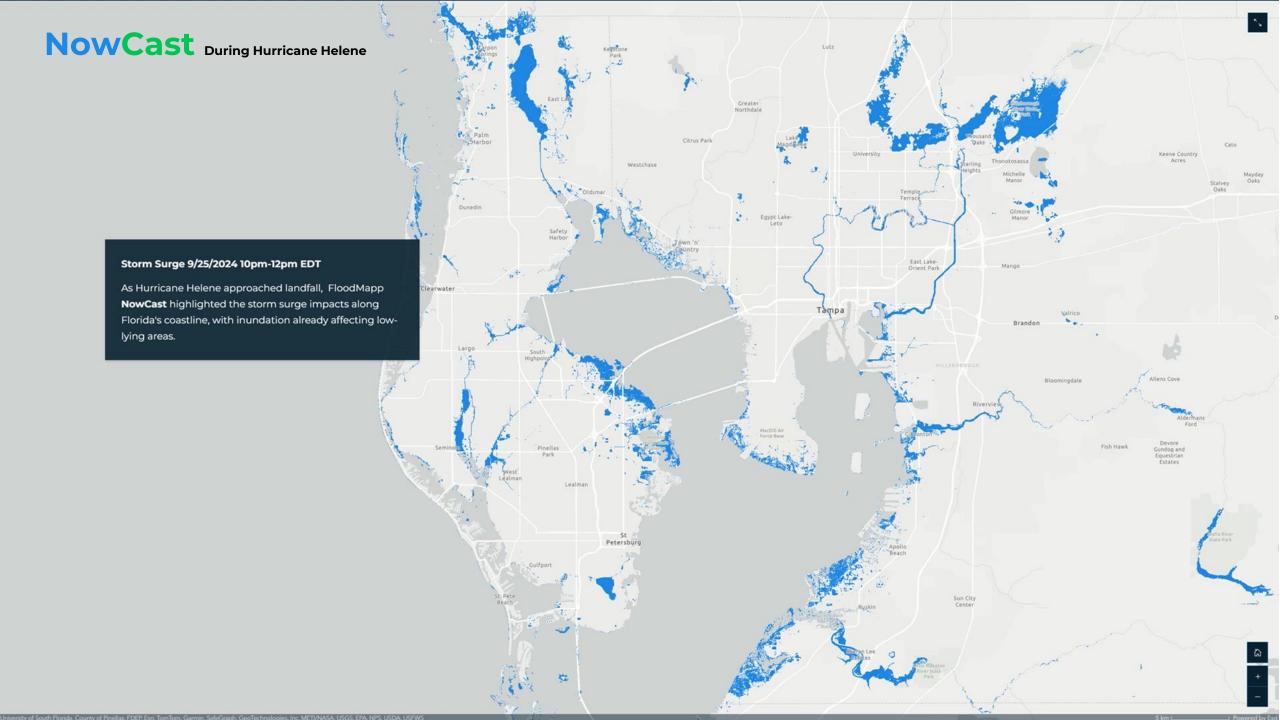
Narrows, Giles County VA











Post Cast After Hurricane Helene

This map showcases FloodMapp's PostCast product, providing an overview of the flood's maximum extent and impact across Tampa and St. Petersburg during Hurricane Helene.



FloodMapp Hurricane Helene PostCast extent
StoryMap Competition 2024 extent
Flood Extent

EMSINA Impact Analytics Demo

River Condition Below Flood Level Minor Moderate Major Peak



Water Level 12.2m e Windsor P.W.D Gauge



4

Severe Impacts

14

Max Depth (> 5m)

Moderate Impacts

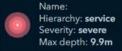
102

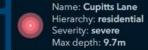
Max Depth (1m - 5m)

Minor Impacts

18

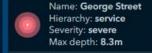
List of Impacts Ordered by depth





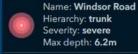


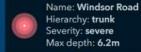




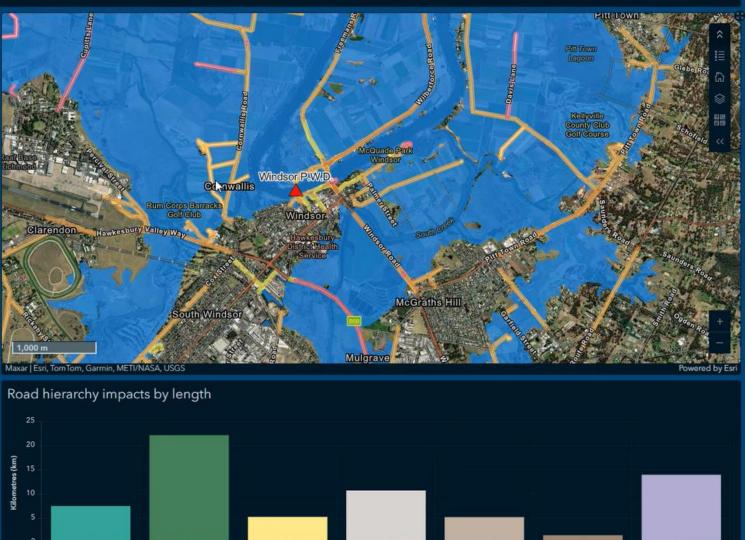








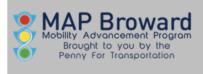
Name: Hawkesbury Valley



QUESTIONS?





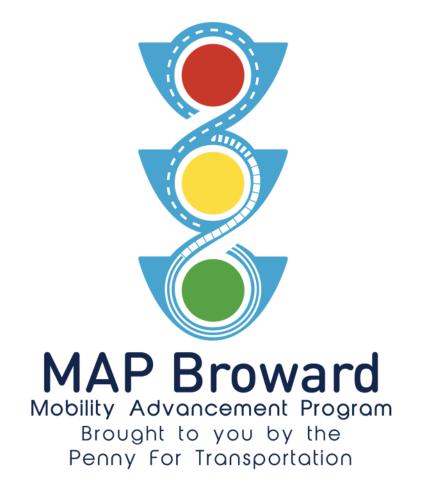


Let's Take a Break 10 minutes



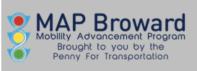
FY2026 Formula-Based Funding

December 2025 Updates



FY2026 Formula-Based Funding

(ongoing, information as of 12/4/2025)

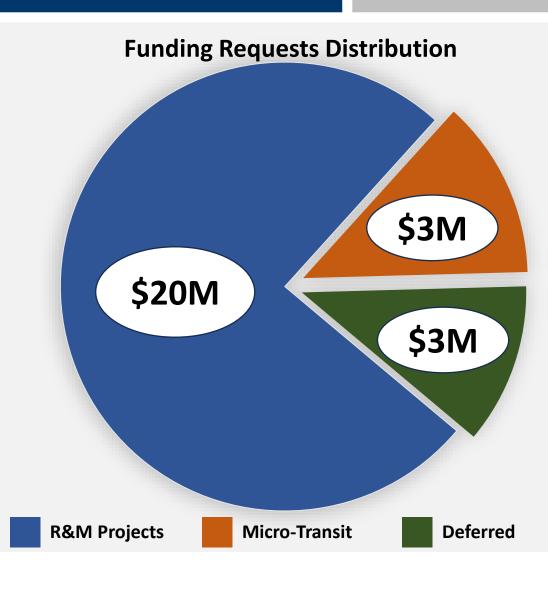


Rehabilitation and Maintenance Projects (R&M) & Micro-Transit (MT)

- \$30M available in FY26, distributed based on Centerline Mileage (Exhibit B of Third Amendment)
- 21 complete applications received to-date, totaling \$26M
 - o 22 R&M projects in 15 municipalities
 - 6 MT programs in 6 municipalities
 - 5 deferrals
 - 2 "small municipality" waivers (Parkland & LBTS)

County Review Underway:

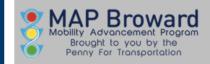
- CBE goal evaluation
- Eligibility & Draft/execute agreements
- Project conflicts, permitting & jurisdiction





FY2026 Formula-Based Funding Requests (R&M Projects only)

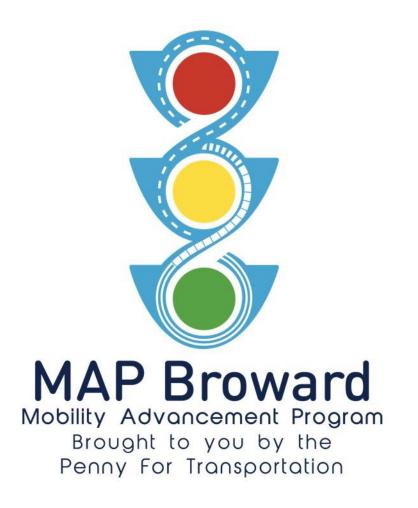




Municipality	MAP ID	Project Name	Surtax Amount
Coconut Creek	RMCOCO-002	Rehabilitation: NW 74th Place	\$29,953
Coconut Creek	RMCOCO-003	Comprehensive Street Improvements Design	\$161,000
Cooper City	RMCOOP-003	Milling and Resurfacing (various locations)	\$536,396
Coral Springs	RMCORA-003	Resurfacing/Sidewalk Improvements: Forest Hills Blvd and NW 99th Ave	\$1,616,193
Davie	RMDAVI-001	Rehabilitation: SW 76th Ave	\$1,113,226
Davie	RMDAVI-002	Rehabilitation: SW 70th Ave	\$1,016,714
Davie	RMDAVI-003	Rehabilitation: SW 82nd Ave	\$126,798
Fort Lauderdale	RMFORT-006	Rehabilitation: LauderTrails	\$1,569,875
Hollywood	RMHOLL-004	Rehabilitation: N 68th Ave & N 32nd Ave	\$1,597,132
Hollywood	RMHOLL-005	Rehabilitation: City Hall Circle	\$1,346,038
Lauderdale Lakes	RMLLAK-003	Repair: NW 35th Terr Bridge	\$150,000
Lauderdale Lakes	RMLLAK-004	Repair: Bridgefront Walls (various locations)	\$164,518
Miramar	RMMIRA-004	Resurfacing: Miramar Parkway from SW 172nd Ave to SW 184th Ave	\$1,115,307
Pembroke Pines	RMPPIN-002	Milling and Resurfacing: The Trails, Walden Lake, and NW 172nd Ave	\$1,053,600
Pembroke Pines	RMPPIN-003	Milling and Resurfacing: Johnson St	\$1,752,400
Pembroke Pines	RMPPIN-004	Milling and Resurfacing: Pembroke Lakes	\$552,551
Pompano Beach	RMPOMP-001	Resurfacing: Various Locations	\$1,995,816
Southwest Ranches	RMSWRA-004	Resurfacing: Green Meadows	\$485,358
Sunrise	RMSUNR-011	Resurfacing: East Sunrise	\$1,389,740
Tamarac	RMTAMA-002	Resurfacing: McNab Rd	\$978,294
West Park	RMWPRK-001	Resurfacing & Traffic Calming: Various Locations	\$368,486
Wilton Manors	RMWILT-004	Resurfacing: NE 22-25 St, 5th and 6th Ave	\$335,962
		TOTAL	\$19,455,357

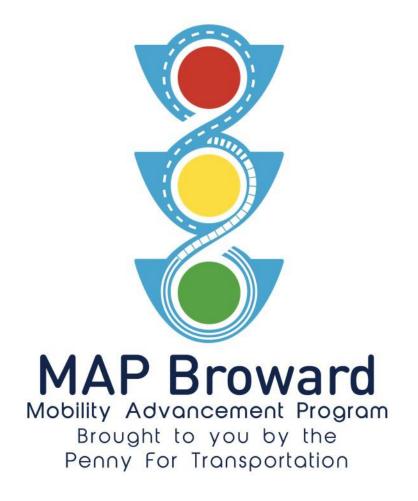
Discussion Item

Internal Dashboard:
Programmatic and
Financial Data Tracking
(Part II)

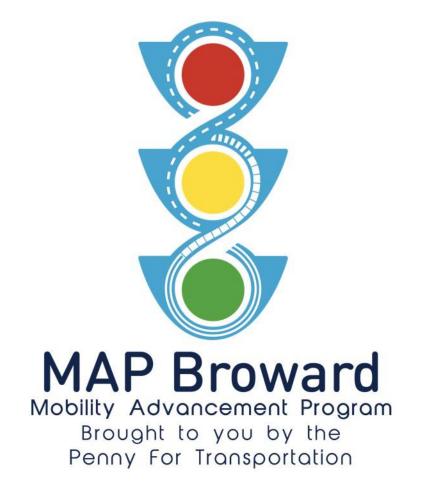


Discussion Item

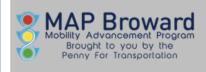
Metrics & Data Tracking Measures



Regular Agenda



Action Item 1



Motion to Approve Minutes of the October 24, 2025, Oversight Board Meeting.



Special Presentation



Special Presentation – Alan C. Hooper

Non-Agenda



Reports

- Chair
- Oversight Board Members
- Surtax General Counsel
 - Broward County Administrative Code & Ordinance Updates
- Oversight Board Coordinator





Adjourn December 12, 2025 Oversight Board Regular Meeting

Happy Holidays!

