

BROWARD COUNTY RADIO SYSTEM

GOVERNANCE CHARTER



FEBRUARY 3, 2022
OFFICE OF REGIONAL COMMUNICATIONS AND TECHNOLOGY
Broward County, FL

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INTRODUCTION

The Broward County Radio Governance Board Charter will serve as the guiding document for all participating agencies utilizing the Broward County Public Safety 700MHz Trunked Radio System (BC-PSTRS). The BC-PSTRS Administrator allows subscriber agencies a modicum of independence to select features and functionalities within the subscriber radios and periphery equipment to meet their communications needs. As such, the Broward County Radio Governance Board (BC-RGB) is established to ensure system-wide configurations, use of future functionality, and interoperability plans are beneficial to the entire public safety radio stakeholder community. The BC-RGB's primary focus is to assure all users are positively benefit from the decisions of its members.

Radio System Governance Charter

PURPOSE

Identification of global issues and prioritization of key initiatives for the public safety radio system and its subscribers.

EMPOWERMENT AND AUTHORITY

All BC-RGB Chairpersons and Executive Sponsors are selected to represent their respective organizations' needs and desires pertaining to the public safety radio system. Each BC-RGB Executive Sponsor is empowered to make decisions on all public safety radio system matters which affect or potentially affect their public safety agencies. In the commission of those duties, the BC-RGB Chairpersons and Executive Sponsors have the right to cast vote on all matters put before the BC-RGB.

From time to time, items presented to the BC-RGB may require additional and specific subject matter experts from the subscriber agencies. The BC-RGB Executive Sponsors may use additional agency representatives to provide feedback, assist with research and policy development on a topic or task. Consequently, the BC-RGB Chairpersons and Executive Sponsors are supported by two sub-committees:

- Operations Sub-committee
- Technical Sub-committee

As the owner and administrator of the public safety trunked radio system contract, the Broward County Communications and Technology Division Director has the right to make final and binding decisions to assure the adherence to legal regulations, contractual obligations, and/or industry best practices to preserve the integrity of the radio system.

MISSION, VISION, GOALS AND OBJECTIVES

Mission: Delivering a public safety radio system with the utmost resiliency, ingenuity, and scalability to the first responders serving Broward County.

Vision: To conceptualize and bring to realization innovative, efficient, and reliable methods to gather, transport, and relay voice and data communications for public safety users every day.

Year 2022 Goals & Objectives:

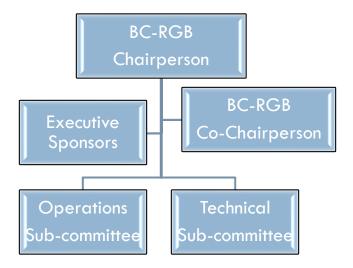
Goal 1: **Continuity** – Within 72 hours after a catastrophic event affecting the BC-PSTRS, an ICS 205 plan is prepared, while the public safety radio systems, inclusive of the "disaster recovery" deployable components, are inspected, triaged for repair, and made ready for users to communicate in their geographic location.

Goal 2: **Ingenuity** – Annually, the BC-RGB will acquire and assess the radio vendor's product roadmap and provide targeted feedback to include one or more of the following:

1) Items recommended for purchase,

- 2) Viability of product design,
- 3) Recommendations regarding how Broward County can optimize operations with the use of new product features/functionality.
- Goal 3: **Scalability** Through integration of broadband technology within the next 12 months, the BC-PSTRS infrastructure will include "Motorola's Smart Connect" capability, which allows certain devices to roam between traditional Land Mobile Radio (LMR) to Long-Term Evolution (LTE) technology.
- Goal 4: **Reliability** Annually, all public safety radio systems, inclusive of the "disaster recovery" deployable components and subscriber equipment, will undergo preventative maintenance to identify equipment deficiencies, prevent disrepair, and assure a continued state of readiness. Reports of the preventative maintenance activities will be supplied, from the subscriber agencies to the BC-RGB, at the fourth quarterly meeting of the calendar year.
- Goal 5: **Efficiency** Annually, radio etiquette and interoperability training will be incorporated into at least one discussion-based or operations-based exercise to solidify best practices during critical events.

BROWARD COUNTY RADIO SYSTEM GOVERANCE BOARD STRUCTURE:



COMMITTEE MEMBERS AND REPRESENTATION:

Composition:

BC-RGB Chairperson: The Chairperson is nominated by the Office of Communications and Technology Division and is a voting member.

Contact Information for BC-RGB Chairperson:

Name: José M. De Zayas

Address: 1801 NW 64th Street, Fort Lauderdale, FL 33309

Office Phone: 954-357-8012 **Cellular Phone:** 954-770-8410

E-mail Address: JDEZAYAS@broward.org

BC-RGB Co-Chairperson: The Co-Chairperson is nominated by the Executive Sponsors and is a voting member. The Co-Chairperson receives one vote despite the dual role as an Executive Sponsor.

Contact Information for BC-RGB Co-Chairperson:

Name: John McNamara, City of Sunrise Fire Chief

Address: 10440 W. Oakland Park Blvd, Sunrise, FL 33351

Office Phone: 954-746-3400

E-mail Address: JMcNamara@sunrisefl.gov

Executive Sponsors: Executive Sponsors are selected by the BC-PSTRS subscriber agencies and are voting

members.

Sub-committee Members:

- 1. Operations: Designee of the Executive Sponsors on an ad-hoc basis and are not voting members.
- 2. <u>Technical</u>: Designee of the Executive Sponsor on an ad-hoc basis and are not voting members.

Roles and Responsibilities:

BC-RGB Chairperson:

- 1. Conducts the meetings of the BC-RGB and oversees the direct communication to and from all governance board members on all BC-RGB topics.
- 2. Guides the BC-RGB in accomplishing the mission, vision, goals, and objectives detailed in the charter and accordance with the established policies of the BC-RGB.
- 3. Ensures the BC-RGB members are fully oriented with the committees' objectives, deliverables, and roles/responsibilities at each BC-RGB meeting.
- 4. Ensures the BC-RGB members are cognizant and comprehend their individual tasks or assignments.
- 5. Ensures the BC-RGB works cooperatively and productively on all tasks assigned.
- 6. Ensures all committee members are aware of and adhere to the processes and deadlines for deliverables established by the BC-RGB.
- 7. Ensures the BC-RGB meets regularly as established by the Governance Charter which includes facilitating varying communication mediums to allow maximum participation during and in-between meeting dates.
- 8. Addresses repetitive absenteeism and non-productivity of any and all BC-RGB members.
- 9. Develops meeting agendas and voting ballots using the standard templates.
- 10. Ensure the BC-RGB agenda items are discussed thoroughly, motions are adjusted as necessary, and votes are taken and recorded at the meetings.
- 11. Ensures the meeting minutes are information rich and include consensus agreement and follow-up action items.
- 12. Works with the Executive Sponsors and Sub-committees to develop final reports, proposals, and supporting documentation for any item requiring dissemination to the agency stakeholders or BC-RGB voting.
- 13. Reviews the Governance Charter annually to ensure the information is relevant, up-to-date, and represents current industry best practices.
- 14. Ensures succession planning and training for new BC-RGB members.

BC-RGB Co-Chairperson:

- 1. Assists the BC-RGB Chairperson carry out all duties and responsibilities.
- 2. Takes on the duties and responsibilities of the BC-RGB Chairperson in his/her absence.

Executive Sponsors:

1. Must have agency empowerment to make decisions to support efforts to accomplish the mission, vision, goals, and objectives of BC-RGB.

^{*}Review Appendix A and Appendix B for the complete roster of BC-RGB Members.

- 2. Coordinates with their respective agency's stakeholders to assure all financial and strategic planning, legal and deployment obligations are met in accordance with the expectations of the BC-RGB. In turn, the Executive Sponsors are expected to communicate relevant financial, legal, or strategic obstacles to the BC-RGB prior to commitment to any initiative.
- 3. Ensure the Executive Sponsor's agency is properly represented on all matters requiring a vote.
- 4. Must demonstrate the ability to work productively and cooperatively to achieve objectives and meet deadlines.
- 5. Endeavor to interact with the BC-RGB positively and regularly to assure comprehension and cohesiveness between all agencies and the BC-RGB initiatives.
- 6. Reviews the meeting minutes for all meetings to assure continuous knowledge of the BC-RGB progress on yearly initiatives and adoption of best practices.
- 7. Ensure regular updates are communicated to their respective agency's stakeholders by creating and utilizing an approved method of awareness messaging.

Operational/Technical Sub-committee:

- 1. As needed, the Operations and Technical Sub-committees will be formed to offer technical knowledge and/or experience related to proposed changes or enhancements presented to or by the BC-RGB.
- Coordinates with the Executive Sponsors and BC-RGB Chairpersons to ensure all documentation such as: final reports, white papers, proposals, and supporting literature are developed and disseminated to the BC-RGB in a professional, legible, and timely manner thus allowing the BC-RGB to render educated decisions.
- 3. Responsibly and objectively reviews radio system operability, features, and functionality for the good of the agency <u>and</u> the entire public safety community. All recommendations from the sub-committee must be thoroughly and comprehensively researched and supported by empirical data and/or true-to-life experiences.

Membership requirements:

- 1. The Executive Sponsors' agencies must have an executed Regional Inter-local Agreement with the Broward County Communications and Technology Division.
- 2. Must be a subscriber agency of the BC-PSTRS or a partnering agency within Broward County.

ACCOUNTABILITY AND REPORTING INSTRUCTION:

The BC-RGB will report all agenda items to their respective agencies, after each meeting, ensuring all stakeholders are kept regularly apprised of operational decisions and technological advancements for the safety and efficiency of all public safety personnel. Typical points to be discussed and relayed to agency stakeholders are:

- 1. Trending issues resulting in repetitive open tickets with the radio system vendor and mitigation strategies
- 2. Project statuses for the Operations and Technical Subcommittees
- 3. Upcoming yearly initiatives for the BC-RGB
- 4. Interlocal agreement status and renewal dates

^{*}See Appendix A and Appendix B for the entire agency roster.

MEETING LOGISITICS

Meeting location:

BC-RGB meetings will be held at the Broward County Emergency Operations Center (EOC) or via virtual meeting platforms (Microsoft Teams, Zoom, Google Meets, etc.).

The address for the Broward County EOC is:

201 NW 84th Avenue Planation, Florida 33324 Room: 332B

Meeting frequency:

The BC-RGB will meet on a quarterly basis or based on the urgency and priority of projects under the BC-RGB's purview.

Methods to Communicate:

When unable to attend the meetings at the Broward EOC, participants may also use the Virtual Meeting link, which will be provided in advance of each meeting.

Items requiring the immediate attention of the BC-RGB can be handled via e-mail or intermediate conference calls with the required parties.

Eligibility to Participate:

The BC-RGB Executive Sponsors must attend at least two quarterly meetings (in-person) unless exigent circumstances arise. Executive Sponsors may have two absences, per year, before a replacement is required. BC-RGB Executive Sponsors are encouraged to communicate meeting absences to the BC-RGB Chairpersons prior to the date of the meeting. The advance notice is required for excusal and continued consideration of eligibility to participate as an Executive Sponsor or sub-committee member.

Meeting Format:

The BC-RGB meetings will adhere to the following format:

- 1. Welcome
- 2. Roll Call or Sign-In verification
- 3. Announcements
- 4. Approval of Previous Meeting Minutes
- 5. Agency Project Updates
- 6. Voting Matters
- 7. Review of all Completed, In-Progress, or Pending Issues or Initiatives
- 8. Review of outstanding sub-committee deliverables and deadlines
- 9. New Issues/Business
- 10. Meeting Adjournment

CHANGE MANAGEMENT PROCESS OVERIVIEW

Initial Reporting: Executive Sponsors may bring matters requiring the BC-RGB to initiate the Change Management Process in any of the following formats:

- 1. Introduce the item as new business item at BC-RGB meeting,
- 2. Send an e-mail to the Chairperson(s),
- 3. Direct conversation with the Chairperson(s), with clear articulation that the issue is to be formalized as an item for the BC-RGB.

If an issue is brought forward outside of the BC-RGB meeting, the Chairperson(s) will put the matter forward as new business and captured as an issue in the meeting minutes. The minutes will be published to the BC-RGB, and the Change Management procedures will be initiated.

The BC-RGB is responsible for overseeing and managing issues and risk assessment of issues identified by the agency stakeholders. Issues are defined as a harmful or critical incident or situation that is imminent or has occurred; whereas risk is a probable and likely event or action which can have negative impacts on the radio system or its subscribers. For the purposes of this document, issues and risks will be handled via the same process. Any issue or risk identified by the agency stakeholders must meet the following criteria to be brought to the BC-RGB's attention:

- 1. The issue's resolution to the issue is unknown and must be researched for adoption by the BC-RGB
- 2. The issue's resolution is lacking agreement among stakeholders.
- 3. The issue is highly visible or involves external stakeholders.
- 4. The issue has critical deadlines or project constraints which cannot be missed or extended. Thus, strict oversight is required.
- 5. The results of the project of initiative results are irreversible and or historic. Thus, the rationale and activities which led the decision-making process must be captured.
- 6. The issue, when unattended, can impede the project's or initiative's progress or completion.

Change Management Process:

Initial Identification of an Issue:

Any member of the BC-RGB can identify an issue or risk. Once the issue or risk has been vetted using the foregoing criteria, it is added to the BC-RGB Initiative Log with the following data points:

- 1. Status of the Issue throughout the life cycle:
 - a. New
 - b. Active
 - c. Pending Further Review
 - d. On-Hold
 - e. Pending vote

- f. Closed
- g. Information only
- h. Archived
- 2. Date the issue was identified
- 3. Originator Agency and Executive Sponsors of the issue
- 4. Owner Lead Contact for Issue Resolution.
- 5. Classification of the Issue or Risk
 - a. Customization to radio system
 - b. Modification of radio system
 - c. Policy decision for BC-RGB
 - d. Interface problem
 - e. Software problem
 - f. Hardware problem
 - g. Tower site problem
 - h. Research and development
- 6. Priority Level (High, Medium, or Low)
 - a. High Must be addressed by next meeting date
 - b. Medium Must be addressed as a yearly initiative
 - c. Low Can be added to the scope of the following year's goals and objectives
- 7. Deliverables associated with resolution
- 8. Due dates for deliverables
- 9. Area(s) of impact (Costs, Resources, and Time)
- 10. Results once the resolution has been implemented
- 11. Additional comments of value in resolving the issue

Managing the Life Cycle of an Issue:

Once an issue is logged, the following action can be taken:

- 1. Start and maintain the documentation regarding the level of effort to complete the initiative or deliverable.
- 2. The issue's status can be changed with the approval of the BC-RGB Chairpersons.
- 3. The issue's priority levels can be changed with the approval of the BC-RGB Chairpersons.
- 4. The deliverable dates can be changed.
- 5. The issue can appropriately disposed when votes are not required.

Closing an Issue:

To close an issue, the BC-RGB Initiative Log must be updated with the following data points:

- 1. Date the issue was closed
- 2. Change the status of the issue to closed

- 3. Review and finalize all action taken to resolve the issue
- 4. *After 90 business days, the issue will be listed as "Archived" and will not be reviewed at the next BC-RGB meeting.
- 5. Once an issue has completed its Change Management Process Life Cycle, the issue will be presented to the BC-RGB for voting, final disposition, and closeout. If the issue was originally classified as information only, the voting process is not required.

Voting Process:

Issues/Items requiring consensus from the BC-RGB will be cycled through to the voting process. The issue/item will be listed as "Pending Vote."

Comment Period: An agenda, describing all voting matters, will be provided to each Agency Executive Sponsor ten (10) business days in advance of the voting period. Executive Sponsors are expected to conduct a final review and raise any discussion items to the BC-RGB Chairperson(s) during the comment period. If the comments reveal new concerns, the issue will be re-categorized as "Pending Further Review" and go through the Change Management Process Life Cycle again.

If no new concerns are documented and the comment period has elapsed, the item will be presented for vote at the next quarterly BC-RGB meeting.

Voting Period: Voting will take place during the BC-RGB meeting. To assure a quorum on an issue, the Chairperson(s) may also elect to extend the voting period for ten (10) business days after the quarterly meeting. Votes during the extension period will be captured electronically and submitted to the BC-RGB Chairperson or designee.

*Proxy: The Executive Sponsor may designate a representative to cast a vote when he/she is unavailable during the voting period. Executive Sponsors should provide the BC-RGB Chairpersons with two-hours advance notice of the voting period of their intent to use a proxy. Notification should include the contact information of the proxy. Should an Executive Sponsor fail to attend a meeting or assign a proxy with proper notification, the Executive Sponsor will forfeit their right to vote, if a quorum is otherwise available.

Voting Submission Process:

- 1. Using the County's standard template, the BC-RGB Chairperson(s) or designee will draft a voting ballot for the issue. *See Appendix C "Voting Ballot"
- 2. If necessary, the BC-RGB Chairperson or designee will also provide an accompanying Change Management Request (CMR) to denote the level of effort and impact required to implement the resolution to the issue.
- 3. The Executive Sponsors will receive the voting ballot, in-person or via their designated email address
- 4. Executive Sponsors/Proxy will return the completed ballot to the BC-RGB Chairperson or designee. If voting is extended beyond the BC-RGB meeting, the voting period will end at the close of the tenth business day (5:00pm). All electronic submissions must be returned by the close of the voting period.
- 5. An issue is considered to have passed when receiving approval from the quorum of voting members.
 - a. A quorum is defined as the majority of the voting members.

- b. Each Executive Sponsor is allowed one vote per issue.
- c. Votes are accepted when delivered by the prescribed means (electronically and/or in-person) at the designated time and place.
- 6. The issue resolution will be implemented at the earliest convenient date as agreed upon by the BC-RGB.

APPENDIX A

Fire Rescue BC-RGB Membership Roster:

	FIRE F	RESCUE RADIO GOV	YERNANCE BOARD	
AGENCY NAME	MEMBER STATUS ▼	TITLE	NAME	CONTACT E-MAIL
Broward Sheriff Fire Rescue	Executive Sponsor	Chief	Michael Kane	Michael_Kane@sheriff.org
Broward Sheriff Fire Rescue	Executive Sponsor	Chief	Timothy Keefe	Timothy_Keefe@Sheriff.Org
Coconut Creek Fire Rescue	Executive Sponsor	Chief	Jeff Gary	jgary@coconutcreek.net
Coconut Creek Fire Rescue	Open			
Coral Springs-Parkland Fire Department	Executive Sponsor	Chief	Mike Mosher	mmoser@coralsprings.org
Coral Springs-Parkland Fire Department	Open			
Davie Fire Rescue Department	Executive Sponsor	Chief	Frank Suriano	fsuriano@davie-fl.gov
Davie Fire Rescue Department	Executive Sponsor	Chief	Chris Abramczk	cabramczyk@davie-fl.gov
Davie Fire Rescue Department	Representative		Andrew Roberts	aroberts@davie-fl.gov
Fort Lauderdale Fire Rescue	Executive Sponsor	Chief	Douglas Stanley	dstanley@fortlauderdale.gov
Fort Lauderdale Fire Rescue	Executive Sponsor	Chief	Stewart Ahearn	sahearn@fortlauderdale.gov
Hollywood Fire Rescue	Executive Sponsor	Chief		MMiller@hollywoodfl.org
Hollywood Fire Rescue	Executive Sponsor	Chief		PMoore@hollywoodfl.org
Lauderhill Fire Rescue	Executive Sponsor	Chief	Jeff Levy	jlevy@lauderhill-fl.gov
Lauderhill Fire Rescue	Executive Sponsor	Chief	Robert Torres	robtorres@lauderhill-fl.gov
Lighthouse Point Fire Rescue	Executive Sponsor	Chief	Jeff Moral	jmoral@lighthousepoint.com
Lighthouse Point Fire Rescue	Executive Sponsor	Chief	Tony Long	tlong@lighthousepoint.com
Margate Coconut Creek Fire Rescue	Executive Sponsor	Chief	Luis Vilar	lvillar@margatefl.com
Margate Coconut Creek Fire Rescue	Open			
Miramar Fire Rescue Department	Executive Sponsor	Chief	Ed Dodge	EMDodge@miramarfd.org
Miramar Fire Rescue Department	Open			
North Lauderdale Fire Rescue	Executive Sponsor	Chief	John Sucher	jsucher@nlauderdale.org
North Lauderdale Fire Rescue	Executive Sponsor	Chief	David Sweet	dsweet@nlauderdale.org
Oakland Park Fire Rescue	Executive Sponsor	Chief	Stephen Krivjanik	stephenk@oaklandparkfl.gov
Oakland Park Fire Rescue	Executive Sponsor	Chief	John Preston	johnp@oaklandparkfl.gov
Pembroke Pines Fire Rescue	Executive Sponsor	Chief	Jason Pindell	jpindell@ppines.com
Pembroke Pines Fire Rescue	Executive Sponsor	Chief	Marcelino Rodriguez	marrodriguez@ppines.com
Plantation Fire Department	Executive Sponsor	Chief	Don Todd	Dtodd@psd.plantation.org
Plantation Fire Department	Open			
Pompano Beach Fire Rescue	Executive Sponsor	Chief	Chad Brocato	Chad.Brocato@copbfl.com
Pompano Beach Fire Rescue	Executive Sponsor	Chief	Steven Hudson	Steve.Hudson@copbfl.com
Seminole Tribe of Florida	Executive Sponsor	Public Safety Comm. Engineer	Jeff Kozdron	jeffreykozdron@semtribe.com
Sunrise Fire Rescue	*Co-Chairperson	Chief	John McNamara	jmcnamara@sunrisefl.gov
Sunrise Fire Rescue	Executive Sponsor	Chief	Noel Santiago	nsantiago@sunrisefl.gov
Tamarac Fire Rescue	Executive Sponsor	Chief	Michael Annese	Michael.Annese@tamarac.org
Tamarac Fire Rescue	Open			

APPENDIX B

Law Enforcement BC-RGB Membership Roster:

	LAW EN	FORCEMENT RA	DIO GOVERNANCE BOARD	
AGENCY NAME			NAME	CONTACT E-MAIL
Broward Sheriff's Office	Executive Sponsor	Lt. Colonel	Oscar Llerena	Oscar Llerena@sheriff.org
Broward Sheriff's Office	Executive Sponsor	Lieutenant	Joseph Etter	joseph_etter@sheriff.org
Coconut Creek Police Department	Executive Sponsor	Captain	Frederick Hofer	fhofer@coconutcreek.net
Coconut Creek Police Department	Executive Sponsor	Lieutenant	Henry Cabrera	hcabrera@coconutcreek.net
Coral Springs Police Department	Executive Sponsor	Manager	Kathy Liriano	kliriano@coralsprings.org
Coral Springs Police Department	Open			
Davie Police Department	Executive Sponsor	Lieutenant	Ed Smith	edwin_smith@davie-fl.gov
Davie Police Department	Executive Sponsor	Comm. Supervisor	Jennifer Anton	janton@davie-fl.gov
Fort Lauderdale Police Department	Executive Sponsor	Sergeant	Ivan Doobrow	IvanD@fortlauderdale.gov
Fort Lauderdale Police Department	Open			
Hallandale Beach Police Department	Executive Sponsor	Captain	Aaron Smith	asmith@hallandalebeachfl.gov
Hallandale Beach Police Department	Open			
Hillsboro Beach Police Department	Executive Sponsor	Chief	Jay Szesnat	jszenat@townofhillsborobeach.com
Hillsboro Beach Police Department	Executive Sponsor	Sergeant	Lou Mastandrea	lmastandrea@townofhillsborobeach.com
Hollywood Police Department	Executive Sponsor	Lieutenant	Osvaldo Perez	Operez@hollywoodfl.org
Hollywood Police Department	Open			
Lauderhill Police Department	Executive Sponsor	Asst. Chief	Allen Seigel	asiegel@lauderhill-fl.gov
Lauderhill Police Department	Executive Sponsor	Major	David Hennessy	dhennessy@lauderhill-fl.gov
Lighthouse Point Police Department	Executive Sponsor	Commander	Jack Vaccaro	jvaccaro@lighthousepoint.com
Lighthouse Point Police Department	Executive Sponsor	Sergeant	Curt Lai	clai@lighthousepoint.com
Margate Police Department	Executive Sponsor	Manager	Gia Shaw	gshaw@margatefl.com
Margate Police Department	Open			
Miramar Police Department	Executive Sponsor	Manager	Jason Campbell	jlcampbell@miramarfl.gov
Miramar Police Department	Representative	System Analyst	Rodney Francois	rcfrancois@miramarfl.gov
Miramar Police Department	Representative		Cadet Hugner	hcadet@miramarfl.gov
Pembroke Pines Police Department	Executive Sponsor	Captain	Scott Sengelmann	csengelmann@ppines.com
Pembroke Pines Police Department	Open			
Plantation Police Department	Executive Sponsor	Manager	Kevin Grams	kgrams@psd.plantation.org
Plantation Police Department	Executive Sponsor	Manager	Suzanne Plunske	Splunske@psd.planation.org
Sea Ranch Lakes Police Department	Executive Sponsor	Chief	James O'Brien	chiefsrlpd@srlpdfl.us
Sea Ranch Lakes Police Department	Executive Sponsor	Police Officer	Enrique Torres	etorres@srlpdfl.us
Seminole Tribe of Florida	Executive Sponsor	Major	Forrest Jefferies	ForrestJeffries@semtribe.com
Seminole Tribe of Florida	Open			
Sunrise Police Department	Executive Sponsor	Chief	Anthony Rosa	Arosa@sunrisefl.gov
Sunrise Police Department	Executive Sponsor	Police Officer	David McCann	dmccann@sunrisefl.gov
Wilton Manors Police Department	Executive Sponsor	Major	Kelly Ajo	Kajo@wmpd.org
Wilton Manors Police Department	Executive Sponsor	Sergeant	Biagio Balistreri	bbalistreri@wmpd.org

APPENDIX C

Voting Ballot:

	Vot	ing Ballot		
AGENCY:				
EXECUTIVE SPONSOR: (PRINT NAME &	TITLE):			
E-MAIL: (WORK E-MAIL ADDRESS)				
PHONE: (CELLULAR PREFERRED)				
DATE:				
TEM #:		•		
ITEM DESCRIPTION:				
Voting Options:	Yes / Ac	lopt □	No / Do N	lot Adopt □
Executive Sponsor Comments:				