



BROWARD COUNTY AVIATION DEPARTMENT
ANNUAL REPORT

2022

FORT LAUDERDALE-HOLLYWOOD INTERNATIONAL AIRPORT | NORTH PERRY AIRPORT

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MESSAGE FROM BROWARD COUNTY MAYOR LAMAR P. FISHER 11/29/2022 - 11/28/2023

As we soar into another year at the Fort Lauderdale-Hollywood International Airport (FLL), I want to focus on its commitment to the three guiding principles I implemented this year: Communication, Collaboration, and Community.

FLL is a community unto itself, operating tirelessly, 24/7, to cater to the needs of our visitors, residents, and globetrotting guests. Our airport is an economic engine, fueling prosperity for tens of thousands of employees, local businesses, and our hospitality industry, that's so vital to our economic strength and growth.

In collaboration with our airline partners, we envision great projects to better serve our customers. The Broward Commission is investing in future progress that will include the addition of a new terminal, Automated People Mover, and Intermodal Center to take people from the airport to Port Everglades and other transportation connections.

In the realm of aviation, where "wheels up" marks the beginning of a journey, we stand as the gateway to adventure and business travel. With "wheels down," we welcome millions of passengers, providing a venue for food, shopping, and recreation amid their travels. At FLL, you'll find a place where artistry meets aviation, as our airport reaches out to our community throughout the year to showcase local artwork and cultural installations that celebrate our diversity.

One remarkable testament to our dedication is the 9/11 Memorial in Terminal 1. It is a place of profound reflection and unity, and each year, FLL hosts a public ceremony in remembrance of the thousands of lives lost as we also communicate our nation's resilience in the face of adversity.

As we navigate the skies ahead, FLL stands ready to take flight into another year of growth, service, and dedication to Broward County.

Wishing you all "smooth landings" and "all systems go" as we embark on 2023 together.



MESSAGE FROM

BROWARD COUNTY ADMINISTRATOR MONICA CEPERO

I am proud of the achievements of our dedicated employees who keep the wheels turning and the planes flying at our two airports, FLL and North Perry Airport (HWO). As the nation was recovering from the COVID-19 pandemic, the Broward County Aviation Department (BCAD) demonstrated resiliency and financial responsibility during challenging times. Today, air traffic continues to rebound with new destinations and the resumption of pre-pandemic routes. It's a balancing act for CEO/Director of Aviation Mark E. Gale and his team to provide all the amenities and services our community and the traveling public need and deserve.

I watched firsthand as FLL conducted their Emergency Training Drill, Operation Nightingale, to enhance their emergency response capabilities with BCAD's airport partners. I proudly participated in an Honor Flight as veterans and their escorts returned from Washington, D.C., to a cheering crowd of supporters. We opened the newly imagined Escape Lounge for passengers, a great amenity that travelers have embraced and is open to everyone. FLL continues to operate as one of the most important economic engines in Broward County and the entire region. The airport is responsible for employing thousands of people and supporting businesses that provide everything from fuel for aircraft to food for guests. It ensures travelers have a safe and secure environment with an ever-expanding portfolio of destinations.

I'm confident that FLL and HWO will continue to serve the community with pride and dedication, providing unparalleled customer service while remaining among the busiest U.S. airports.



A handwritten signature in blue ink, which appears to be the signature of Monica Cepero. The signature is stylized and fluid, with a prominent initial 'M' and 'C'.

MESSAGE FROM CEO/DIRECTOR OF AVIATION MARK E. GALE

Welcome to the 2022 Annual Report for the Aviation Department and its facilities, FLL and HWO. Inside this publication is a wide-ranging summary of the past year's signature achievements, developments, and events as our airports worked to recover to pre-pandemic levels and, in some cases, surpassed those milestones as the pandemic's impacts waned worldwide.

As an airport operator, BCAD strives to provide safe, secure, and regulatory-compliant airfield transportation systems with economic and environmental sustainability in mind. During the year, BCAD was most appreciative of the dedicated airport employees who worked to deliver the highest level of service to our guests. We were equally grateful to our patrons for their ongoing support and to aviation partners for helping to transport people through our airports.

In 2022, both airports played vital roles in fueling our community's economic health and stability. Industry trade group Airports Council International-North America ranked FLL 17th in total passenger traffic, 20th for domestic travelers, and 11th for international traffic among U.S. airports for the calendar year (CY). During CY 2022, FLL served approximately 31.7 million travelers, an increase of 12.8 percent from 28.1 million visitors in 2021. Meanwhile, North Perry was Florida's busiest general aviation airport for aircraft operations over the same period. A Florida Department of Transportation Economic Impact Study released last November showed that HWO generates 2,090 direct and indirect jobs and total business sales of approximately \$285 million.

A significant FLL highlight of 2022 was the debut of the new Escape Lounges - The Centurion Studio Partner in Terminal 3, marking the airport's first non-airline affiliated "common-use" lounge. Other new concessions landing at FLL included EVOLVE by Hudson, Runway, PGA Tour Fan Shop, SPANX, and Hip & Humble.

For 2023, we expect to expand FLL concession offerings and the airport's route map with more international service, namely to new destinations such as Tel Aviv, Israel, and ever-popular already-served Canadian cities such as Toronto and Ottawa.



A handwritten signature in blue ink that reads "Mark E. Gale". The signature is written in a cursive, flowing style.

BROWARD COUNTY'S NEW VISION, MISSION, VALUES, AND GOALS

VISION:

From sawgrass to seagrass, an inclusive and resilient community with a thriving quality of life.

MISSION:

Provide excellent services and leadership to the benefit of all who live, learn, work, and play in Broward County.

VALUES:

Collaborates, Customer Focus, Instills Trust, Values Differences

GOALS:

Accountable Government: transparent, accessible, and inclusive

Connected Community: clearly understood programs/services, efficient, accessible transportation options
Economic Opportunity: sustainable for lower and middle income residents

Healthy Community: holistic services, culture, arts, recreation, and life-long learning

Resilient Community: investments in renewable energy, sustainable practices, manufacturing, resilient infrastructure, and environmental protection

Scan code to learn more



AIRPORT OVERVIEW: FLL AND HWO

The Broward County Aviation Department (BCAD) operates Fort Lauderdale-Hollywood International Airport (FLL) and general aviation (GA) facility North Perry Airport (HWO). FLL, a large-hub airport that supports more than 1% of national departing passengers, has served commercial airlines since 1953. HWO is a critical GA reliever airport to FLL and a niche provider for flight training, helicopter tours, aerial advertising, and light-aircraft activity.



From its start as a 9-hole golf course 93 years ago to World War II (WWII) fighter pilot training to today's role as one of Broward County's leading economic engines, FLL has a rich and storied history.



Scan code to explore FLL history



HWO's roots trace back to WWII as a modest satellite training field supporting Miami Naval Air Station. Today, the airport encompasses 154 T-hangars, four fixed base operators (FBOs), and an Air Traffic Control Tower (ATCT).



Scan code to explore HWO history

Terminal

1

Terminal 1
Southwest

Terminal 1
Southwest
Silver



FLL MILESTONES





31 MILLION

Total passengers during Fiscal Year (FY) 2022*

24.8 MILLION

Domestic passengers, up 16.2% from FY 2021, due to Avelo Airlines from New Haven, Conn; return of Frontier Airlines, and new Spirit and Allegiant routes.

6.1 MILLION

International passengers, up 61.5% from FY 2021, due to new Flair Airlines' Canadian service, Western Air with flights to Nassau, Bahamas; and Spirit's new service to Honduras.

15,417 EMPLOYEES

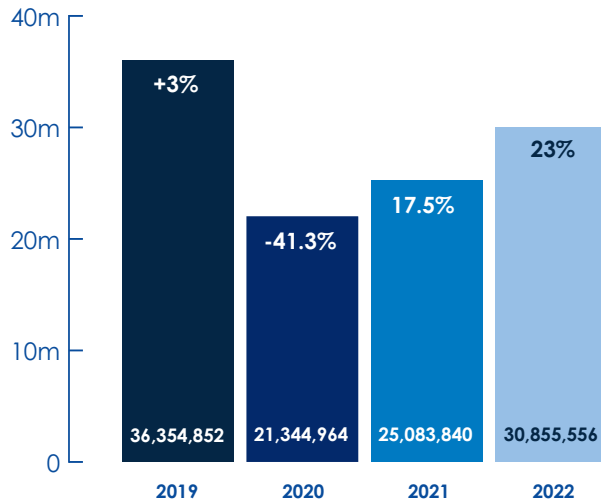
FLL ROUTES (AVERAGE):

240 daily departures to
94 U.S. destinations

67 daily departures to
46 international
destinations across
22 countries

*October 1, 2021, through September 30, 2022

FLL BY THE NUMBERS



TOTAL PASSENGER TRAFFIC

Travel activity continued to rebound from pre-pandemic levels. FY 2022 passenger traffic was up 23% vs FY 2021. That's almost 16,000 more travelers per day.

4  terminals

66  gates

7 concourses

17 th in total  passenger traffic

45 % of U.S.-bound origin and destination (O&D)* **passenger**
traffic in tri-county area:
the dominant regional airport

11 th in  international traffic

25  airlines

10 % increase in commercial operations:
64 more daily flights

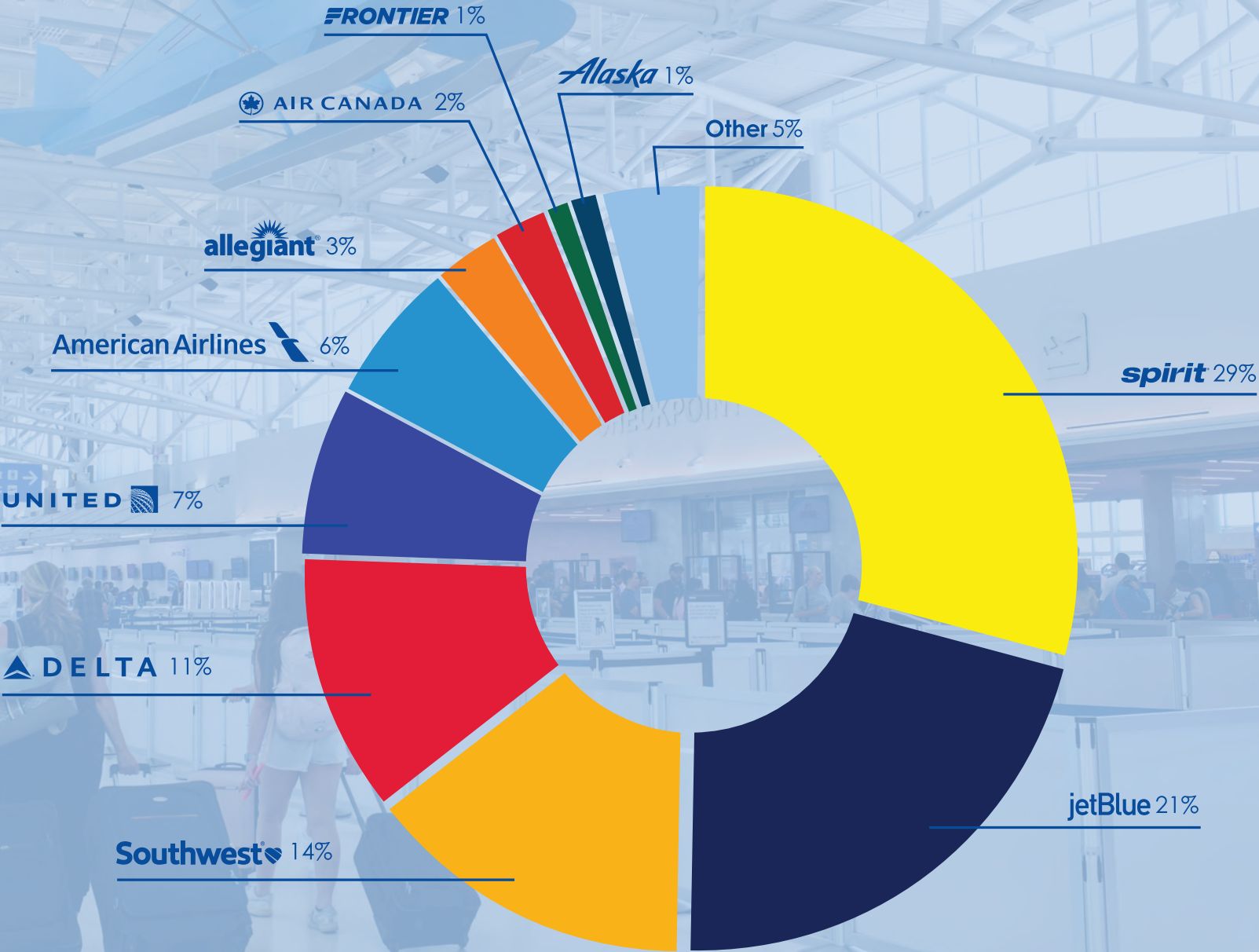
30,855,556
 travelers

Lowest 
average fares in the region
(domestic and international)

14 th in  domestic O&D

*O&D passengers start or end their flights at FLL versus making a connection.

FLL'S TOP 10 AIRLINES BY MARKET SHARE | FY 2022



NEW MARKETS SERVED | FY 2022



Des Moines
IA



Fayetteville
NC



Sioux Falls
SD



Peoria
IL



Harrisburg
PA



Waterloo
CANADA



Atlanta
GA



Islip
NY



Stewart
NY



Orlando
FL



Buffalo
NY



Rochester
NY



Green Bay
WI



Portland
ME



Oslo
NORWAY

NEW MARKETS SERVED | FY 2022



New Haven
CT



Toronto
CANADA



Ottawa
CANADA



Montreal
CANADA



Philadelphia
PA



Trenton
NY



Albany
NY



Manchester
NH



Comayagua
HONDURAS



Nassau
BAHAMAS

FLL'S TOP 10 MARKETS DOMESTIC AND INTERNATIONAL



ORIGIN & DESTINATION*

- Domestic
- International

*O&D passengers start or end their flights at FLL versus making a connection.

NEW IN 2022

TERMINAL 1 PRE-SECURITY

Kona Big Wave Bar

TERMINAL 1 CONCOURSE B

Burger King
Sergio's

TERMINAL 2 CONCOURSE D

Umaizushi
Starbucks
Hudson Kiosk
3Sixty Duty Free
EVOLVE by Hudson

TERMINAL 3 CONCOURSE E

Runway
PGA Tour Fan Shop
3Sixty Duty Free
Hip & Humble

TERMINAL 3 CONCOURSE F

SPANX
Tropical Exchange

TERMINAL 4 CONCOURSE G

Beaches Travelmart
Dylan's Candy Bar

COMING IN 2023

TERMINAL 2 CONCOURSE D

Distinctively Florida
ink by Hudson
Half Moon Empanadas

TERMINAL 3 CONCOURSE E AND F

Tropical News (Pre-Security)
The Market on Las Olas (E/F)
Bonefish Grill (E/F)
Topo Chico Hard Seltzer Cantina (E)
MAC Cosmetics & Jo Malone London (F)

FUN CONCESSION FACTS IN 2022

TERMINALS 1 AND 2

225,000+ pounds of ground
beef served



350,000+ pounds of french
fries served



35,000+ gallons of 2% milk used



125,000+ bottled sodas sold



TERMINALS 3 AND 4

200,000+ burgers served



120,000+ chicken wings
served



132,000+ pizzas served

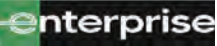













GUEST EXPERIENCE

RENTAL CAR CENTER OPERATIONS

As the U.S. rental car industry continued its FY 2022 rebound from pandemic-impacted years, FLL's onsite Rental Car Center (RCC) saw 6% rental customer growth, with more vehicles available on lots towards the end of year. BCAD began work this year on RCC building updates – cosmetic and structural – to enhance the tenant and customer experience. The project is targeted for completion in 2024.

CARS RENTED ONSITE AT FLL - FY 2022

  	372,951
  	333,333
  	342,834
	60,379
	56,194
	41,503
Grand Total	1,207,194



1,289,945

cars rented to
airport travelers
(FLL onsite and offsite providers)

3,534

rental car transactions
per day

5.2 Days

average car rental period

15%

more electric vehicles
(EVs) rented, thanks to
bigger EV fleets

GUEST EXPERIENCE

AIRPORT AMENITIES AND INITIATIVES

FLL offers a wide range of guest amenities to enhance the airport experience, including a new common-use lounge in Terminal 3, an updated mobile app for key facility information, new disability assistance programs, and more.

Aira App for the Visually Impaired



Biometrics (CLEAR, Simplified Arrival, International Departures/Biometric Exit Program)



Hidden Disabilities Sunflower Program (HDSP)



Pet Relief Areas (Indoor/Outdoor)



FLL Airport App



GUEST EXPERIENCE

AIRLINE LOUNGES (POST-SECURITY)

ESCAPE LOUNGE

The new 5,000-plus square foot Escape Lounges - The Centurion® Studio Partner at FLL celebrated its grand opening November 1st and is located in Terminal 3. This multimillion-dollar, common-use flagship lounge includes private workspaces, reading nooks, and a coastal-inspired menu by Chef Laurent Tourondel of restaurant DUNE by LT. Since opening, it's become a popular hang-out for travelers seeking an elevated airport experience for an extra fee.

DELTA SKY CLUB

The 8,000-plus square foot mezzanine-level Delta Sky Club in Terminal 2 features floor-to-ceiling windows, spectacular runway views, an art gallery, self-serve food stations, and a curated selection of seasonal premium cocktails for members' enjoyment.

UNITED CLUB

In Terminal 1, airport guests can enjoy the United Club in Concourse C with their annual membership or one-time pass purchase. Club amenities include complimentary beverages, light snacks, high-speed Wi-Fi, reservation assistance, seat assignments, and electronic ticketing.





Rental Cars
Pickup/Return
↓
CLEARANCE 7'-3"

P Self Parking
Cell Phone Lot
↓
CLEARANCE 13'-0"

Arrivals
↓ ↓
CLEARANCE 13'-0"

Departures
P Valet
↓ ↓
CLEARANCE 13'-0"

welcome to
F L C

BEYOND
CONNECTION

GUEST EXPERIENCE

TERMINAL MODERNIZATION



TERMINAL 1

Enhancements finished in November 2019

- Multimillion-dollar Concourse B/C Connector walkway
- New concessions
- Centralized Transportation Security Administration (TSA) screening checkpoint
- New automated exit lane security breach control systems



TERMINAL 2

Majority of enhancements finished by September 2022

- New terrazzo flooring
- New checkpoint carpet
- New gate-area seating
- Two new Concourse D concessions: EVOLVE by Hudson and 3Sixty Duty Free

GUEST EXPERIENCE

TERMINAL MODERNIZATION



TERMINAL 3

Majority of enhancements finished by summer 2022

- Roomy new restrooms, vestibule enhancements, centralized escalators, and bag claim devices
- New automated central exit lane security system
- More concessions: Runway/PGA Tour Fan Shop, 3Sixty, Escape Lounge, and Hip & Humble with Bonefish Grill slated for summer 2023



TERMINAL 4

Majority of enhancements finished by September 2022

- North Baggage Hall and fourth baggage claim device for the U.S. Customs and Border Protection (CBP) Federal Inspection Services (FIS) construction
- New Express Exit and CBP offices and majority completion of new International Arrivals Meet and Greet area
- Remaining modernization work is slated for completion in mid-2023

GUEST EXPERIENCE IMPROVEMENTS

CAR RENTAL WAYFINDING UPGRADES

- Comprehensive airport signage and wayfinding system completed in December
- 300-plus new interior and exterior signs installed across the RCC
- Connects all four terminals, three parking garages, and everything in between

INNOVATION AND EFFICIENCIES

Globally Recognized Sanitization Excellence

- FLL earned Global Biorisk Advisory Council (GBAC) Star Facility Accreditation in December for superiority at preparing for, responding to, and recovering from biorisk and infectious disease situations. GBAC is an ISSA division, a leading worldwide cleaning industry association
- Recognition based upon enhanced sanitization initiatives over the past two years to mitigate COVID-19 spread
- Full compliance of GBAC Star's 20 core elements were achieved, ranging from standard operating procedures and risk assessment strategies to personal protective equipment and emergency preparedness and response measures





PASSENGER BOARDING BRIDGES

A \$41.5 million project to replace 39 passenger boarding bridges (PBBs) at FLL will help manage the flow of passengers, crews, luggage, and supplies efficiently in Terminals 1, 2, and 3. Construction is slated to start in January 2023, with three bridges targeted for completion by May 2023. The upgraded PBBs include built-in improvements for greater longevity of use and lifespan. Installation of the new bridges will enhance airport security, maintenance, and operations in these areas. Funding for this project - expected to be fully completed by June 2026 - includes passenger facility charges and Florida Department of Transportation (FDOT) grants.

NEW TERMINAL

FLL's new Terminal 5 (T5) will be a two-level, five-gate domestic concourse with corresponding ticketing, inbound and outbound baggage processing, security screening checkpoint, retail, and food/beverage concessions.

T5 will connect to Terminal 4 via a new multi-level pedestrian bridge, allowing airlines to operate from both terminals through secure connectivity.

- JetBlue is managing this project for Broward County and hired Parsons as program manager
- In 2022, M. Arthur Gensler and Associates was chosen to provide design services and started the survey, geotechnical, site plan submittals, and early phase design, including site clearing and tree mitigation
- A construction manager solicitation was issued in June 2022 for anticipated selection in early 2023

A groundbreaking is expected in late 2023. The estimated \$404 million project is anticipated to be completed during mid-2026.



Scan code to learn more
about FLL's Master Plan

GUEST EXPERIENCE

FUTURE PROJECTS



TERMINAL CONNECTORS

The two new Terminal Connectors linking Terminals 1 and 2 and Terminals 2 and 3 will be game changers for FLL. Once completed, all terminals will be connected post-security, enabling passengers to move freely throughout the secured areas without exiting and re-entering a security checkpoint. In addition, connectivity among FLL's four terminals improves exposure and access to airport concessions, wayfinding, and gate utilization flexibility to manage future growth more successfully. The estimated \$260 million project is targeted for completion in late 2026.

INTERMODAL CENTER

In 2022, BCAD also completed advanced planning for the Intermodal Center (IMC) and expects to start construction of the transportation hub within three to five years. The entire project completion (subject to regulatory and funding approvals) is projected for 2029.

The proposed IMC for FLL would be a 4.6 million square foot, eight-level facility with approximately 6,685 vehicle parking spaces. The estimated \$835 million IMC may have different uses and functions, such as multimodal opportunities, parking for airport, seaport and transit passengers, a ground transportation center for commercial vehicle traffic, a commercial center for revenue generation, and advanced air mobility operations on the top floor/roof.

BCAD anticipates funding for FLL's Automated People Mover (APM) and IMC to come from a combination of federal and state grants, possible local funds and bonds supported by airport revenues, including passenger facility charges and airline fees.





AUTOMATED PEOPLE MOVER

The Aviation Department's Master Plan Update and future vision for the airport include an APM that could be operational at FLL in the next decade.

BCAD completed the advance-planning documentation for the APM in 2022 and expects the initial phase of its construction to start within three to five years. The full project completion (pending regulatory and funding approvals) is projected for 2030.

FLL's proposed APM circulator would be an elevated train system and guideway, (60-65 feet above ground level), connecting the airport's terminals, existing parking garages, RCC, and the IMC in a closed loop. It would include up to six stations and a maintenance and storage facility.

- Phase 1: Build a U-shaped loop between terminals and parking garages
- Phase 2: Add a sixth station east of Terminal 3 to complete the bi-directional loop system

The current estimated project cost for the APM is \$855 million.

GUEST EXPERIENCE

SAFETY AND SECURITY INITIATIVES

NEW CREDENTIALING CENTER

BCAD's new credentialing (badging) operations opened in Terminal 1 in April To serve FLL employees and tenants from a more spacious and centralized home on the building's fourth floor. The Credentialing Center primarily handles the approving, vetting, and adjudicating of airport-issued identification media applications, including the Auditing and Adjudication Section and the U.S. Customs Seals office. The Center's features include large waiting and intake/reception areas, a 30-seat testing room with a proctor station, a conference room, restrooms, and a staff breakroom.

PACK THE FUN, NOT THE GUN CAMPAIGN

As travel activity neared pre-pandemic levels during 2022, FLL amplified its "Pack the Fun, Not the Gun" campaign.

Signage was featured at entrances to TSA security lanes in terminals to remind travelers that weapons cannot legally be transported in carry-on bags through screening checkpoints.

In recent years, FLL has ranked among the TSA's top 10 U.S. airports for firearms found at security checkpoints. Travelers caught with a gun, even with a valid concealed weapons permit, may be subject to arrest and civil penalties exceeding \$10,000.



EMPLOYEE DEVELOPMENT AND ENGAGEMENT

CONTINUING TRAINING

Highly-skilled and engaged teams are essential to successful operations. The Aviation Department's continued investment in emergency response readiness, employee development, and future talent pipeline growth ensures that team members have the latest expertise and training to be ready, able, and inspired to excel.

EMERGENCY RESPONSE READINESS

Virtual Table-Top Training (VTTX)

This Federal Emergency Management Agency (FEMA) Hurricane VTTX was held in May in the airport's Emergency Operations Center. Attendees included BCAD, Broward Sheriff's Office (BSO) law enforcement/fire rescue, and other FLL stakeholders. Mission: discuss and review critical hurricane preparedness and response protocols using a mock scenario of a Category 3 storm making landfall in Fort Lauderdale.

Operation Nightingale

BCAD completed a multi-layered, full-scale active threat training exercise at FLL overnight from 11PM June 23 through 3AM June 24. It was mainly held inside Terminal 1's Concourse A and part of the RCC, with various airport partners in attendance. Mission: this FEMA-compliant mass-casualty incident brought 500-plus volunteers and first responders together to test emergency response and communications capabilities and build local partner resiliency. Operation Nightingale was the third active assailant/shooter training drill conducted by FLL in recent years.

Operation Skyhawk

BCAD's Security Division conducted "Operation Skyhawk," a virtual training exercise in July with dozens of airport stakeholders as part of ongoing efforts to practice FLL's emergency response communications and protocols.

EMPLOYEE TRAINING AND DEVELOPMENT

Airport News And Training Network (ANTN) Excellence Award

FLL was awarded with ANTN training honors for the 10th consecutive year by the American Association of Airport Executives (AAAE). ANTN is an educational division of the AAEE, and the award signifies that FLL employees have completed a specified amount of airport-specific training using the Digicast web-based system. FLL employees viewed 1,077 training videos ranking it as one of the top participating large-hub U.S. airports.

Customer Service Training/Recognition

To honor Customer Service Week in early October, the Guest Experience Team offered a series of interactive activities for FLL employees and tenants themed "Celebrating Service." Activities included customer service training and tenant talk exchanges to share new initiatives, best practices, and ideas. BCAD also hosted an employee appreciation lunch to recognize staff for their SUNsational customer service dedication and the volunteer hours worked at Aviation Community Service Program events.

FUTURE TALENT PIPELINE

Broward College Mentoring Program

For the past 16 years, BCAD has partnered with Broward College to mentor Aviation Operations Management students. Hands-on internships at FLL and HWO airports provide students with invaluable insight into key divisions: Airport Development and Operations, Finance, Administration, Air Service Development, and Business. Thanks to this proactive ongoing program, more than 60 talented students have been successfully employed by the Aviation Department in recent years.

FINANCIAL RESPONSIBILITY

FINANCIAL HIGHLIGHTS FOR FY 2022

BCAD's assets and deferred outflows of resources exceeded liabilities and deferred inflows at the close of FY 2022 by **\$1.78 billion**.

Total revenue bonds payable were **\$2.46 billion**, a decrease of **\$106.9 million**, or 4.2%, less than FY 2021, attributed to the repayment of bond principal.

Operating revenues were **\$313.8 million**, which represents a 6.3% increase over FY 2021. In comparison to FY 2021, other non-airline revenues, such as rental cars and parking, increased by 17.6% and 60.1%, respectively. However, concession and non-airline terminal rents and other rents decreased by 6.8% and 31.1%, respectively, while HWO, cargo and miscellaneous operating revenue increased 20.4%, 30.4%, and 20.3%, respectively.

Operating expenses were **\$217 million**, representing a 35.8% increase over FY 2021. The increase is mainly due to increases in contractual services, law enforcement, as well as maintenance, equipment, and supplies expenditures.

Capital contributions were **\$12 million** and are comprised of amounts received from the Federal Aviation Administration (FAA) and FDOT.

The net position decreased by **\$65.4 million**, or 5.2%, from FY 2021.



Scan code for more
financial information

FINANCIAL RESPONSIBILITY

INCOME STATEMENT

Fiscal Years Ended September 30 (Thousands of Dollars)

	2022	2021	2020
Operating Revenues	313,836	295,201	342,576
Operating Expenses	216,975	159,833	171,342
Operating Income Before Depreciation	96,861	135,368	171,234
Depreciation	138,256	131,779	124,245
Operating (Loss) Income	(41,395)	3,589	46,989
Non-Operating Revenues (Expenses)			
Passenger Facility Fees	64,989	57,581	38,662
Interest Income	(31,216)	1,534	20,260
Interest Expense	(83,786)	(87,353)	(75,093)
Other Non-Operating Revenues (Expenses)	14,001	70,983	100,732
Total Non-Operating Revenues (Expenses)	(36,012)	42,745	84,561
Income/(Loss) Before Capital Contributions & Transfers	(77,407)	46,334	131,550
Capital Contributions	12,014	44,694	59,409
Increase/(Decrease) in Net Position	(65,393)	91,028	190,959

FINANCIAL RESPONSIBILITY

SUMMARY OF OPERATING REVENUES

Fiscal Years Ended September 30 (Thousands of Dollars)

	2022	2021	2020
Airline Revenues	126,843	136,692	115,116
Rental Cars	75,556	64,252	52,794
Parking	54,102	33,783	28,328
Concessions			
Food & Beverage	12,168	13,658	11,330
Retail, Including Duty Free	6,127	9,838	6,856
All Others	10,988	7,918	8,383
Concession Revenues	29,283	31,414	26,569
Other Revenues ¹	28,052	29,060	24,547
Total Operating Revenues	313,836	295,201	247,354
Airline Deferred Revenue Adjustment	---	---	95,222
Total Reported Operating Revenues	313,836	295,201	342,576

¹ Other Revenues include general aviation revenue derived from operations at HWO.

STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

COMMUNITY ENGAGEMENT AND OUTREACH

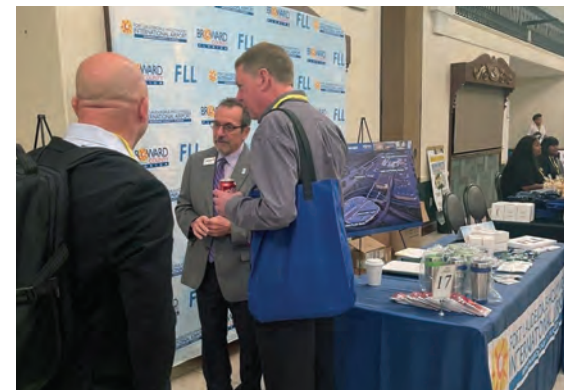


FLY DAY

In April, BCAD joined “Challenge Air For Kids and Families” for Fort Lauderdale Fly Day. The event at the Fort Lauderdale Executive Airport was attended by over 100 families with special needs children. While there, BCAD shared information about the accessibility features available at FLL, including the HDSP.

EXPLORING BUSINESS IN BROWARD

BCAD Business Development Manager Steve Belleme (center) shared information about FLL's future expansion plans during the Broward & Beyond Business Conference in May at the Signature Grand in Davie.



JOB FAIR SUCCESS

FLL hosted its second annual job fair in August at Sunrise's FLA Live Arena. Approximately 450 job seekers connected with 20-plus airport and county employers. More than 400 part-time and full-time openings were available to meet the growing staffing demands of new or upcoming airline services and concessions.

STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

COMMUNITY ENGAGEMENT AND OUTREACH



HURRICANE RELIEF EFFORTS

Following Hurricane Ian's passage over Southwest Florida, BCAD deployed emergency management and maintenance personnel to Punta Gorda Airport (PGD) to help repair critical airfield infrastructure. BCAD team members worked alongside PGD employees to successfully restore 1,000 feet of perimeter fencing, enabling the facility to resume commercial flights.

FORGING TRADE & CULTURAL TIES

FLL CEO/Director of Aviation Mark Gale delivered welcome remarks during the opening ceremony of the 7th annual Florida International Trade and Cultural Expo (FITCE) held in October at the Greater Fort Lauderdale/Broward County Convention Center. More than 240 exhibitors and 60-plus nation/country delegations attended FITCE to participate in trade and commerce seminars, a World Expo Marketplace, and discussions on foreign investment and cultural issues.



AVIATION EXPO

BCAD staff had a busy and fun day interacting with attendees at the City of Miramar's 5th Annual Aviation Expo for Community Day in early December at the Miramar Regional Park Amphitheater. There was a lot of positive energy taking flight as airplane geeks and future sky explorers visited the exhibits to learn more about careers in the aviation industry.

STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

COMMUNITY ENGAGEMENT AND OUTREACH



LEADERSHIP BROWARD

Class Members XLI visited BCAD's administrative offices in mid-December to hear a panel discussion about the future of South Florida's aviation industry and the challenges and innovations that lay ahead. CEO/Director of Aviation Mark Gale participated along with officials from the Boeing Co., IATA, Spirit, and Polar Air Cargo. While visiting FLL, local business leaders viewed the Master Plan video outlining future projects in the development pipeline and toured key airport sites, including the Emergency Operations Center.

AIRPORT VOLUNTEER APPRECIATION

FLL hosted a mid-December holiday luncheon at Fort Lauderdale's Boatyard restaurant to show appreciation for its Airport Ambassadors, AmbassaDogs' owners, and ADA Access Committee members. All have given their time to help guests throughout the year. During FY 2022, these dedicated volunteers - from our newest recruits to the most senior veterans - contributed 1,840 hours of service throughout FLL's four terminals and the RCC.



STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

PUBLIC ART AT FLL

The Aviation Department's ongoing collaboration with Broward County Cultural Division's Public Art & Design Program (PAD) enlivens the airport experience by showcasing art and exhibits by local, national, and internationally acclaimed artists.

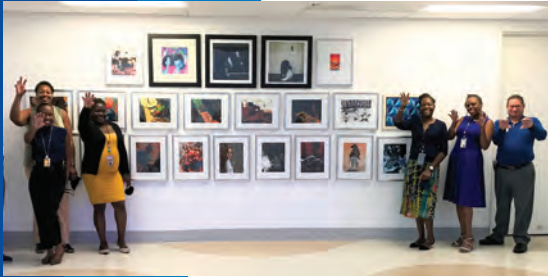


Russell Satterthwaite Photographer showcased Florida's changing landscapes and underwater beauty in bold, large-scale photographs. Artist: Russell Satterthwaite - Terminal 2, Concourse D.



Evidence of Things Unseen, an exhibition of abstract paintings, captivated travelers with vibrant contemporary color and energy. Artist: Daniel Marosi - Terminal 2, Concourse D.

PUBLIC ART AT FLL

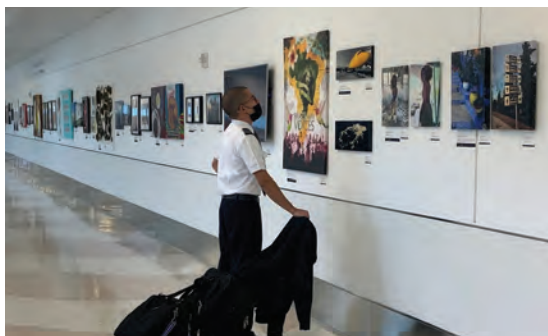


En Plane Air, a Dillard High School art exhibit featured various mediums representing the talents of 10 aspiring career artists - all alumni or Advanced Placement Arts & Design students. Dillard teacher and collection curator: Celestin Joseph - Terminal 4, Concourse G.



This military-themed patriotic art exhibit, *Honoring Our Military, Celebrating the Commissioning of USS Fort Lauderdale (LPD 28)* was on display for the historic launch of the new navy vessel. Artist: Marilyn Johansen - Terminals 3/4 Art Connector walkway.

In honor of Veterans Day, FLL teamed with CreatiVets to show *From War to Words: A Visual Voices Portrait Series*. Seventeen wounded veterans and their songs were graphically portrayed. Photographer: Jason Myers - Terminal 1, Concourse A and Terminal 4 International Arrivals Hall.



The 7th and 8th installments of FLL's employee art exhibition, *I Bet You Didn't Know* were also featured in 2022. This recurring exhibit highlights FLL's own talented employees and is always a popular visitor spot. Terminals 3/4 Art Connector walkway.

STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

SPECIAL EVENTS



25TH HONOR FLIGHT MISSION

Honor Flight South Florida (HFSF) partnered with Spirit and BCAD to host its 25th Veterans trip to Washington, D.C. The one-day excursion from FLL gave over 70 U.S. veterans from the Korean, Vietnam, and Gulf Wars a chance to visit their respective war memorials. Returning to Fort Lauderdale, they were greeted by hundreds of well-wishers thanking them for their service.

Just before the homecoming, Broward County Mayor Michael Udine presented a proclamation to HFSF recognizing September 17 as “Honor Flight Appreciation Day.” HFSF gave special appreciation plaques to BCAD, BSO, and TSA for their support. In 2022, FLL hosted three Honor Flights, the first veterans’ homecomings since the 2020/2021 pandemic hiatus.

OPERATION HOMECOMING RETURNS

More than 70 former military members, including four WWII, six Korean, and 65 Vietnam veterans, took the first honor flight since the pandemic in April. Army, Air Force, Navy, and Marines were all represented. HFSF partnered with BCAD and Spirit for its 24th D.C. mission. The nonprofit has saluted nearly 1,800 veterans since its first 2013 flight.



STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

SPECIAL EVENTS



MENORAH LIGHTING

FLL and Chabad of Dania Beach hosted the airport's second Festival of Lights celebration in Terminal 3. The program included welcome remarks by Mark Gale, FLL CEO/Director of Aviation, and newly appointed Broward County Mayor Lamar P. Fisher, followed by Rabbi Eli Eckstein leading the Menorah lighting ceremony.

PATRIOT DAY CEREMONY

"FLL Will Never Forget," a solemn ceremony near the Terminal 1 9/11 memorial, paid tribute to Patriot Day (09/11/01). Speakers: Broward County Mayor Michael Udine, Assistant County Administrator Michael Ruiz, FLL CEO/Director of Aviation Mark Gale, TSA Deputy Federal Security Director Dwaine Murray, U.S. Customs & Border Protection Port Director Dylan DeFrancisci, and BSO Col. David Holmes.



INTERNATIONAL FLAVORS OF FLL

The inaugural May airport festival celebrated the cultural mecca that is FLL, as part of World Diversity Week recognition. FLL employs over 100 nationalities serving travelers from 46 global destinations and 90-plus U.S. cities. There was live music, dance, food tastings, and an Arts Expo.

STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

AIR SERVICE DEVELOPMENTS

FRONTIER RETURNS

Routes will serve 12 U.S. destinations, including nonstops to New York (Islip, Buffalo, Albany, Rochester, and Newburgh/Stewart); Atlanta, GA; Orlando, FL; Trenton, NJ; Providence, RI; and Philadelphia, PA, plus two new FLL routes: Green Bay, WI, and Portland, ME. Marking the occasion: FLL CEO/Director of Aviation Mark Gale, Broward County Mayor Michael Udine, Frontier Senior Vice President (SVP)-Commercial Daniel Shurz, and SVP Global Trade Development for Visit Lauderdale Tracy Vaughan.



BAHAMIAN FANFARE

Broward County Mayor Michael Udine pictured in May with Bahamas First Lady Ann Marie Davis and the island chain's Miami-based Consul General Curt G. Hollingsworth, after welcoming Western Air passengers. New nonstop service between Fort Lauderdale and Nassau marked Western's first scheduled passenger flight into the U.S. Members of the Bahamas media attended inaugural festivities at FLL, which included a Junkanoo band reflecting the popular Bahamian tradition.

TRANSATLANTIC CARRIER

To celebrate Norse's inaugural FLL-Oslo route, BCAD hosted a Terminal 4 ribbon-cutting, with remarks from the airline's CEO Bjorn Tore Larsen and Broward County government and tourism officials. Mayor Michael Udine proclaimed June 20 "Norse Appreciation Day," presenting Larsen with keys to Broward County.



STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

AIR SERVICE / BROWARD COUNTY PUBLIC SCHOOLS



SEASONAL SERVICE TO GERMANY

Norse's Berlin nonstop, added in December, was FLL's first-ever route to the German capital and was recognized with a ribbon cutting attended by former Mayor Michael Udine, Norse CEO Bjorn Tore Larsen, FLL CEO/Director of Aviation Mark Gale, and Visit Lauderdale's Executive Vice President Anthony Cordo. Others on hand: Britta Salecker, Vice Consul, Consulate General of the Federal Republic of Germany in Miami, and Ralf Ostendorf, Director of Market Management/Market and Media Relations Manager, North America for Visit Berlin.

AUTISM IN FLIGHT – 8TH YEAR

This program helps prepare children with autism to handle air travel. On November 3, FLL invited 50 students and their families to experience a full, realistic airport interaction, from check-in and TSA screening to waiting at the gate and boarding a JetBlue plane for a short tarmac taxiway ride.



WINTER FESTIVAL OF MUSIC – 34TH YEAR

The annual seasonal celebration in early December featured live performances by nearly 650 students from 14 Broward County elementary, middle, and high schools. There were bands, orchestras, choirs, carolers, and dancers.

STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

ADA ACCESS COMMITTEE

FLL's ADA Access Committee celebrated its 13th anniversary in June. The Committee, comprised of persons with disabilities and disability advocates, holds quarterly reviews to ensure FLL is accessible in all areas to everyone. Those areas include shuttles/trams, restaurants, retail stores, restrooms, and security checkpoints, to name a few.



ATTRACTIONS/VIEWING AREAS



Naval Air Station Fort Lauderdale



Scan code to learn more



Ron Gardner Aircraft Observation Area



Scan code to learn more



Greenbelt Park



Scan code to learn more

STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

AWARDS, RECOGNITIONS, AND ACCOLADES



FLL CEO/Director of Aviation Mark Gale was recognized by the Greater Fort Lauderdale Alliance with the Governor Council 2022 Leadership Award during its October 13 annual meeting at the Signature Grand in Davie.



The Greater Miami Aviation Association presented Mark Gale with the 2022 Juan Trippe Award at its annual November gala celebration at Sheltair Aviation. The award recognizes significant contributions made by an individual to the development of international aviation.



FDOT named Nina MacPherson, Airport Manager at HWO, its 2022 Aviation Professional of the Year. The annual honor recognizes professional achievements in airport management, aviation safety, and outstanding contributions to Florida's aviation community. MacPherson's career spans three decades, with the last 20 years in her current HWO capacity.



BCAD's Public Information/Communications Office won a 2022 National Association of County Information Officers Excellence Award for its 2020 Office Move Newsletter Series in the Internal Publication category. The series informed BCAD employees about office relocation from off-site complexes into new consolidated workspaces in Terminal 4.



BCAD's 2021 Annual Report and inaugural Job Fair were announced in October as finalists in the 2022 Airports Council International-North America Marketing, Communications and Customer Experience Awards.

PLANNING

NEW DEVELOPMENTS AT FLL

PART 150 NOISE STUDY

FLL's Final Noise Compatibility Program Update Report was submitted to the FAA in December, which subsequently kicked off the federal agency's 180-day formal review period. The FAA's formal review process, which includes a 60-day public comment period, is expected to end in April 2023. For more information, visit flpart150.com.



NEW AIRCRAFT MAINTENANCE FACILITY

Sheltair Aviation and Global Crossing Airlines Group (GlobalX) have agreed to finance and build a new aircraft maintenance facility on a 10-acre plot on the airport's west side near the FAA ATCT. Construction of this cutting-edge facility is expected to begin in late 2023, with occupancy planned for mid 2025. The facility will feature 69,650 square feet of hangar, office, and shop space, accommodating three A320 family aircraft or a single A330. The estimated project cost is \$25 million.

NATIONAL JETS

This longtime FBO signed a new 29-year development agreement lease with Broward County. National Jets' plans include demolition of older structures, with a new \$18 million terminal and two hangars built within the first four years, totaling 28,800 square feet.



FEDEX

The transportation company signed a new 20-year lease with Broward County for its sorting facility operations at FLL. As part of its lease renewal, FedEx committed to a minimum \$10 million retrofit and remodel investment. Details on the timeframe are pending.



North Perry (HWO), a 511-acre, public-use, GA facility, is FAA-classified as a reliever airport. It serves light aircraft, easing congestion at the larger FLL commercial airport.

With robust flight training and diverse aviation services, HWO is integral to South Florida's transportation system.

HWO QUICK FACTS:

4 Runways (2 lighted)

4 Fixed Base Operators

45 Aviation Businesses

200+ Tie-Down Spaces

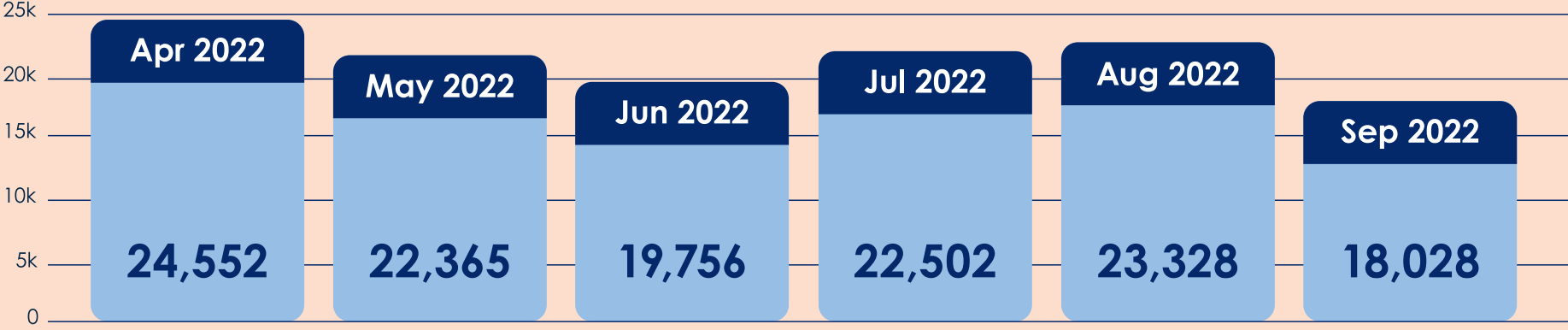
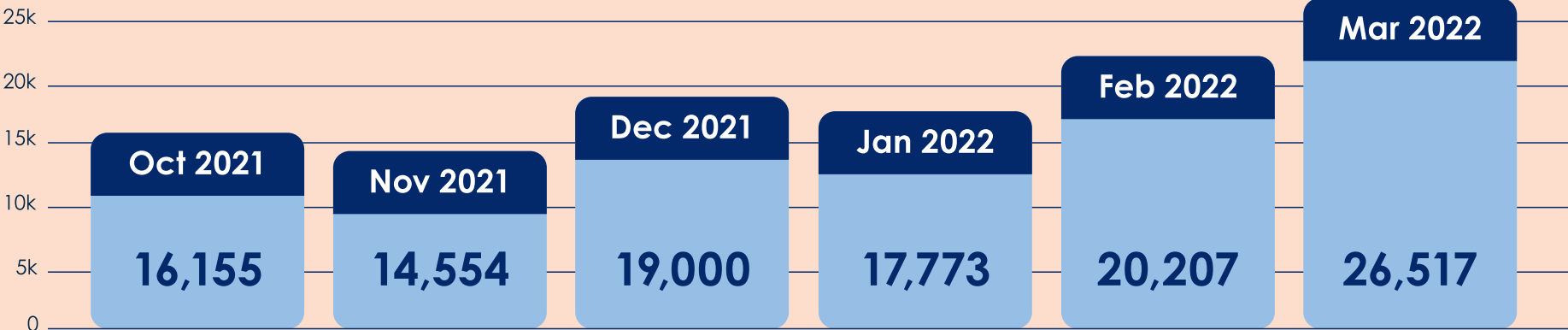
154 T-Hangars

416 Based Aircraft



NORTH PERRY AIRPORT
BROWARD COUNTY, FLORIDA

Aircraft Operations



Total: 244,737

HWO BY THE NUMBERS | FY 2022



2ND

Busiest Contract Tower



727

Average Daily Operations



5TH

Busiest Airport in Florida
for Aircraft Operations



10

Days Below
100 Operations



1,359

Peak Operations – April 1



244,737

Total Operations



0

Slowest Operations – September 28*

*Closed due to tornado damage



STAKEHOLDER ENGAGEMENT AND PARTNERSHIPS

COMMUNITY ENGAGEMENT

COMMUNITY ASSOCIATION DAY

The 3rd Annual North Perry Airport Community Association (NPACA) Day took place November 12 at HWO. More than 200 people registered for the event, including 40 young aviation enthusiasts and their parents. The Wayman Aviation Academy-sponsored neighborhood event included meet and greets with airline pilots and air traffic control personnel, safety seminars, a drone presentation, and other activities.



Representatives from flight training schools, regional airlines, and pilot organizations provided information to attendees and fielded their questions. The NPACA promotes the economic growth and safety of the general aviation airport and its neighboring communities, according to its website. The Association seeks to responsibly grow HWO for the community's prosperity, to create jobs, and to further the education of local youth.

ADVISORY COMMITTEE

The North Perry Airport Community Advisory Committee held quarterly meetings in 2022. The committee was formed in 2019 to advise BCAD about community interests and issues concerning HWO.



GUEST EXPERIENCE

SAFETY AND COMPLIANCE

AIRFIELD SAFETY RECORD

HWO passed its annual FDOT inspection with “zero discrepancies” marking 22 consecutive years of achievement. The annual inspection is required to maintain the airport’s operating license. The evaluation process ensures that the primary surfaces and safety areas for all runways are clear of hazards and meet state regulations, among other airfield and airport operational reviews.

SITE REVIEW FOR NEW HWO TOWER

Work was completed on a site selection process for a new ATCT at HWO. Representatives from the FAA, HWO ATCT, and BCAD participated in a Virtual Immersive Siting Tower Assessment (VISTA) to identify the future location for the new tower. FAA officials completed the VISTA process to validate the future location identified in previous studies.

The FAA’s VISTA process required a minimum of three sites to be identified for further analysis. In addition, the model validated the ATCT cab size, height, and location to enhance the view of the airfield for the controllers. As part of the process, FAA staff reviewed the airport’s MPU, Airport Layout Plan, and additional plans for proposed development projects to confirm that any selected sites will align with HWO’s vision of the future.

The FAA also interviewed pertinent HWO staff, including the airport’s manager, ATCT manager, and others from the BCAD Planning Division participating in the VISTA process.

INCOME STATEMENT

Fiscal Years Ended September 30 (Thousands of Dollars)

	2022	2021	2020
Operating Revenues	2017	1675	1640
Operating Expenses	1125	1061	1046
Operating Income Before Depreciation	892	614	594
Depreciation	997	882	763
Operating (Loss) Income	(105)	(268)	(169)
Non-Operating Revenues (Expenses)	(13)	(5)	78
Income/(Loss) Before Capital Contributions & Transfers	(118)	(273)	(91)
Capital Contributions	694	1657	391
Increase/(Decrease) in Net Position	576	1384	300

PLANNING

FUTURE DEVELOPMENTS AT HWO



AIRFIELD IMPROVEMENT

A Program Definition Document (PDD) was completed in 2022 to prepare for an airfield lighting improvement project. The initiative includes new lighting, signage, and electrical infrastructure to enhance HWO's nighttime operations. Runway 1R-19L, Taxiway E, and the airfield electrical vault will have electrical facilities upgraded or replaced.

A PDD was also completed for a project to design a Separated Shared Use Path along the airport's perimeter. This project would create a multi-use pedestrian path away from vehicle traffic, improving multimodal access to transit and pedestrian safety.

PLANNING

FUTURE DEVELOPMENTS AT HWO



AIRCRAFT PARKING

Flight Support and Logistics plans to construct a new paved aircraft parking area and T-ports (hangars without walls) to expand their aircraft maintenance and support facility. The three-acre project would develop an unused parcel adjacent to the south apron.

LADIM AVIATION

LaDim's new \$3 million aircraft storage facility on the west side of HWO was completed in the spring of 2022. The complex includes 40,000 square foot of T-hangar space and tie-down parking, representing the first aeronautical development on HWO's western end. The new facility is expected to meet the growing demand for these aviation services in South Florida.



DIVERSIFIED AVIATION

Work on Diversified Aviation's \$4 million expansion project on HWO's southern side was finalized in March. The expansion consisted of two new buildings with eight hangars and offices.

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A Service of



500 copies of this public document were promulgated at a gross cost of \$5,212.00 or \$10.42 per copy to inform residents about Aviation Department services.