

Department

Port Everglades

OTHER FUNDS

	FY17 Actual	FY18 Revised Budget	FY19 Budget	Percent Change 2018-19	Positions	
					FY18 Budget	FY19 Budget
Port Everglades Operating Fund	\$85,562,637	\$118,306,300	\$136,131,030	15%	251	251
Subtotal	\$85,562,637	\$118,306,300	\$136,131,030	15%	251	251
Grand Total	\$85,562,637	\$118,306,300	\$136,131,030	15%	251	251

Division

Port Everglades Operating Fund

SECTION SUMMARY

	FY17 Actual	FY18 Revised Budget	FY19 Budget
Administration	\$36,537,726	\$40,762,280	\$41,912,880
Business Administration	\$4,104,797	\$5,314,880	\$5,159,360
Finance	\$2,381,627	\$2,566,240	\$2,697,430
Non-Departmental	\$13,154,436	\$37,475,570	\$48,281,340
Operations	\$27,185,558	\$26,540,460	\$23,656,820
Seaport Engineering and Facilities Maintenance	\$2,198,493	\$5,646,870	\$14,423,200
Total	\$85,562,637	\$118,306,300	\$136,131,030

REVENUES

	FY17 Actual	FY18 Revised Budget	FY19 Budget
Petroleum	\$34,733,091	\$34,534,920	\$35,855,080
Container	\$34,155,505	\$33,431,550	\$34,931,140
Cruise	\$55,874,687	\$54,670,490	\$56,643,510
Bulk Cargo	\$2,950,864	\$3,499,790	\$3,071,440
Break Bulk	\$5,144,528	\$4,543,270	\$5,236,210
Lay-In	\$1,313,419	\$1,274,070	\$1,339,620
Real Estate	\$17,067,713	\$16,929,290	\$16,548,760
Foreign Trade Zone	\$839,496	\$674,360	\$620,840
Public Safety Services	\$202,649	\$200,000	\$200,000
Parking Garages	\$8,426,028	\$8,490,040	\$8,977,020
Florida East Coast Railway	\$462,417	\$439,360	\$372,300
Interest Earnings	\$3,178,232	\$400,000	\$400,000
Miscellaneous Revenues	\$749,737	\$150,000	\$175,000
Less Five Percent	\$0	(\$7,961,860)	(\$8,218,550)
State/Federal Grants	\$15,760,229	\$38,500,000	\$18,400,000
Transfer From Tourist Tax Capital Fund	\$6,770,183	\$0	\$0
Bond Issuance	\$0	\$181,469,880	\$277,369,220
Fund Balance	\$282,925,210	\$82,079,340	\$48,582,000
Total	\$470,553,988	\$453,324,500	\$500,503,590

APPROPRIATIONS

	FY17 Actual	FY18 Revised Budget	FY19 Budget
Personal Services	\$21,052,815	\$22,321,070	\$23,516,320
Operating Expenses	\$64,509,822	\$72,580,040	\$78,652,740
Reserves	\$0	\$23,405,190	\$33,961,970
Total	\$85,562,637	\$118,306,300	\$136,131,030
Positions	248	251	251
Capital Budget	\$39,382,403	\$303,359,820	\$331,149,220
Debt Service	\$21,563,415	\$31,658,380	\$33,223,340
Total	\$146,508,455	\$453,324,500	\$500,503,590

BUDGET VARIANCES

900,000	Increase in operating expenses due to the acquisition of a new asset inventory system.	
400,000	Increase in professional services primarily related to the Master Vision Plan update and an Economic Impact Analysis.	
2,700,000	Increase in operating expenses due to an increase in facility maintenance based on the bi-annual consultant engineer report.	
158,050	Increase in cost allocation charges based on the updated cost allocation plan.	
939,660	Increases in Broward Sheriff's Office fire, law enforcement, and Emergency Medical Service's contracts.	
10,556,780	Increase in reserves due to a net increase in recurring revenues and decrease in the transfer to Port Everglades Capital Fund.	
2,170,240	Normal Increases	
	1,195,250	Personal Services
	974,990	Operating Expense
17,824,730	TOTAL INCREASE	

Section

Administration/Non-Departmental

GOAL STATEMENT

To coordinate the various administrative and financial activities of the divisions within the Port Everglades Department to ensure compliance with County policies and goals, and to develop marketing and promotional strategies that create and promote commerce and industry and create employment within Broward County.

PERFORMANCE MEASURES

	FY17 Actual	FY18 Budget	FY19 Projected
Meet or exceed the current target of passenger count	3,864,557	3,624,226	3,623,920
Meet or exceed the current target of twenty-foot equivalent units added	1,076,894	1,057,971	1,080,000
Customer satisfaction measured among tenants and port users via customer service survey	4.59	4.25	4.25

Program Description

Generating an estimated economic impact of more than \$29 billion annually, Port Everglades operates one of the largest seaports in the United States with approximately 2,190 acres within its jurisdictional boundaries. As part of a regional transportation system, the purpose of Port Everglades is to create and promote commerce and industry by developing, marketing, maintaining, operating, improving, regulating, and managing the Port and harbor facilities.

APPROPRIATIONS

	FY17 Actual	FY18 Budget	FY19 Budget
Total Dollars	\$49,692,162	\$78,237,850	\$90,194,220
Total Positions	31	31	31

Section

Business Administration

GOAL STATEMENT

To provide Port-wide general administrative support and services including agenda coordination and communication support; to provide property management, leasing, and administration of Port real estate, and management of the contract for parking facility operation; to promote the benefits of, and to operate/expand, Foreign-Trade Zone No. 25; to provide regulation of certain business activities through management of the franchise and business permit program; to administer various contracts; to provide liaison for risk management functions at the Port; to provide human resources support to all employees and management of the seaport; and to provide guidance and support of purchasing activities for the Enterprise Fund.

PERFORMANCE MEASURES

	FY17 Actual	FY18 Budget	FY19 Projected
Average time to process a purchase order up to \$250K (days)	77	55	100
Percentage of developed leasable land occupied	93	96	94
Percentage of leasable office space occupied	92	90	93
Percent of leasable warehouse space occupied	84	82	87
Percent of rental revenue goal reached	97	98	99
Rental revenue generated from leases (millions)	15.8	15.0	15.5
Average time to process a completed franchise application (completed application to public hearing in days)	60.8	45.0	77.5

Program Description

Business Administration operates Foreign Trade Zone No. 25 and manages real estate, franchises, business permits, and parking facilities. In addition, it administers Port-wide support for other Port divisions in the areas of human resources, risk management, procurement and safety and security contract administration.

APPROPRIATIONS

	FY17 Actual	FY18 Budget	FY19 Budget
Total Dollars	\$4,104,797	\$5,314,880	\$5,159,360
Total Positions	27	28	28

Section

Finance**GOAL STATEMENT**

To provide accounting functions, fiscal planning, budgeting, and information technology services for the Port Everglades Department to ensure statutory compliance and to provide information for decision making.

PERFORMANCE MEASURES

	FY17 Actual	FY18 Budget	FY19 Projected
Number of invoices generated	15,610	15,000	15,500
Number of days needed to process a receiver	22	27	26
Percentage of checks received and deposited within one day of receipt	99.69	99.00	99.00
Percentage of accounts receivable classified as current	97.89	97.00	98.00
Cost per invoice including collection (\$)	41.9	41.0	41.5

Program Description

The Finance Division is responsible for all of the financial transactions at the Port including invoices, collections, accounts payable, payroll, grants, capital projects, bond compliance, internal and external financial reports, and Port-wide information systems services.

APPROPRIATIONS

	FY17 Actual	FY18 Budget	FY19 Budget
Total Dollars	\$2,381,627	\$2,566,240	\$2,697,430
Total Positions	27	27	27

Section

Operations

GOAL STATEMENT

To provide the four functional areas with planning and administrative support; to coordinate and control the movement of all ships, cargo, and passengers moving through the seaport and to maintain the facilities affecting those movements in order to ensure prompt and efficient service to Port users.

PERFORMANCE MEASURES

	FY17 Actual	FY18 Budget	FY19 Projected
Percentage of customer inquiries responded to within one business day	99	100	100
Percent of container crane uptime	99.9	99.8	99.8
Average number of work orders backlogged	47	20	20
Percentage of preventative maintenance projects completed compared to number scheduled	90	90	90
Average work order aging (days)	2	6	6
Compliance by Port users of directive issued for facility housekeeping within 48 hours (percent)	80	100	100
Percent of time reporting to the job site (berth) 15 minutes or more prior to a ship docking/sailing	96	95	95

Program Description

The Operations Section includes the Harbormaster, Linehandlers, Container Crane, and Public Works. The Harbormaster's activities ensure safe vessel navigation and protection of the surrounding ecologically sensitive environment. The Linehandler Section is responsible, under the direction of Harbormaster personnel, for the physical handling of ship's lines during the docking, undocking, and shifting procedures at the full range of deep water berths throughout the Port. The Container Crane Section is responsible for administering, overseeing, and inspecting the work of the container crane maintenance and repair contractor. The Public Works Section is responsible for the maintenance and repair of the County-owned facilities and equipment (except container cranes) throughout the Port. Staffing of cruise ship terminals during times of ship operation is a function of the Public Works Section.

HIGHLIGHTS:

- ❖ In FY19, three positions are transferred to the Seaport Engineering and Facilities Maintenance section.

APPROPRIATIONS

	FY17 Actual	FY18 Budget	FY19 Budget
Total Dollars	\$27,185,558	\$26,540,460	\$23,656,820
Total Positions	143	103	100

Section

Seaport Engineering and Facilities Maintenance

GOAL STATEMENT

To provide strategic facilities technical support for the planning of seaport development; manage the design, engineering and construction of new facilities for Port clients; and ensure adequate facilities maintenance while protecting the environment within the Port jurisdictional area.

PERFORMANCE MEASURES

	FY17 Actual	FY18 Budget	FY19 Projected
New projects initiated	14	19	19
Number of projects managed	35	34	34
Number of projects managed per project manager	4	4	4
Percentage of projects completed within original time frame	100	90	90
Percentage of projects completed within the original budget allocation (including contingencies)	100	100	100

PROGRAM DESCRIPTION:

The Seaport Engineering and Facilities Maintenance section provides the County's Port Everglades Department with in-house engineering and construction management capability for project design, construction management, contract administration and facilities maintenance.

HIGHLIGHTS:

- ❖ In FY19, three positions are transferred from the Operations section as part of the reorganization to include Facilities Maintenance under Seaport.
- ❖ In FY19, funding for additional facilities maintenance is included within Seaport Engineering and Facilities Maintenance along with a reallocation of operating expense budget from the Operations section.

APPROPRIATIONS

	FY17 Actual	FY18 Revised Budget	FY19 Budget
Total Dollars	\$2,198,493	\$5,646,870	\$14,423,200
Total Positions	20	62	65