



# MAP Broward

Mobility Advancement Program

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Penny For Transportation



Independent Transportation Surtax Oversight Board's

# Annual Report

Covering October 1, 2020 to September 30, 2021



# Broward County Commission



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# Remarks from the Mayor

## DISTRICT 5 - Steve Geller



**B**roward County's Mobility Advancement Program, known as MAP Broward, proved to be an economic engine in 2021 as another pandemic year affected our community. Only two years into implementation, including 20+ months of COVID impacts, MAP Broward steadily delivered transit enhancements, roadways, bridges, resiliency improvements, school safety zones, and connectivity initiatives.

Broward County was the first County in South Florida to roll-out vehicle-to-infrastructure software, allowing certain cars and apps to let drivers know when traffic lights will change. Miles and miles of fiber optic cables are being laid in the early years of the program, creating the backbone of responsive traffic light signalization and adaptive signal control. Signal

system investments like countywide video detective maintenance help real-time traffic system management. Great progress has been made in the electrification of the transit fleet including the necessary infrastructure to support electric vehicles at our maintenance facilities.

MAP Broward also creates economic opportunities for local small businesses evidenced by the inclusion of the Office of Economic and Small Business Development's "30-for-30" program. Prior to the ballot referendum, the County Commission approved a 30% local small business participation goal for all eligible surtax projects across the program's 30 years. Through fiscal year 2021, almost \$400M worth of eligible surtax projects were reviewed for goals, resulting in \$85+M in projected dollars going to certified business enterprises. The County's Apprenticeship Program which I spearheaded, offers additional economic benefits for Broward's residents while addressing skilled labor shortages. Transportation surtax-funded construction projects valued over \$5 million dollars will include apprenticeship requirements.

Creating live-work-play areas across the County, while increasing housing affordability has been a priority for me as Mayor. In furtherance of that priority, I implemented a program to incentivize municipalities to rezone commercial areas along transit corridors. Doing so is integral to Broward creating transit-oriented development (TOD) throughout the County. TOD is necessary to increase public transit ridership and justify investments in high-capacity premium transit, but it also improves quality of life for our residents.

This annual report demonstrates the County's commitment to invest surtax dollars thoughtfully and equitably. Delivering quality, efficient, effective, resilient, innovative, and responsible mobility advancement initiatives collaboratively with our transportation partners. Those partners include you—the people of Broward—as we invest in our future, together.

Sincerely,

A handwritten signature in blue ink, appearing to read "Steve Geller".

**Mayor Steve Geller**

Broward County Mayor and Commissioner of District 5



# Oversight Board



## **CHAIR - Engineering/Construction Management: Alan Hooper**

For more than 25 years, his companies have planned, designed, developed, constructed and managed more than 1.8 million square feet of neighborhood mixed-use construction projects. Email: [ahooper@ob.broward.org](mailto:ahooper@ob.broward.org)



## **VICE CHAIR - Land Use and Urban Planning: Douglas Coolman**

Coolman was a Principal at EDSA, Inc., a planning, landscape architecture and urban design firm in Fort Lauderdale and continues to practice as an independent registered landscape architect. Email: [dcoolman@ob.broward.org](mailto:dcoolman@ob.broward.org)



## **Finance: Phil Allen**

Allen served as the County's Chief Financial Officer for nearly twenty years, during which time he also acted as the Interim Port Director during 2001/2002 and again in 2005, before being selected to act permanently in the role in 2006. He served as Port Everglades Director until 2011. Email: [phallen@ob.broward.org](mailto:phallen@ob.broward.org)



## **Environmental Sciences: Debbie K. Madden**

Madden is a shareholder with Gunster corporate law firm and practices environmental law. She is also a former board member of the Florida Association of Environmental Professionals. Email: [dmadden@ob.broward.org](mailto:dmadden@ob.broward.org)



## **Architecture: Ronald E. Frazier**

Frazier is the retired CEO/Owner of Ronald E. Frazier & Associates, PA, a position he held for more than 40 years with a variety of experiences in architecture and urban planning projects. Email: [rfrazier@ob.broward.org](mailto:rfrazier@ob.broward.org)



## **Resident Consumer of Public Transportation: Dr. Consuelo Kelley**

Kelley is a regular user of Broward's TOPS! Paratransit service and is committed to the continuing improvement of transportation in Broward. Email: [cokelley@ob.broward.org](mailto:cokelley@ob.broward.org)



## **Former City or County Manager: Allyson C. Love**

Love previously served as Deputy City Manager for the City of Miramar, Acting City Manager for the City of Fort Lauderdale and has experience in various other positions including Auditor, and Budget Director. Email: [alove@ob.broward.org](mailto:alove@ob.broward.org)



## **Director of the Broward College Office of Supplier Relations and Diversity (As Identified in Ordinance): Anthea Pennant**

Pennant has over 20 years experience in social services, economic development, business development, fundraising, and advocacy - always with a focus on strengthening communities for the advancement of the underserved. Email: [anpennant@ob.broward.org](mailto:anpennant@ob.broward.org)



## **Accounting: Shea Smith**

Smith has 20 years of experience with a variety of companies and industries, working with business owners and entrepreneurs providing accounting, auditing and consulting services in Broward County. Email: [sheasmith@ob.broward.org](mailto:sheasmith@ob.broward.org)

# Remarks from the Chair

## CHAIR – Alan Cooper



Our community struggled throughout Fiscal Year 2021 with a global pandemic that resulted in so much uncertainty. The Oversight Board continued to conduct hybrid virtual and in-person meeting formats, including live web streaming and public participation, so that we could keep the program moving and the public informed.

While the world-wide economy was struggling with effects of COVID, the Transportation Surtax acted as a kind of a local stimulus package, that helped our local economy by promoting small business participation. Between October 1, 2020, and September 30, 2021, over \$1M was paid to local certified small businesses, four of which are headquartered in Prosperity zip codes.

Throughout 2021, the surtax program took the opportunity to continue laying fiber—the backbone of an intelligent transportation and mobility system—and implement adaptive signal control projects to help manage traffic.

Resiliency projects such as the electrification of our transit fleet began, replacement of mast arms and span wires at intersections, and other improvements to roadway drainage and bridges continued to move forward.

In FY 2021, the County managed 49 capital projects aimed at offering safer pedestrian and bicycling facilities, with several more multi-modal enhancements underway by municipalities.

At the Oversight Board's request, a centralized surtax financial management and reporting system was implemented, allowing all County surtax-funded projects and expenditures, as well as the surtax grants awarded to municipalities, to be tracked in an efficient manner.

The surtax program also got a new look in 2021! Our support staff and consultants surveyed over 10,000 people. And after receiving 5,000+ responses, we embraced a new brand, MAP Broward.

Sincerely,

A handwritten signature in black ink, appearing to be 'AC', written over a light gray map background.

Chair, Transportation Surtax Oversight Board



# Appointing Authority



**Mr. Randall Vitale – CHAIR**  
(selected designee of the Broward Workshop)



**Dr. Colin Polsky**  
FAU Center for Environmental Studies  
(as designated in enacting ordinance)



**Mr. Dan Lindblade**  
(selected designee of the Broward County Council of Chambers)



**Ms. Bertha Henry**  
County Administrator  
(serving in her capacity as County Administrator)



**Mr. Arnold Nazur**  
(selected designee of Hispanic Unity)



**Mr. Sidney Calloway**  
(selected designee of the Urban League of Broward County)



**The Honorable Jack Seiler**  
(selected designee of the League of Cities)

The Mobility Advancement Program (MAP), funded by the transportation surtax, is the name used to describe all elements of the 30-year project-based plan including transit, public works, municipal projects, innovation investments, planning, operations and maintenance, and administrative support services used to operationalize the Program.

In 2021, MAP rebranded with a new name, **MAP Broward**, to acknowledge the program's dedicated service to the Broward County community.

## MAP Broward has the following goals:

- 1. Creating connectivity** by integrating multiple technologies to create a "smart" grid that enhances network infrastructure resulting in two-way communication between vehicles and traffic signals, residents and government, county agencies, municipalities, and the public.
- 2. Improving transit services** by incorporating full funding for existing municipal community shuttles and new expanded services, full funding for high-demand, specialized transportation services for persons with disabling conditions and creating a more reliable, responsive, and accessible transit system.
- 3. Managing traffic systems** by helping to relieve traffic congestion by incorporating intersection improvements that include additional turn and thru lanes, and light synchronization to increase traffic flow and reduce bottlenecks; expanding the fiber optic network to support adaptive signal control and other active traffic management tools.
- 4. Enhancing multimodal options** by expanding the availability and safety of multimodal transportation where residents and visitors have various options to get around, in addition to driving, such as walking, biking, using public transit, skating and scooters.
- 5. Ensuring economic development and benefits** by keeping local dollars local, supporting small businesses and ensuring adequate capacity to deliver the program; looking at ways to attract businesses and diversifying our workforce with approximately 30,000 new jobs anticipated over 30 years. Apprenticeships aim to use eligible surtax-funded projects as a path to employability with an eye on equity.

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# Glossary

**CBE** means a County Business Enterprise, as defined in Section 1-81.1, Broward County Code of Ordinances

**Community Shuttle Service** means the capital and operating expenses associated with existing, new, or expanded public transportation services, operated by participating Municipalities within their jurisdictions, that supplement fixed route mass transit service and are available to persons traveling within the Municipality.

**County Commission** means the Broward County Board of County Commissioners.

**FDOT** means the Florida Department of Transportation.

**MAP Administration** means the County's Mobility Advancement Program Administration staff.

**Municipal Capital Projects** or **MCPs** means municipal capital improvement projects involving primarily new or expanded roads, sidewalks, bike paths, bridges, and similar transportation elements.

**Municipal Projects** means collectively Community Shuttle Service, Municipal Capital Projects (including any Municipal Project Contingency), and Municipal R&M projects.

**Municipal R&M Projects** or **MR&MPs** means municipal projects involving primarily the maintenance or rehabilitation of roads, sidewalks, bike paths, bridges, or similar transportation elements.

**MPO** means Broward Metropolitan Planning Organization.

**Municipalities** means the 29 cities, towns, and villages that are participants in the surtax program.

**Oversight Board** means the Independent Transportation Surtax Oversight Board established in Section 31½ - 75 of the Broward County Code of Ordinances.

**Project Funding Agreement** means the interlocal agreement executed by the County and the applicable Municipality, pursuant to Section 212.055(1), Florida Statutes, in the form prescribed by the County, to provide for Transportation Surtax funding for a specific Municipal Project.

**Transportation Surtax** means the 30-year 1% transportation surtax levied pursuant to the Transportation Surtax Ordinance and approved by referendum of the general electorate at the November 6, 2018, General Election, the proceeds of which are to be expended for authorized transportation and transit purposes, in accordance with applicable law including Section 212.055(1), Florida Statutes.





# Executive Summary

**F**lorida Statute 212.055(1)(d) authorizes Charter Counties to levy a transportation surtax for certain eligible purposes after the electorate of the Charter County votes to impose the sales surtax. Not all counties are eligible to place transportation surtaxes on their ballots; only Charter Counties and regional transportation systems are. Municipalities and federally-established metropolitan planning organizations are ineligible and may only receive surtax funds for eligible transportation purposes through an interlocal agreement with a Charter County.

The ballot language voted on by Broward residents said the following: “Shall countywide transportation improvements to reduce traffic congestion, improve roads and bridges, enhance traffic signal synchronization, develop safe sidewalks and bicycle pathways, expand and operate bus and special needs transportation, implement rail along approved corridors, and implement emerging transportation technologies, be funded by levying a thirty year, one percent sales surtax, paid by residents and visitors, with the proceeds held in a newly-created trust fund and all expenditures overseen by an independent oversight board?” The program’s expenditures are being overseen by an Independent Transportation Surtax Oversight Board (Oversight Board) as promised to voters (Article V, Section 31½ - 75, Broward County Code of Ordinances).

The surtax’s stated purpose was a way to enhance and improve existing mobility and transportation services — from roads, bridges, traffic signals and school zones to community shuttles, paratransit and fixed route transit services.

The Program has three Foundational Elements: transparency, accountability, and resiliency.

Progress towards Foundational Elements during the reporting period:

**Transparency:** Once the new “MAP Broward” branding and logo design was fully-vetted and approved for implementation, the “Penny for Transportation” website was completely overhauled. Based on input from our stakeholders, municipal partners, and other high-frequency users of the site, we restructured and significantly increased content. The new website design emphasizes easier access to: information on projects funded with the surtax, including those programmed for future years in the previous and current Five-Year Plan. We trained elected officials, County, city staff and Oversight Board members on how to navigate the Public Project Dashboard while it was in beta testing



and sought feedback on how to improve its utility and accessibility. After incorporating recommendations from various stakeholders, we rolled the Dashboard out live, offering easy access off the revamped website's landing page. Financial audits, financial reports, and other budgetary documents also reside on the website, along with a whole section dedicated to offering resources for municipal partners, e.g., Surtax Grantee Guidebook, grantee guidance documents, project checklists/forms, training and workshop materials (including many recordings of live trainings/workshops), Frequently Asked Questions, etc. One of the most visited areas of the website is dedicated to the Oversight Board's role in the program. Every Oversight Board Meeting, Workshop, and Retreat is listed by date, linking to each agenda, meeting materials, videos, verbatim minutes, and other information necessary to ensure transparency and accountability.

**Accountability:** In furtherance of the Oversight Board's charge to "ensure accountability and transparency in the expenditure of Transportation Surtax proceeds" and at their request, the County implemented a centralized surtax financial system. Layered over and integrated into the existing enterprise system, this enhancement allows for customized reports requested by Oversight Board members. The centralized system also allows for tracking of municipal surtax grant information and County information at the project level, by project types, and even a way to track projects with blended funding sources; allowing leverage reporting. The original surtax financial plan assumed \$2.5B of "leverage" coming from other funding sources. In late 2020, the first Oversight Board Inaugural Report was published, covering the partial FY2019 through September 30, 2020. The County Auditor's Office presented its audit plan for FY 2021 which included the review of the Community Shuttle Program (managed by Broward County Transit), Surtax Services (Broward Metropolitan Planning Organization), and Transit Purchasing. The Surtax Fund is also specifically audited as part of the County's Annual Audit and the results are presented formally to the Oversight Board upon completion (generally 180 days after the close of each fiscal year).

**Resiliency:** The County's Resiliency Officer began developing a process for reviewing every project (County and municipal) funded with surtax revenues for resiliency elements. The review will occur early in project's lifecycle, preferably during the planning or design phase, and result in recommendations and/or technical assistance. The process is in its early stages of development with expected full implementation in late 2022.



Progress Towards Program Goals during the reporting period:

**Connectivity:** Connectivity can mean many different things to different people. In the MAP Broward 30-Year environment, connectivity can mean adding areas of missing sidewalk to make a complete pedestrian experience; it can describe vehicle-to-infrastructure or vehicle-to-vehicle connectivity; the importance of creating a fiber optic backbone that connects existing cable with surtax-funded cables to support emerging technologies; or it can even define efforts to ensure the public is connected to what MAP Broward is doing, planning, or even how the program could potentially impact a particular community. MAP Administration established five social media accounts, coordinated public and stakeholder outreach, and even hosted a media event, the Surtax Showcase. While connectivity is challenging amidst a pandemic, using creative tools and virtual opportunities allowed significant progress to occur.

**Multi-modal options:** During the reporting period, 49 County-led capital projects were actively supporting multi-modality. Eight were in a construction phase, twenty-eight were in a design phase, and another thirteen were in a planning phase. Of the approximately 130 municipal projects still active from Cycle 1 (awarded in the previous reporting period) many focus on pedestrian and bicycle safety/accessibility. The County's Low-Stress Multi-Use Pathway Master Plan scope of work and solicitation package was finalized during FY 2021 and should be advertised by the end of the calendar year.


**Traffic System Management (Congestion Relief):** The County's Public Works Traffic Engineering Division (TED) is collocated with Florida Department of Transportation (FDOT) to facilitate collaborative traffic system management. TED is in the second year of a three-year program to completely upgrade video detection maintenance, a critical component of the signal system. Through surtax investments, continued improvements in signalization are occurring. In FY 2021, the County entered into traffic signal data sharing agreements with vendors allowing certain vehicles or persons using specific apps to receive real-time signal information (e.g., how long a light will remain red or green, the exact speed to travel to make upcoming green lights, etc.).

**Transit System Enhancement:** Significant progress in fleet electrification and supporting infrastructure occurred over the last year. While the pandemic caused disruption to transit system enhancements planned for FY2021, the focus shifted to ensuring the safety of users of public transportation. Bus operator safety partitions and electric air ionizers were installed on all buses, masks were required, and buses were restricted to 50% capacity for social distancing. A significant land acquisition occurred to create a future transit intermodal center in Sunrise (BB&T Center area), supporting necessary fleet and service expansions. Transit obtained \$20.4M in federal funds leveraging surtax as a local match. A full transit systemwide study is underway, looking at existing service, while also evaluating premium transit investments like express bus service and rail.

**Economic Development and Benefits:** Over \$1M was paid to County Business Enterprise (small businesses) firms (life-to-date) and 2 CBE firms won bids to be Primes. CBE goals set on eligible projects (County and municipal) average over 30%. For more information about progress towards this goal, please visit (page 17) where various efforts and successes are detailed.



# Regulatory Framework for Broward County Transportation Surtax

<p><b>Broward County Ordinance (Article V, Sec. 31 1/2 - 71-75)</b></p> 	<p>Ordinance 2018-2019, effective June 2018:</p> <ul style="list-style-type: none"> <li>• Levied the surtax subject to subsequent voter approval</li> <li>• Established a transportation surtax trust fund</li> <li>• Provided application process for surtax proceeds tasking MPO with review and ranking of all municipal projects</li> <li>• Established Oversight Board for transparency and objectivity</li> <li>• Established a 7-member Appointing Authority</li> </ul> <p>Amended Ordinance 2020-08, effective February 2020: Separated municipal capital Separated municipal project evaluation and ranking processes based on requests received from cities and consistent with the 1st Amendment to the Interlocal Agreement (see below).</p>
<p><b>Transportation System Surtax Local Agreement</b></p>	<p>"Global ILA" between Broward County, Municipalities, and the MPO, effective September 2018:</p> <ul style="list-style-type: none"> <li>• Establishes municipal project eligibility requirements</li> <li>• Describes the process and criteria to be used to evaluate various municipal projects seeking surtax funding</li> </ul> <p>First Amendment, effective June 2019:</p> <ul style="list-style-type: none"> <li>• Refined the process, timing and criteria to be used to ranking and recommending municipal projects</li> </ul> <p>Second Amendment, effective March 2021:</p> <ul style="list-style-type: none"> <li>• Further clarifies the process for evaluating, rating, ranking, prioritizing and recommending municipal projects; documents the completion of the first cycle of evaluation and ranking, as well as funding levels; offers recitals and definitions of frequently used surtax program terms</li> </ul>
<p><b>Interlocal Agreement for Surtax Services</b></p>	<p>Agreement between Broward County and the MPO, effective May 2019:</p> <ul style="list-style-type: none"> <li>• Describes processes related to MPO review, rank, and prioritization of municipal projects</li> </ul>

Visit [mapbroward.broward.org](http://mapbroward.broward.org) to access and review the documents mentioned above.



# Oversight Board Activities: FY2021

A key component of independence is separation of oversight from the elected officials who adopt the County's budget. The program's expenditures are being overseen by an Independent Oversight Board (Oversight Board) as promised to voters. The County's surtax ordinance (Article V, Section 31 ½ -75) established an Appointing Authority with representatives from seven community entities, to select the nine members of the Oversight Board (one vacancy occurred during this reporting period and was filled on March 4, 2021).

- October 29, 2020** Presentations of Public Project Dashboard soft launch demonstration and Florida Department of Transportation (FDOT) District 4 Surtax Coordination; Discussion of MAP Proposed Federal Policy Positions.
- November 19, 2020** Retreat to discuss and develop goal statements that align with Transportation Surtax Oversight Board responsibilities and Mobility Advancement Program goals.
- January 29, 2021** Discussed and reviewed Mobility Advancement Program Branding and Logo Survey Results and Recommendations; reviewed the Office of Economic and Small Business Development (OESBD) County Business Enterprise (CBE) goals update and progress report.
- March 26, 2021** Presentation of New Municipal Capital Project Process by the Broward Metropolitan Planning Organization; Selection of Oversight Board Chair & Vice Chair
- April 29, 2021** Review FY2020 Surtax Fund Financial Audit result; Presentation of Public Project Dashboard live demonstration
- June 11, 2021** Presentation to review FY 2021 Municipal Capital Project (MCP) application results and recommendations for the new fifth year of the Five-Year Plan (FY2026);
- August 19, 2021** Budget workshop to review FY2022 Proposed Projects and Proposed Expenditures; Presented 2021 accomplishments to date.
- August 20, 2021** Reviewed and approved Municipal Capital Projects Five-Year Plan FY2022 to FY2026; all County proposed projects and proposed expenditures for FY2022 and the County's Five-Year Plan

*For additional details, to view materials, read verbatim minutes, or watch videos, visit [mapbroward.broward.org](http://mapbroward.broward.org)*



# Program Activities and Accomplishments: FY2021



## Broward County Transit (BCT)

**S**urtax funding has been essential in assisting Broward County Transit (BCT) to accomplish regional transportation improvements, enhancing connectivity and improving overall transit service. Through federal, state and local funding, BCT was able to invest in its Electric Bus Program, expand transit improvements and purchase property for the enhancement of intermodal transit centers. Overall BCT accomplishments from FY 2021 are detailed below.

### Electric Bus Program

- Purchase Proterra Electric Buses
  - Twelve 40-foot Proterra electric buses were purchased with \$16.3M of Federal Grant Funds, which were delivered in summer of 2021
- Electric Bus Charging Infrastructure (\$2M in surtax funding, through FY 2021)
  - The depot charging infrastructure at Ravenswood Road is underway and expected to be completed by February 2022

### Bus Shelter/Bus Stop Improvements

- 81 Bus shelter locations were planned for FY2021 of which 75 bus shelters have been installed, 2 are under construction, and 4 permits are pending (\$20.8M budgeted in surtax funding, life to date)
- BCT's Bus Stop improvement program is ongoing, and 17 bus stops were improved in FY2021. The 17 Bus Stop improvements are located are in the following Municipalities: Coral Springs (10), Pembroke Pines (2) and Hollywood (5) (\$850,000 budgeted in surtax funding, life to date)
- 950 Bus Stop signs were installed



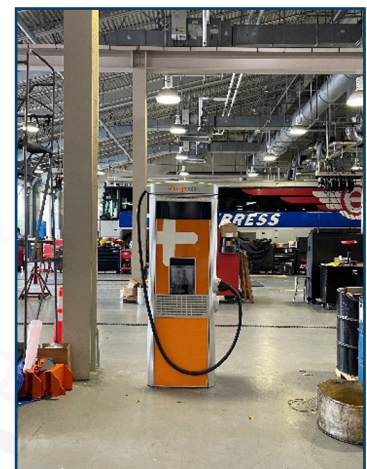
## Land Acquisition

\$9.3M land purchase of 10.7 acres in Sunrise, Florida was completed on September 21, 2021 using surtax funds.

This property will be utilized for the future construction of an Intermodal Transit Center (ITC) that will serve as the western terminal for multiple bus routes and future light rail service. The ITC will include: a terminus station for multiple bus routes; a future light rail station; a parking garage structure with approximately 800 parking spaces; taxi/transportation network companies/shuttles and kiss-n-ride drop-offs and pick-ups; and facilities for passengers and employees.

## Transit Systemwide Study

The Transit Systemwide Study (TSYS), awarded March 9, 2021, followed by a starting Notice-to-Proceed July 16, 2021, will provide recommendations for the implementation of the Bus Rapid Transit (BRT) and Light Rail Transit (LRT) system. Additionally, the high-capacity corridors to be recommended by the TSYS will be based on projected ridership and land use, including a comprehensive public outreach and participation program. The TSYS provides funding for Project Development & Environmental (PD&E), and up to 30% design for BRT and rail. public outreach and participation program. The TSYS provides funding for Project Development & Environmental (PD&E), and up to 30% design for BRT and rail.



Top Image: Graphic rendering of electric bus and bus charging station  
Bottom left: actual image of new BCT electric buses; bottom right: actual image of new bus charging station



# Public Works

## Surtax-Funded Capital Projects

For Fiscal Year 2021, Broward County Public Works requested over \$53M of surtax funding. Due to advancing several projects ahead of schedule during 2021, additional projects were approved for a total of 60 projects in 11 categories, with committed expenditures of over \$65.2M.

A team of engineering professionals in Public Works provides extensive technical assistance to County agencies and the 29 participating municipalities. During this year, the Public Works team focused on:

- Assisting the Program Management Office develop project compliance guidelines to meet surtax goals
- Served as an integral part of the review committee for municipal project development while coordinating with the MAP Admin legal department
- Reviewing and assisting with municipal submittals for eligibility compliance
- Assisting and providing guidance to municipalities in development of project scopes and implementation plans

12 projects were fully completed this year, including the following:

PROJECTS COMPLETED	
Description	Location/Description
Fiber Optics	Pine Island Rd, from Broward Blvd to Oakland Park Blvd
Fiber Optics	Sunrise Blvd/NW 136 Ave, from Flamingo Rd to 136 Ave to Flamingo Rd
Mast Arm Conversion	Stirling Rd, at Palm Ave
Bike Lanes	Cypress Creek Rd, from NW 31st Ave to Powerline Rd
Bridge Rehabilitation	NW 31st Ave over C-13 Canal
Drainage Improvements	NW 27th Ave from Broward Blvd to NW 15th Ct
School Zone Improvements	Bayview Elementary
School Zone Improvements	Drew Elementary
School Zone Improvements	Maplewood Elementary
Adaptive Traffic Signal Control	Adaptive Signal Control Evaluation Study





# Office of Economic and Small Business Development (OESBD)

As an integral part of the Mobility Advancement Program (MAP Broward), the Office of Economic and Small Business Development (OESBD) promotes economic development and benefits for local businesses and communities in Broward County. To drive our local economy forward and to ensure transportation surtax dollars stay local, a 30% participation goal on all eligible projects has been established for the 30-year duration of MAP Broward. An estimated \$53 million dollars annually for Broward's certified small businesses and an estimated \$1.68 billion competitive procurement opportunities over 30 years are expected.

As of September 30, 2021, a total of 47 county surtax projects have been reviewed for goal assignment, representing \$279 million in projected funding on eligible projects. These projects average a 31% County Business Enterprise (CBE) participation project goal and represent an estimated \$46.7 million in projected funding for CBEs. For municipal projects, 90 projects have been reviewed for goal assignment, representing an estimated total of \$118 million in projected funding on eligible projects. These projects average a 33% CBE participation goal and represent an estimated \$38.7 in projected funding on eligible projects for CBEs. In total, \$85 million is projected to be paid to CBEs on these transportation-surtax (county and municipal combined) projects.

CBE Firms awarded current projects have industry specializations in a range of categories, including the following:



*OESBD staff interviews small business participant working on surtax project*

- Asphalt, Concrete, Site Work
- Electrical
- Construction Engineering Inspection
- Cost Estimating
- Data Collection and Analysis
- Demolition Contractor
- Communication and Marketing/Public Outreach, Community Involvement
- Engineering
- Land Surveying
- Materials Testing
- MEP (Mechanical, Electrical, Plumbing)
- Permitting Assistance
- Project Management
- Landscape Architecture, Land Planning & Design, Landscape Consulting
- Document Preparation Services



To date, over \$79.2 million has been awarded for transportation-surtax funded projects (county and municipal combined). Firms participating on these projects have earned a total of \$4.4 million; with over \$2.3 million being paid to participating CBE firms. Business opportunities for Broward firms continue to grow as additional approved transportation-surtax projects continue to roll out.

## Prosperity Broward

Prosperity Broward is an initiative of the Greater Fort Lauderdale Alliance Foundation which seeks to power prosperity for all by leveraging the county's booming economy to benefit individuals in six economically challenged zip codes, including 33311, 33309, 33313, 33319, 33069, and 33023.

More than 15 county transportation-surtax projects have been awarded to firms located throughout Broward County, including in zip codes identified in Prosperity Broward zip code zones.

## Community Relations and Outreach

OESBD has focused on encouraging small businesses to participate in the MAP Broward by hosting multiple virtual workshops in collaboration with the participating municipalities. During these workshops, municipalities present their future projects, describing the project scope and needed services to potential vendors before bids are officially published. This serves as an educational opportunity to inform local businesses of the funding available, equipping them with the necessary information to become certified and participate in the program once the bids are public.

OESBD outreach activities also include a wide-reach public advertising and marketing campaign to showcase the economic benefits created through MAP Broward.

Businesses in and beyond Broward County are encouraged to Get Certified with Broward County to participate on the available projects and opportunities; the message is clear: Come Do Business with Broward County Government.

## OESBD Activities FY2021

- A goal of \$2.5B of leveraged funds from state and federal sources expands the resources available to invest in transportation initiatives, using a local dedicated source of revenue
- Capacity building and technical assistance to assure small businesses are certified and can compete for surtax funding
- Direct, indirect, and induced job creation in many sectors, including high-wage industries, anticipating 30,000 new jobs over 30 years
- Promote employability and equity with apprenticeships and other programs directed at areas with high unemployment and under employment



# Municipal Projects

The 30-year project-based plan included municipal requests totaling \$2.8 billion for capital, and rehabilitation and maintenance projects plus another \$540M for the Community Shuttle program. The Interlocal Agreement approved by the Board of County Commissioners August 21, 2018 guarantees a minimum of 10% of annual surtax revenues to fund municipal projects, the Community Shuttle program, and municipal project contingency. During 2021, the county budgeted approximately \$43.8 million for surtax projects and initiatives, nearly \$14 million above what it is required to fund under the agreement.

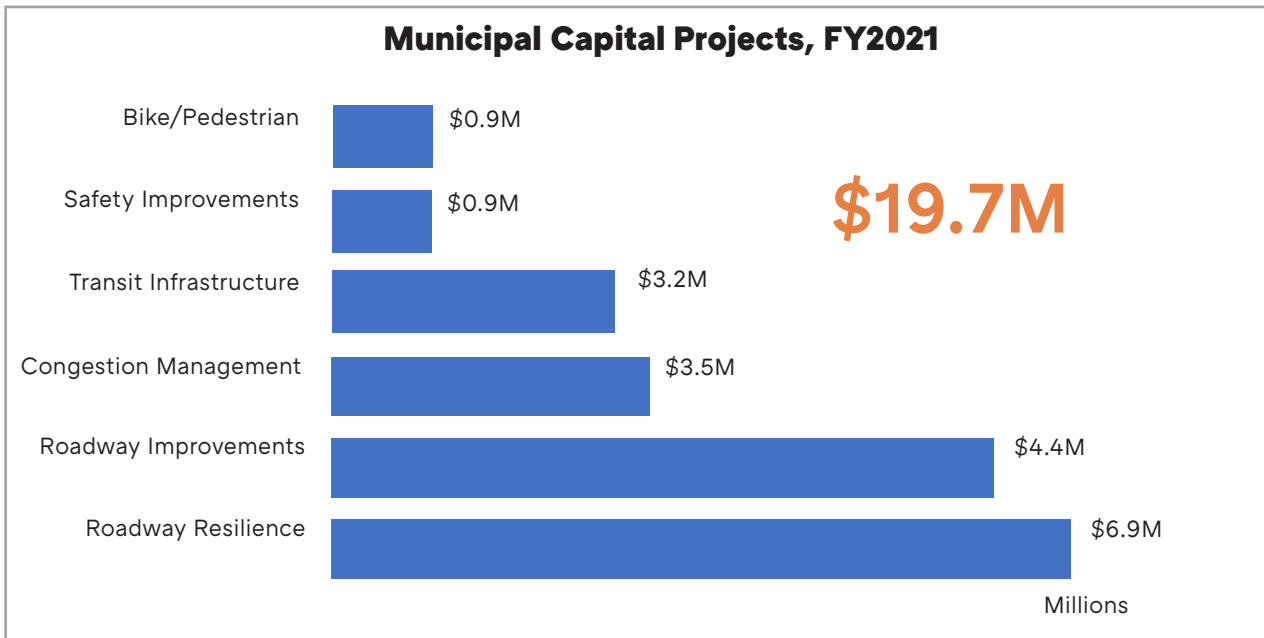
Budgeted Municipal Expenditures, FY2021	
Municipal Capital Projects	\$26,310,130
Municipal Community Shuttles	\$17,510,140
Total Municipal Expenditures	\$43,820,270
Projected Minimum Annual Guarantee (MAG, 10% of surtax revenues)	\$29,913,970
Amount budgeted above the MAG	\$13,906,300

*Note: Due to project readiness, project awards in 2021 totaled \$19.7 million. The difference between the budgeted for Municipal Capital Projects and the Awarded Municipal Capital Projects (\$6.6 million) transferred forward to reserves for funding future municipal projects. After that balance transfer, the county still funds over \$7 million above the MAG in fiscal year 2021.*

Between the time of the surtax’s passage and the effective date of the County and MPO Surtax Services Agreement, municipalities were permitted to swap out projects, so long there was no financial impact to the plan. Under existing agreement terms, no swaps are allowed, and projects that are no longer wanted, are ineligible, are already completed with other funds, or are infeasible must be withdrawn by municipalities through the submission of official letters to the county and to the MPO. In 2021, a total of four Municipal Capital projects were officially withdrawn from funding consideration. In addition, in an effort to ensure efficiency in the delivery of projects, minimize disruption to residents, and preserve the condition of facilities, three projects in Cooper City and two projects in Sunrise were bundled at each city’s request. Also, four projects awarded design phase funding in Cycle 1 were converted to construction phases, due to their design phases being funded with non-surtax sources.

The agreement also establishes the annual application process for new municipal capital projects, describes the evaluation criteria that can be used for prioritization, and establishes the conditions under which those projects can be funded. Projects ranked and recommended for funding during Cycle 1 will maintain their rank and funding priority, and make up the foundation of the Municipal Capital Five-Year Plan.





## Municipal Community Shuttles

Municipal Community Shuttles provide a key link in BCT’s regional transportation network, allowing wheelchair-accessible mini-bus circulation into city neighborhoods and destinations more difficult to serve with larger buses. Broward County Transit provides technical staff support and assistance including contract management, training, service planning, scheduling, printing of bus schedules, and the purchase of shuttle stop signs. Existing Community Shuttle programs in 20 municipalities are eligible for full funding of existing and expansion projects, as well as total capital and operating/maintenance costs, with two municipal applications approved in Fiscal Year 2021.

### Existing and Approved Community Shuttles

Coconut Creek	Hillsboro Beach	North Lauderdale <i>(new)</i>
Coral Springs	Lauderdale-By-The-Sea	Pembroke Pines
Dania Beach	Lauderdale Lakes	Plantation <i>(new)</i>
Davie	Lauderhill	Pompano Beach
Deerfield Beach	Lighthouse Point	Tamarac
Fort Lauderdale	Margate	West Park
Hallandale Beach	Miramar	

During FY2021, the 7.1 riders per hour requirement to qualify for surtax full funding was lifted to accommodate residents and municipalities needs during the COVID-19 pandemic. Broward county budgeted \$17.5M for the Community Shuttles Program in Fiscal Year 2021.





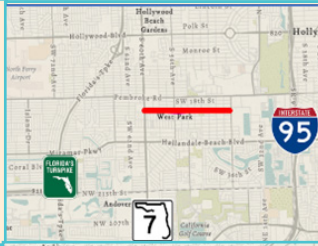

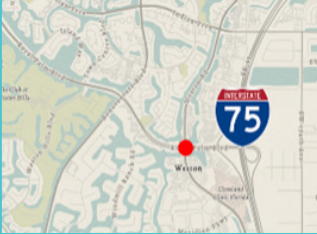

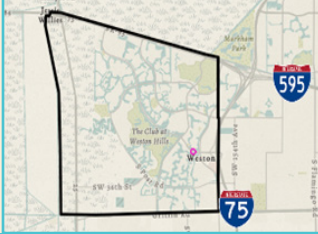

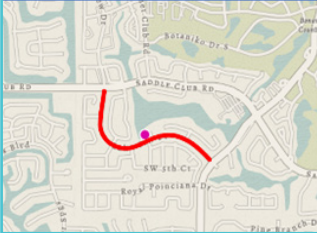

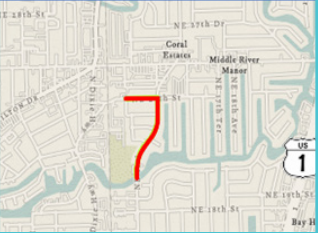

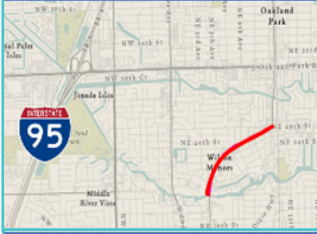

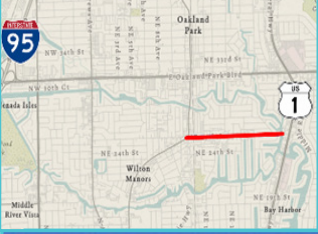

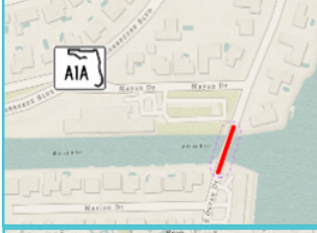

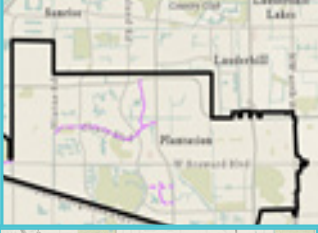

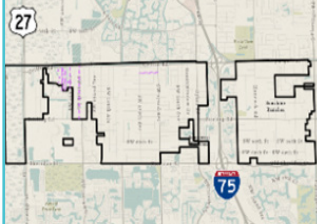

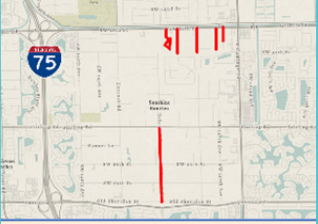

# Municipal Surtax Projects with Executed Agreements FY2021

	<p><b>DANI-017/Design Phase</b> SE Stormwater Drainage System</p> <p><b>Cost Estimate</b> \$865,440</p> 		<p><b>DAVI-001/Construction Phase</b> College Ave Widening</p> <p><b>Cost Estimate</b> \$1,000,000</p> 
	<p><b>DAVI-003/Construction Phase</b> Davie Rd Improvements</p> <p><b>Cost Estimate</b> \$4,859,167</p> 		<p><b>DEER-007/Design Phase</b> FAU Research Blvd Improvements</p> <p><b>Cost Estimate</b> \$480,000</p> 
	<p><b>DEER-005/Design Phase</b> Pioneer Grove Improvements</p> <p><b>Cost Estimate</b> \$300,000</p> 		<p><b>HOLL-035/Construction Phase</b> Complete Streets-Hollywood Blvd</p> <p><b>Cost Estimate</b> \$700,000</p> 
	<p><b>MIRA-001/Design Phase</b> Pembroke Rd and Miramar Pkwy Expansion</p> <p><b>Cost Estimate</b> \$7,730,000</p> 		<p><b>NLAU-008/Design Phase</b> SW 64th Ter sidewalks; traffic calming</p> <p><b>Cost Estimate</b> \$218,290</p> 
	<p><b>NLAU-007.2/Design Phase</b> Neighborhood Traffic Calming Program</p> <p><b>Cost Estimate</b> \$302,110</p> 		<p><b>NLAU-007.1/Construction Phase</b> Neighborhood Traffic Calming Program</p> <p><b>Cost Estimate</b> \$1,998,187</p> 
	<p><b>OAKL-099/Construction Phase</b> Oakland Park Blvd Landscape Improvement</p> <p><b>Cost Estimate</b> \$330,006</p> 		<p><b>SWRA-032/Construction Phase</b> SW 50 St and SW 182 Ave Drainage</p> <p><b>Cost Estimate</b> \$124,000</p> 
	<p><b>WPRK-002/Design Phase</b> State Road 7 Pedestrian Lights</p> <p><b>Cost Estimate</b> \$90,000</p> 		<p><b>WPRK-003/Design Phase</b> SW 48 Ave Complete Street</p> <p><b>Cost Estimate</b> \$420,000</p> 

Note: Cost estimate includes only the not-to-exceed surtax portion of current phases under agreement.



# Municipal Surtax Projects with Executed Agreements FY2021

	<p><b>WPRK-004/Construction Phase</b> SW 25 St Complete Street Improvement</p> <p><b>Cost Estimate</b> \$1,638,987</p> 		<p><b>WPRK-008/Design Phase</b> SW 21st Complete Street Improvement</p> <p><b>Cost Estimate</b> \$240,000</p> 
	<p><b>WEST-224/Construction Phase</b> Intersection Improvements Royal Palm Blvd</p> <p><b>Cost Estimate</b> \$1,612,082</p> 		<p><b>WEST-307.1/Construction Phase</b> City-wide Wayfinding Program</p> <p><b>Cost Estimate</b> \$181,039</p> 
	<p><b>WEST-308/Construction Phase</b> School Zone at Indian Trace Elementary</p> <p><b>Cost Estimate</b> \$319,086</p> 		<p><b>WILT-012/Construction Phase</b> Complete Street</p> <p><b>Cost Estimate</b> \$467,315</p> 
	<p><b>WILT-006/Construction Phase</b> Median Landscape Improvement</p> <p><b>Cost Estimate</b> \$279,133</p> 		<p><b>WILT-003/Design Phase</b> Traffic Calming and Safety Improvements</p> <p><b>Cost Estimate</b> \$240,000</p> 
	<p><b>FTLAUD-R&amp;M-02/Construction Phase</b> S Ocean Dr Bridge Maintenance</p> <p><b>Cost Estimate</b> \$2,176,937</p> 		<p><b>PLANT-R&amp;M-02/Construction Phase</b> Resurfacing or various roads citywide</p> <p><b>Cost Estimate</b> \$2,749,823</p> 
	<p><b>SWRANCHES-R&amp;M-02 Construction Phase</b> Roadway Rehabilitation and Resurfacing I</p> <p><b>Cost Estimate</b> \$737,005</p> 		<p><b>SWRANCHES-R&amp;M-03 Construction Phase</b> Roadway Rehabilitation and Resurfacing II</p> <p><b>Cost Estimate</b> \$1,223,165</p> 

For more information on surtax-funded projects, please visit the Public Project Dashboard:



# Mobility Advancement Program Administration

The Mobility Advancement Program Administration (MAP Admin) continues to operationalize the Oversight Board's responsibilities and to provide planning and support services to implement the 30-year program. In FY 2021, the following accomplishments were made

- Appointing Authority: Planning, agenda, and presentation
- Oversight Board: Planning, agenda, presentations and briefings for meetings, workshops, and retreats
- Manage MPO Surtax Services agreement
- Prepare briefings, updates and recommendations to County Commission and County Administration (Executive Core Surtax team)
- Prepare surtax budget for Oversight Board action
- Convey Oversight Board recommendations to the County Commission
- Create policies and procedures for managerial processes
- External Stakeholders communication: Florida Department of Transportation, District 4, Metropolitan Planning Organization, Municipalities, State, Federal agencies, businesses, and residents
- Coordinate Core Surtax Executive Group
- Provide technical assistance to municipalities including workshops, one-on-one meetings, and presentations on surtax processes and resources to municipal partners
- Prepare communications, branding and marketing material to inform the public and promote the program
- Procurement, communications, finance cross-functional collaborations
- Oversee financials of surtax-programs on behalf of the Oversight Board



The Program has three Foundational Elements through which all initiatives are aligned with: Accountability, Resiliency, and Transparency. Transparency and Accountability are elements that MAP Admin helps the Oversight Board operationalize. The additional accomplishments made within these elements are as follows:

## **Accountability**

- Centralized surtax financial management system
- Implemented a centralized surtax financial system with customized reports, including municipal surtax grant information
- Published the first Oversight Board Inaugural Report
- Published Public Project Dashboard
- Website development and maintenance
- Implemented Project Management Office for municipal project execution oversight

## **Resiliency**

- Collaborated with a Resiliency Officer to develop a process for reviewing all surtax-funded projects (County and Municipal) for resiliency elements, with recommendations and technical assistance components included in the review and recommendation process. This process is expected to be reviewed with Oversight Board/implemented in 2022.

## **Transparency**

- A complete overhaul of the MAP Broward website, increasing content significantly and emphasizing easier access to information on surtax activities
- Development and maintenance of new Public Project Dashboard and other online interactive tools
- Launched the Five-Year Project Work Plan
- Published the 2020 Inaugural Report
- Hosted the Surtax Showcase and Municipal Marketing Day events
- Rebranded the program to MAP Broward





# Public Outreach and Education

In furtherance of transparency, MAP Administration spent 2021 focused on consistently and transparently presenting transportation surtax information to the public and their stakeholders via events, marketing materials, digital platforms, and presentations.

## Inaugural Report and the 5-Year Plan

The fiscal year was kicked off with the Surtax Showcase Event; a stakeholder and media event organized with the purpose of launching the Mobility Advancement Program's first 5-year work plan and the authorship of the first annual report while showcasing the projects within the different project category types. Members of the media, County employees and government stakeholders were invited.



*Public Works Director at the Surtax Showcase*



*Electric bus demo at the Surtax Showcase*



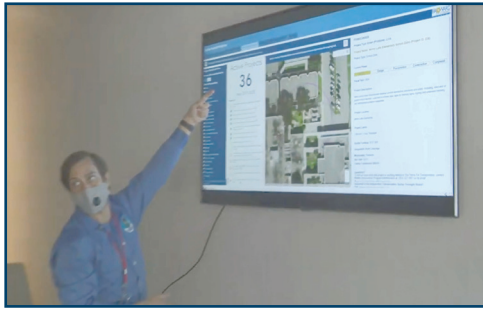
*Inaugural Report front cover*

The event highlighted several new surtax investments via activation and demonstration areas. The event was well-organized as an "Open House" to promote social distancing. Attendees were first greeted, on the first floor of Terminal 25 at PEV, by a grand display of BCT and TOPS vehicles. They were welcomed onboard the vehicles and given informative walkthroughs by BCT staff members. As guests proceeded to the second floor 'activation area' the first learning opportunity they encountered was to see videos and listen to talk through-s on some of the County's current and upcoming Public Works and Highway Construction projects.

Then for the first time in South Florida, attendees were introduced to the deployment of vehicle-to-infrastructure technology demonstration where technical experts from the software company gave live-demonstrations and answered questions.

Lastly, attendees had the opportunity to see the surtax project dashboard in use, where the nearly 700 upcoming projects approved for funding in the First County and Municipal Five-Year Plan (FY 2021-2025) were made available for review. This showcase event also provided the first opportunity to publicly disburse the Mobility Advancement Program's Inaugural Report.





Project dashboard demonstration at Surtax Showcase



MAP Admin's Transportation Mobility Modler

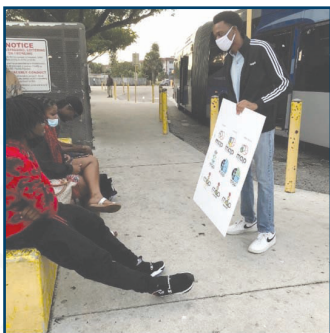
## Rebranding

Why we rebranded: An integral piece of the 2021 Community Relations Plan was to rebrand the Penny for Transportation's educational campaign into a comprehensible program name accentuated with an easily recognizable depiction or logo. Branding was deemed a priority by the Oversight Board and County.

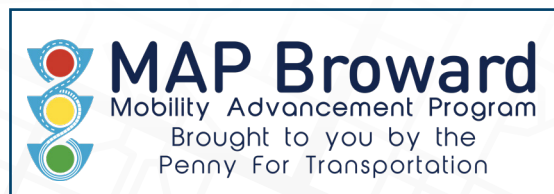
Branding logo surveys were given to thousand members of the community, members of professional associations, surtax stakeholders, national and local transportation professionals, and policy makers. After surveying the community (both in-person and online) a program name and tagline were adopted and the Penny For Transportation campaign officially segued to being branded MAP Broward, brought to you by the Penny for Transportation.

The familiar slogan, "Brought to you by the Penny for Transportation" remains; a great reminder that the thousands of mobility improvements delivered are indeed brought to Broward thanks to the support of voters. The "MAP" in MAP Broward is not just an acronym for Mobility Advancement Program, but a reminder that implementing innovative, world-class mobility solutions can put Broward on the map. Additionally, the Public Project Dashboard is a map of all County and Municipal surtax-funded projects and was rolled out at the same time as the new branding.

The logo features a go-light which reflects connectivity across multiple mobility options and solutions.



Community survey for rebranding



MAP Broward new logo

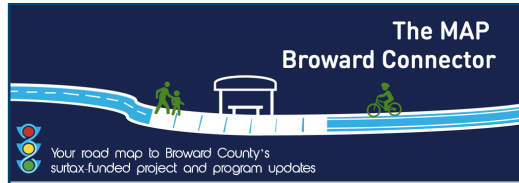


Community survey for rebranding



## What we did with the new branding

Shortly after the MAP Broward branding was established on digital platforms such as: the surtax funded project dashboard, websites, additional social media sites, videos, info graphs, collateral, project signage and marketing support materials were developed. Additionally, partner workshops and presentations were conducted, educational and accessible program materials (like The MAP Broward Connector e-newsletter) were created and distributed to community partners.



*Newsletter logo*



*MAP Broward at Broward College*

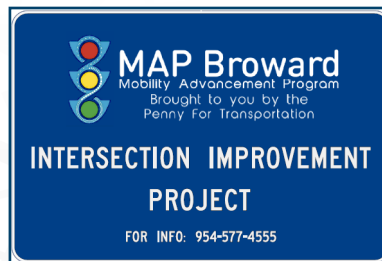


*Public Involvement meeting  
for upcoming surtax-funded project*

All public outreach and education efforts will continue, with more community presentations and representation at local community events, with translated marketing collateral and videos in other languages. MAP Broward projects will be made evident through the operationalizing of branding transportation surtax construction projects to display the MAP Broward logo on municipal shuttles, BCT hybrid buses and BCT facilities throughout the coming year.



*Actual roadway  
construction sign*



*Actual roadway  
construction sign*



*Actual roadway  
construction sign*



# Program Management Office

Continuing its development in support of the mission to oversee execution for all surtax-funded projects, the key accomplishments of the Program Management Office (PMO) include the following:

- Established a framework to standardize project oversight by Broward County. Policies, procedures and reporting templates were developed and reviewed with the municipalities as part of the Surtax Municipal Workshop; held May 25, 2021. In subsequent in-person PMO Introduction meetings, held with the individual municipalities, the PMO staff reviewed the “rules of engagement”, reporting requirements and sample templates. In addition, partnering and support protocols were discussed and provided for effective project execution monitoring and oversight of Surtax Funded Municipal Projects.
- Established the Municipal Project Management Liaison role; Purpose of this role is to oversee and support the project execution. That is, progress of and compliance with submitted project plan of record. In addition, upon written request from the municipality, the liaison provides guidance, support regarding issue/risk assessment and management.
- On-going project oversight : Project management oversight has begun for the twenty-seven (27) currently executed Interlocal Agreements (ILAs) with thirteen (13) municipalities as shown below in Table 1. Expected oversight activities have often been expanded to include, per invitation from municipalities, attending pre-construction conferences, progress meetings, etc.. Such invitations represent positive signs of the partnership for success and enable the PMO’s support of the municipality’s management and accountability of their projects. To date, meetings and interactions with the Broward County Surtax PMO have all resulted in very positive engagement and partnering relationships.



## Program Management Office (cont.)

ACTIVE – Municipal-managed Surtax Projects			
#	ILAs	Municipality	Project Phase
1	1	Dania Beach	Design
2	2	Davie	Construction
3	2	Deerfield Beach	Design
4	1	Hollywood	Construction
5	1	Miramar	Design
6	3	North Lauderdale	Design/Construction
7	2	Oakland	Construction/Design
8	1	SW Ranches	Construction
9	4	West Park	Construction
10	3	Weston	Construction
11	3	Wilton Manors	Construction/Design
12	1	Fort Lauderdale	Rehabilitation & Maintenance
13	1	Plantation	Rehabilitation & Maintenance
n/a	2	Southwest Ranches	Rehabilitation & Maintenance
27	<b>TOTAL ILAs</b>		
13	<b>Total (to date) Municipalities (31)</b>		

- Standardized program management platform: Under the leadership and of the PMO, the initial needs assessment was completed by the County team. The PMO has developed the statement of work for the external procurement; process is on-going.
- Surtax Program Performance Management: Developed a proposed high-level performance management hierarchy to track and manage progress towards the stated Surtax Program goals. Work continues to further develop the details of the hierarchy.
- Surtax portal and functionality extension: Guiding the development needed to create additional functionality to the Surtax MAP Portal; simplifying the process for municipalities to submit required Surtax documents to the County for review and approval. With the enhanced portal functionality, municipal authorized users will also have the ability to request project-related support and technical assistance from the County’s Surtax team.



# Surtax Legal

On June 16, 2020, the Board of County Commissioners approved ninety-seven (97) municipal capital projects and forty (40) municipal rehabilitation & maintenance projects to receive Cycle 1 Transportation Surtax funding. Awarded municipalities were encouraged to start submitting required documentation to the Surtax Legal team to initiate the Project Funding Agreement process. In the meantime, the Second Amendment to and Restatement of the Transportation System Surtax Interlocal Agreement was being reviewed by the County, MPO and participating municipalities, to document the completion and allocation of Cycle 1 review and update evaluation and ranking processes going forward. As the Second Amendment was officially approved in early 2021, the Surtax Legal team was able to efficiently execute a total of twenty-six (26) municipal PFAs by September 30th, 2021, totaling nearly \$29.6M in municipal surtax funding. This includes twenty-two (22) municipal capital PFAs, \$22.8M, and four (4) R&M projects, \$6.8M.

- Review eligibility for surtax-funded proposed projects/expenses
- Provide legal support to Oversight Board for project eligibility determinations
- Conduct contract negotiations with municipalities when entering a surtax-funded interlocal agreement
- General legal services, including guidance regarding Policies and Procedures, regulations, and ethics training to Oversight Board

## Office of the County Auditor

The Office of the County Auditor supports the program's foundational elements towards transparency and accountability. This Office provides ongoing advisory services to the surtax program, including advise on solicitations and negotiations. Primarily, the Office of the County Auditor performs audits included in the audit plan, in addition to any audits requested by the Oversight Board. Currently, there are three audits for 2021 in progress, which include the Broward Metropolitan Planning Organization (MPO), Community Shuttle Program and Transit Purchasing.



# Metropolitan Planning Organization

The Broward Metropolitan Planning Organization (MPO) has federal- and state-mandated purposes and acts as the County's long-range transportation planning entity. It also has a role in determining how certain federal transportation money is distributed within our community.

## "Surtax Services" Agreement

A 5-year agreement between the county and the Broward Metropolitan Planning Organization (MPO), referred to as the Surtax Services Agreement, was established in 2019. The MPO is tasked with reviewing, ranking, and recommending capital municipal-requested transportation projects on an annual basis, based on their ability to relieve congestion and improve connectivity. During this fiscal year, the MPO focused on working with the participating municipalities to submit applications for the FY2021 Municipal Capital Project (MCP) application cycle. A virtual workshop was hosted and recorded on March 25th, 2021, where the MPO explained its application portal, the process, and answer any questions from the municipalities present. Municipalities had 28 days to complete their submissions through the portal, as the application window started on March 26th, 2021, and ended on April 22nd, 2021.

During the June 11th, 2021, Oversight Board meeting, the MPO presented the FY 2021 Municipal Capital Project (MCP) application results and recommendations for the new fifth year of the Five-Year Plan (FY 2026):

### FY 2021 Municipal Capital Project (MCP) application results and recommendations for the new fifth year of the Five-Year Plan (FY 2026)

Rank	Municipality	Project Name	Phase	FY 2026*
18	Pembroke Park	SW 25 Street Stormwater Improvements (Ph 11)	Construction	\$1,272,115
34-37	Miramar	Miramar Pkwy Extension to Pembroke Rd; Pembroke Rd Expansion from SW 160 Ave to US-27	Construction	\$11,000,000
65	Coral Springs	NW 39th Street from Coral Ridge Drive to NW 10 Ave	Construction	**
73	Wilton Manors	Complete Streets	Construction	\$2,082,495
74	West Park	SW 48 Avenue Complete Street	Construction	\$3,644,366
75	Weston	Indian Trace Road Roadway Improvements	Construction	\$291,549
<i>*Inflation factors applied reflecting Florida Department of Transportation's cost inflation factor for 2026</i>  <i>**Final project cost pending completion of design</i>			<b>TOTAL</b>	<b>\$19,540,023</b>
			<b>Annual MAG</b>	<b>\$20,778,874</b>
			<b>Remaining</b>	<b>\$1,238,851</b>



# Financial Overview

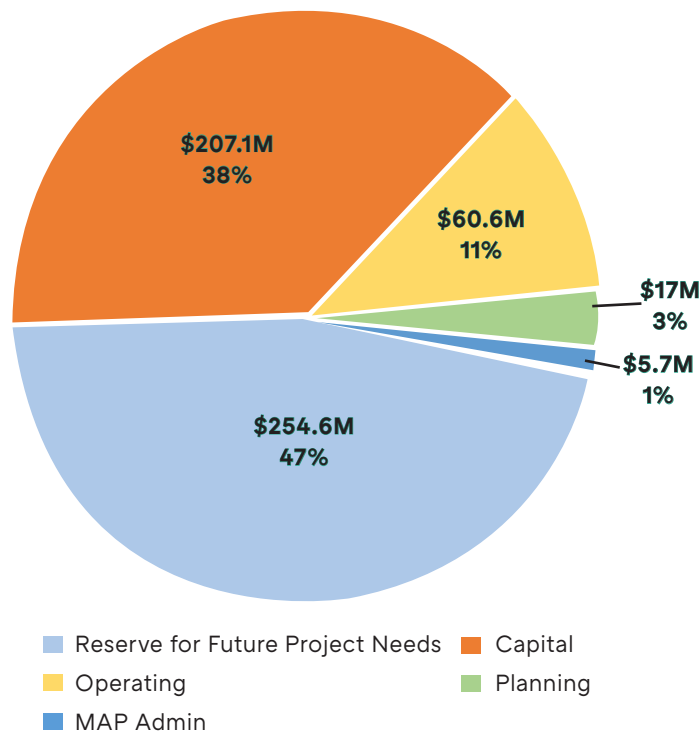
## Surtax Eligible Expenses

Surtax eligible expense categories include capital, planning, operations and maintenance, and support services:

- Capital includes new vehicles, bus shelters, new facilities, roadway/safety construction, fiber optics, adaptive signal control, intersection improvements, mast arm upgrades, road capacity expansion, school safety zone improvements, complete streets, bike lanes, sidewalks, street lighting, video detection maintenance, etc.
- Planning includes mobility-related studies, research, analyses, and surveys.
- Operations and Maintenance include staffing dedicated to new surtax services and program implementation, service level improvements and operating expenses.
- MAP Amin includes: legal oversight; audits; Oversight Board and Appointing Authority support; municipal technical assistance and municipal contract management, small business outreach and capacity building, intergovernmental affairs coordinatiuon, innovations in transportation mobility and planning, data visualization GIS and 3D modeling, community outreach, media relations, communications, branding, social media, website, financial management and reporting, budget preparation, etc.

The pie chart below shows these expenses by category, along with the corresponding percentages.

**Broward County Transportation  
Surtax Fund FY 2021**





Fiscal year 2021 was the second full year of transportation surtax collections, with a projected \$417 million in surtax funds received and an estimated \$82 million in disbursements. As of September 30, 2021, the combined Transportation Surtax and Transportation Surtax Capital balance was estimated at \$847 million.

Below are the FY2022 – FY2026 surtax revenue projections presented in the County’s FY2022 Recommended Capital Budget (published July 15, 2021). When comparing the FY2021 with the FY2022 projections, the accumulated reduction for the available years (FY2022-FY2025) totaled \$64 million.

Surtax Revenues Five-Year Capital Plan FY2022-FY2026					
	FY2022	FY2023	FY2024	FY2025	FY2026
<b>FY2021 Five-Year Capital Plan Projection</b>	\$357,948,590	\$367,613,210	\$377,538,760	\$387,732,310	n/a
<b>FY2022 Five-Year Capital Plan Projection</b>	\$342,581,790	\$351,831,500	\$361,330,950	\$371,086,890	\$381,106,240
<b>Reduction</b>	\$(15,366,800)	\$(15,781,710)	\$(16,207,810)	\$(16,645,420)	n/a

In August 2021, the Surtax Oversight Board entertained a motion to approve proposed projects and expenditures in the following categories for FY2022:

- \$25M for Transit Capital
- \$6.3M for Transitways Capital
- \$74M for Transit Infrastructure
- \$60.4M for Public Works Capital
- \$20M transfer for Transit Operating
- \$15M for Community Shuttles
- \$30.6M for Municipal Capital Projects
- \$6.6M for Supportive Services

## Leveraged Funds

The 30-year goal of the Transportation Surtax Program is to leverage \$2.5 billion in local, state and federal funds.

- The following Broward County Transit surtax-funded projects have been leveraged with other funding sources during FY 2021 as indicated below:
  - Copans Road Maintenance Facility Project - \$17.3M
  - Electric Bus Charging Infrastructure Project - \$2.5M
  - Security Enhancement Project - \$597,000
- There have also been leveraged funding in the amount of \$596,000 for several Public Works surtax projects, including the mast arm conversion project and for advancing surtax projects to a “construction-ready” phase.

Additionally, in FY 2021 leveraged funds totaling approximately \$2.1 million have been applied to several surtax-funded municipal projects.



## Audit Update

At the request of the Oversight Board, an independent audit of the Transportation Surtax Program of Broward County (the Surtax Fund) was performed during 2021, for the 2020 fiscal year. This was the second audit of the Transportation Surtax Program and covered the twelve-month period from October 1, 2019 to September 30, 2020 (the 2020 fiscal year-end). The Independent Auditor's Report was dated April 13, 2021, and an unmodified ("clean") opinion was issued by RSM US, LLP, indicating there were no findings or management comments with respect to the Surtax Fund financials.

The primary objective of the audit is to express an opinion of the fair presentation of the fund financial statements of the County's Transportation Sales Surtax Fund in accordance with accounting principles generally accepted in the United State of America. At the conclusion of the audit, RSM delivered to the County:

- The independent auditor's report on the Surtax Fund's basic financial statements
- A separate management representation letter related to the Surtax Fund
- A report to the Board of County Commissioners (BOCC) and to the Independent Transportation Surtax Oversight Board

Note: As of the date of this annual report, the FY 2021 audit has not been completed. The estimated date of completion is March 30, 2022.

During FY2021, the Office of the County Auditor reviewed the Broward MPO surtax funded contract, as well as the Municipal Community Shuttle Program and Broward County Transit Purchasing.

## Financial Management Systems

In October 2020, a new project costing module ( The Project Work Center) was implemented in the County's PeopleSoft financial management system. The Project Work Center provides additional accessibility and transparency with respect to Surtax Fund related financial activities and allows users to track and report on the Surtax Capital Program across all surtax-funded agencies.

The new project costing module facilitated the generation of financial statements for the six-month period ending March 31, 2021, and the nine-month period ending June 30, 2021. These financial statements were presented to the Oversight Board Members by the Mobility Advancement Program Administration.



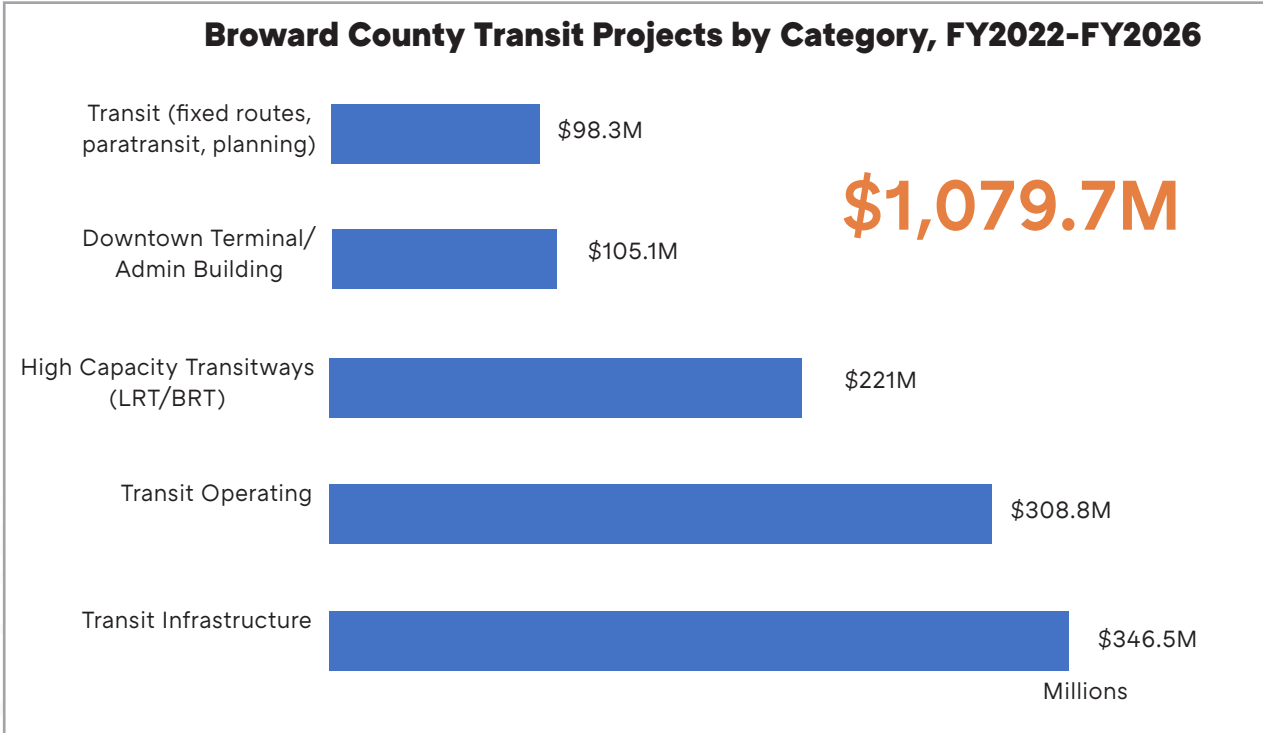
# Five-Year Plan: FY2022-2026

A collaborative Five-Year plan containing County and municipal capital projects, and anticipated support and planning services was presented to, and approved by, the Oversight Board on August 19-20, 2021, based on the FY2022-2026 Broward County Recommended Capital Budget.

Projects included in the Five-Year plan will be funded starting in fiscal year 2022 through Fiscal Year 2026. Should additional funding be available in any given year of the Five-Year Plan, projects may be added.

## Transit

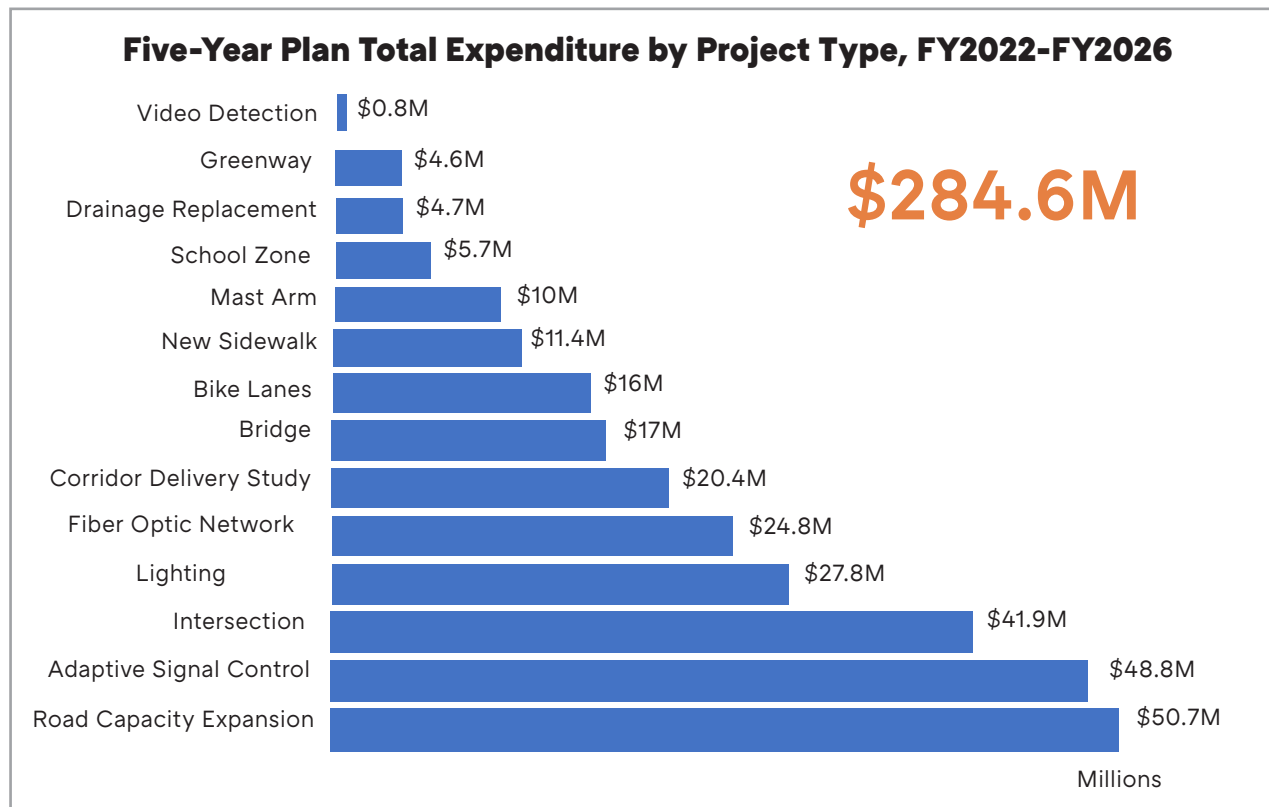
Broward County Transit’s Five-Year Plan includes the continuation of transit improvements such as service increase (new service and service expansion), on-bus amenities in fixed routes and paratransit, new buses, new electric and alternative fuel vehicles, implementation of Light Rail Transit (LRT) and Bus Rapid Transit (BRT) projects, and transit infrastructure countywide and for regional development.



## Public Works

Public Works Five-Year Plan includes improvements that increase capacity of the county roadway system and associated strategies to manage traffic and reduce congestion. In addition, the plan includes various improvements to vehicular, pedestrian, and bicyclist networks to improve safety and promote multimodal travel.

Resilience, one of the foundational goals of the program, is promoted by improving the absorptive capacity of roadway systems against flooding, wind damage, heavy rain and other extreme weather events recurrent in South Florida and Broward County.



## Municipal Capital Projects

The Municipal Five-Year Plan includes recommended funding for subsequent phases of capital projects approved by the County Commission in Cycle 1 (2020) for planning and design phases. This Five-Year Plan acts as the basis for annual surtax funding appropriations and offers recipients of surtax funds a level of certainty in long-range programming and planning for transportation projects and surtax revenues. It includes funding for 32 projects, 30 of which will be fully funded. The criteria for inclusion in the Five-Year Plan was the project's ranking and the expected availability of funds.



## Municipal Capital Projects (cont.)

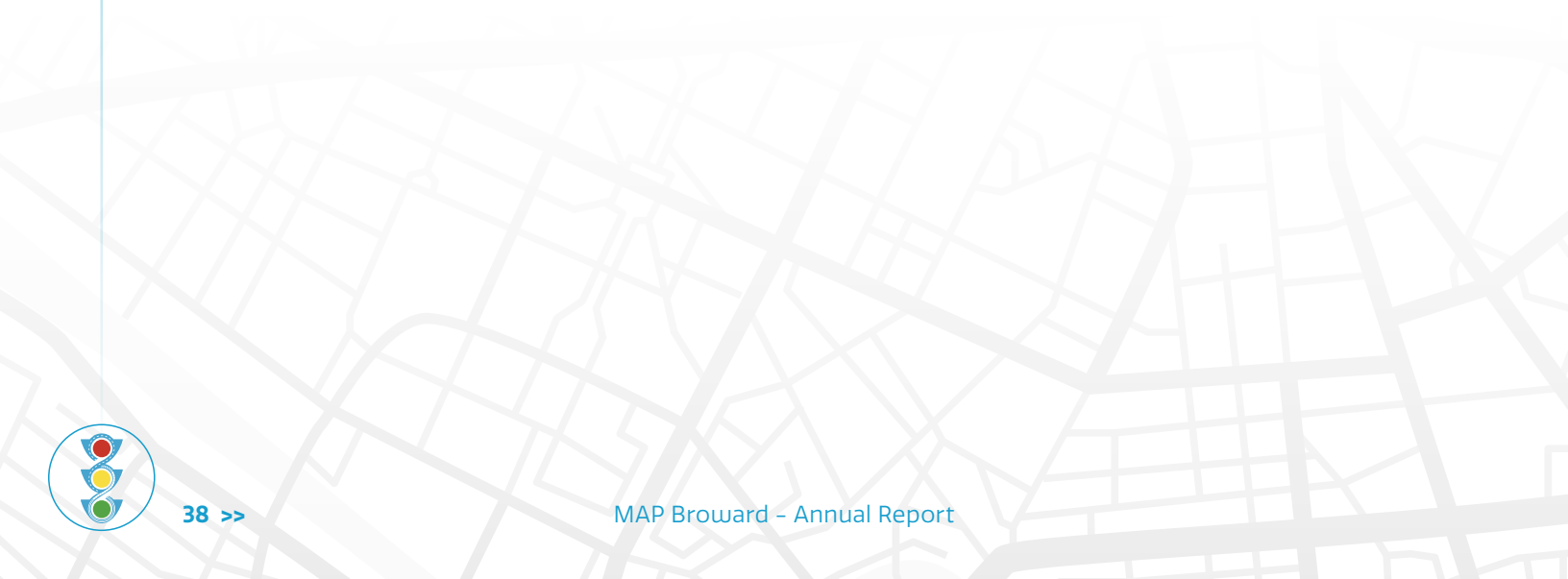
Notably, this list includes some multi-year “big ticket” projects such as Pembroke Road and Miramar Parkway Expansion, which is expected to cost over \$50 million. This project is currently in its design phase. For larger dollar-value projects, the annual cap on funding was set at \$11M, since it is highly unlikely that a construction project can spend down more than that amount in any given year.

## Office of Economic and Small Business Development

2021 Regional (South Florida)	2022 Statewide	2023-2025 Out of State
<ul style="list-style-type: none"> <li>Advertising: radio, digital, social media, print ads, industry publications</li> <li>Outreach: events, conferences, partnerships</li> <li>Staffing: SmallBusiness Specialist and PT19 (Data Collection)</li> </ul>	<ul style="list-style-type: none"> <li>Advertising: radio, digital, social media, print ads, industry publications</li> <li>Outreach: events, conferences, partnerships, meet and greet</li> <li>Staffing: SmallBusiness Specialist (Compliance)</li> </ul>	<ul style="list-style-type: none"> <li>States with industries not in Broward County or Florida</li> <li>States with transit contracts in Broward</li> <li>Advertising: radio, digital, social media, print ads, industry publications</li> <li>Outreach: conferences, partnerships, meet and greet</li> <li>Staffing: Economic Development Specialist &amp; Small Business Specialist</li> </ul>

For more information on the Five-Year Plan,  
please scan this QR code:





# Surtax Contact Lists

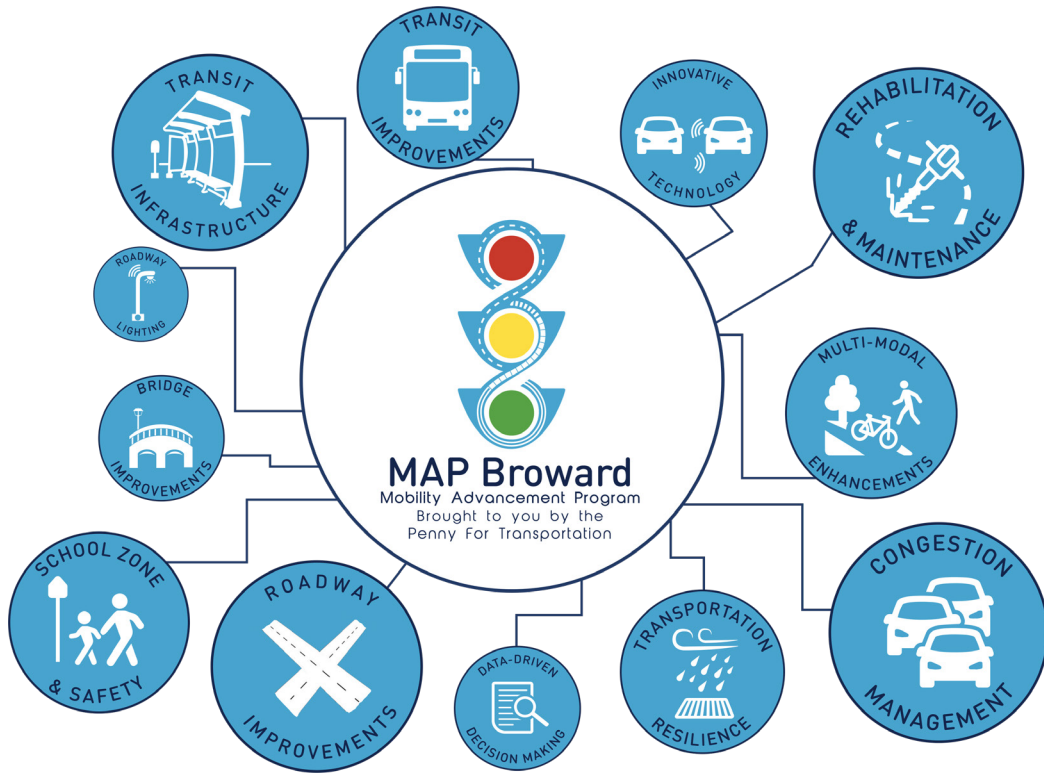
## County & MAP Administrative Staff

Full Name	Job Title	Email	Phone #	Agency
Brannon, Harambie	Paralegal	hbrannon@broward.org	954-357-7660	Surtax Legal
Burnett, Roy	Administrative Specialist	rburnett@broward.org	954-357-9513	MAP Admin
Cassini, Gretchen	Mobility Advancement Program (MAP) Administrator, Oversight Board Coordinator	gcassini@broward.org	954-357-7579	MAP Admin
Dalley-Johns, Margaret	Finance Manager	mdalleyjohns@broward.org	954-357-9507	MAP Admin
Francis, Nichole	Small Business Development Specialist	nfrancis@broward.org	954-357-5670	OESBD
Junor, Savika	Small Business Development Specialist	sjunor@broward.org	954-357-6273	OESBD
Kalil, Nichole	Public Information Officer	nkalil@broward.org	954-357-9505	MAP Admin
Lewis, Althea	Assistant to the County Administrator	amlewis@broward.org	954-357-9504	PMO
Li, Min-Tang	Licensed Engineer	mli@broward.org	954-357-6661	Mobility & Innovations
Lopez, Kenneth	Small Business Development Specialist	klopez@broward.org	954-357-6143	OESBD
Lyn, Neil	Mobility Planning Section Supervisor	nlyn@broward.org	954-357-9512	Mobility & Innovations
Mayorga, Alexander	Program Performance Coordinator	amayorga@broward.org	954-357-9503	MAP Admin
Napier, Jeffrey	Procurement Strategist	jnapier@broward.org	954-357-8632	MAP Admin
Reynolds Perez, Devona	Assistant County Attorney	dreynoldsperez@broward.org	954-357-7600	Surtax Legal
Riggs, Roxanne	Municipal Liaison for Project Management	rriggs@broward.org	954-577-4618	PMO
Rogers, Laura	Audit Specialist	larogers@broward.org	954-357-7106	County Auditor's Office
Rynard, Gavin	Assistant County Attorney	grynard@broward.org	954-357-7600	Surtax Legal
Severyn, Josette	Senior Planner	jseveryn@broward.org	954-357-6632	Mobility & Innovations
Silva, Lina	Program Project Coordinator	lsilva@broward.org	954-357-9506	MAP Admin
Thompson, Audrey	Administrative Coordinator	authompson@broward.org	954-357-9501	MAP Admin
Wallace, Angela	Transportation Surtax General Counsel	ajwallace@broward.org	954-357-7600	Surtax Legal
Williams-Wilson, Tashauna	Public Information Specialist	taswilliams@broward.org	954-357-9502	MAP Admin

# Municipal Single Surtax Point of Contact

Municipality	Full Name	Job Title	Email	Phone #
Coconut Creek	Karen Brooks	City Manager	kbrooks@coconutcreek.net	954-973-6720
Cooper City	Mike Bailey	Utilities Director	mbailey@coopercityfl.org	954-434-4300
Coral Springs	Brooke Peters	Transportation Planner	BPeters@coralsprings.org	954-344-1159
Dania Beach	Colin Donnelly	CIP/Grants Administrator	cdonnelly@daniabeachfl.gov	954-924-6808
Davie	Abidemi Ajayi	Assistant Town Engineer	aajayi@davie-fl.gov	954-797-1096
Deerfield Beach	Priscilla Cygielnik	Environmental Services	pcygielnik@deerfield-beach.com	954-616-7046
Fort Lauderdale	Gail Jagessar	Special Project Coordinator	gjagessar@fortlauderdale.gov	54-828-6814
Hallandale Bch	Vanessa Leroy	Dir. of Development Services	vleroy@cohb.org	954-457-1376
Hillsboro Beach	Mac Serda	Town Manager	mserda@townofhillsborobeach.com	954-427-4011
Hollywood	Gus Zambrano	Assistant City Manager	gzambrano@hollywoodfl.org	954-921-3201
Lauderdale by the Sea	Neysa Herrera	Asst. to the Town Manager	neysah@lbts-fl.gov	954-640-4212
Lauderdale Lakes	Ronald Debrunes	Public Works Director	ronaldd@lauderdalelakes.org	954-535-2778
Lauderhill	Zach Davis-Walker	Operations Administrator	zdavis-walker@lauderhill-fl.gov	954-730-4247
Lighthouse Point	Charles Schramm	Director of Public Works	cschramm@lighthousepoint.com	954-946-7386
Margate	Gio Batista	Public Works	gbatista@margatefl.com	954-972-8126
Miramar	Leah DeRiel	Assistant City Engineer	lderiel@miramarfl.gov	954-602-3356
North Lauderdale	Tammy Reed-Holguin	Community Development	tholguin@nlauderdale.org	954- 597-4737
Oakland Park	Brynt Johnson	Dir. Engineering & Bldg Services	brynt.johnson@oaklandparkfl.gov	954-630-4343
Parkland	Sherri Toops	Budget and Grants Manager	stoops@cityofparkland.org	954-757-4181
Town of Pembroke Park	Heidi Siegel	Town Planner	townplanner@tppfl.gov	954-966-4600
Pembroke Pines	Karl Kennedy	City Engineer	kkennedy@ppines.com	954-518-9044
Plantation	Carole Morris	ACA	cmorris@plantation.org	954-797-2210
Pompano Beach	Horacio Danovich	Innovation District Director	horacio.danovich@copbfl.com	954-786-7834
Southwest Ranches	Emily Aceti	Community Services Manager	eaceti@southwestranches.org	954-343-7453
Sunrise	Sean Dinneen	Assistant City Manager	sdinneen@sunrisefl.gov	954-746-3430
Tamarac	Laura Karpaviciute	Assistant to the City Manager	laura.karpaviciute@tamarac.org	954-597-3522
West Park	Gregory Perry P.E.	City Engineer	gperry@cityofwestpark.org	954-350-2705
Weston	Karl Thompson	Assistant City Manager	kthompson@westonfl.org	954-385-2601
Wilton Manors	Todd DeJesus	Capital Project & Grants Admin.	tdejesus@wiltonmanors.com	954-390-2105





You may access our social media account using  
**@MAPBroward**  
 or visit [MAPBroward.broward.org](http://MAPBroward.broward.org)

✉ Email inquiries should be sent to:  
[mapsocial@broward.org](mailto:mapsocial@broward.org)









# MAP Broward

Mobility Advancement Program

Brought to you by the  
Penny For Transportation

[mapbroward.broward.org](http://mapbroward.broward.org)

50 copies of this public document were promulgated at a gross cost of \$265 or \$3.45 per copy, to inform residents about Broward County services.