

**INDEPENDENT TRANSPORTATION SURTAX OVERSIGHT BOARD**

**Meeting - April 29, 2021**

**9:30 a.m.**

**MEMBERS PRESENT:**

Phil Allen, Finance, via telephone

Deborah Madden, Environmental Sciences, Florida Energy Policy Attorney,  
Southern Alliance for Clean Energy

Douglas Coolman, Vice Chair, Land Use and Urban Planning

Ronald Frazier, Architecture

Alan Hooper, Chair, Engineering/Construction Management, General  
Contractor and Real Estate Re-developer, Hooper Construction, Inc., and a  
founding member of Urban Street Development.

Dr. Consuelo Kelley, Resident Consumer of Public Transportation

Allyson C. Love, Former City or County Manager, Assistant City Manager,  
City of Delray Beach

Anthea Pennant, District Director of the Broward College Office of Supplier  
Relations and Diversity

Shea Smith, Accounting, Director of Audit and Attest Services, Berkowitz

Pollack Brant Advisors and Accountants, via telephone

**MEMBERS ABSENT:**

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INDEPENDENT TRANSPORTATION SURTAX OVERSIGHT BOARD  
APRIL 29, 2021  
9:30 A.M.  
dh/JC

**Also Present:**

Angela Wallace, Surtax General Counsel

Gretchen Cassini, Board Coordinator

Audrey Thompson, Administrative Support Specialist

Laura Rogers, County Auditor's Office

Nichole Kalil, MAP Public Information Officer

Brett Friedman, RSM

William O'Reilly, Broward County Director of Accounting

Sandy-Michael McDonald, Director, Office of Economic and Small Business

Development

Marty Cassini, Broward County Intergovernmental Affairs

Ernesto Carreras, Senior Mobility GIS Analyst, Surtax

Neil Lyn, Surtax Innovations and Mobility Planning Team Lead

Tony Hui, Deputy Director, Broward County Public Works

Tashauna Williams, MAP Public Information Specialist

Johnny Caldera, The Laws Group

A meeting of the Independent Transportation Surtax Oversight Board, Broward County, Florida, was held at Room 422, 115 South Andrews Avenue, Fort Lauderdale, Florida, at 9:30 a.m., Thursday, April 29, 2021.

(The following is a near-verbatim transcript of the meeting.)

**CALL TO ORDER - CHAIR HOOPER**

MR. HOOPER: Okay. We're going to go ahead and call the meeting to order, Independent Surtax Oversight Board.

Today is Thursday, April 29<sup>th</sup>, 9:30 a.m.

**ROLL CALL - AUDREY THOMPSON**

MR. HOOPER: Can we get a roll call, Ms. Thompson?

MS. THOMPSON: Sure. Good morning, everyone.

Alan Hooper.

MR. HOOPER: Here.

MS. THOMPSON: Doug Coolman.

MR. COOLMAN: If I can find the button here.

MS. THOMPSON: Phil Allen.

MR. ALLEN: Here, remote.

MS. THOMPSON: Thank you.

Ron Frazier.

MR. FRAZIER: Here.

MS. THOMPSON: Consuelo Kelley.

DR. KELLEY: Here.

MS. THOMPSON: Allyson Love.

MS. LOVE: Here.

MS. THOMPSON: Deborah Madden.

MS. MADDEN: Here.

MS. THOMPSON: Anthea Pennant.

MS. PENNANT: Here.

MS. THOMPSON: And Shea Smith.

MR. SMITH: I'm here.

MS. THOMPSON: Thank you.

Chair, we have a quorum.

MR. HOOPER: Thank you, Ms. Thompson.

### **PUBLIC PARTICIPATION**

MR. HOOPER: Okay. Right now, we invite the public to participate if anybody would like to speak on a mobility-related topic for two minutes.

If anybody would, please let us know.

MS. CASSINI: Mr. Chair, we have no speakers signed up from public participation.

MR. HOOPER: Thank you.

### **PRESENTATIONS**

#### **I MR. BRETT FRIEDMAN, RSM - SURTAX FUND FINANCIAL AUDIT FISCAL YEAR 2020**

MR. HOOPER: Okay. So we'll move on to presentations, and the first presentation is from Mr. Brett Friedman.

MR. FRIEDMAN: Good morning, everybody. Again, for the record, my name is Brett Friedman. I'm an Audit Partner with RSM. It's my pleasure to be here with you this morning.

Again, the purpose of this is just to walk through the -- the transportation surtax program, the results of the audit.

You should have received an advance copy of the financial statements. Those are prepared by management. It's our job to perform a financial and compliance audit of it.

We issued an unmodified opinion on it, which is the highest thing we can give.

And what that says, again, is the information is accurately prepared.

What I'd like to do now is you should have a copy in front of you that Gretchen handed out and we have on the screen of just the required communications that we, as the auditors, had with you as individuals charged with governance over the transportation program.

So I'm just going to kind of briefly walk you through that.

Let me try and make this bigger. Oops. Let me switch pages first. All right.

So just to start out, the audit was done in accordance with generally accepted auditing standards and government auditing standards, and also in accordance with our arrangement letter which was dated January 29, 2021.

At the beginning of the audit in August of -- August 13, 2020, we provided a letter to the Oversight Board and to the County Commission outlining the scope and timing.

There were no issues as far as the overall scope of the work.

There was a change, which you'll see in the report, where it was split from one fund into to. I'll go into that a little later. But no overall issues.

Next thing is we like to bring to your attention things focusing on accounting policies and practices, just to let you know where things stand.

First thing is in the current year, you know, fortunately, due to the pandemic, you know, the GASB world was kind, and they only issued one standard this year, which basically deferred all their other standards.

So they did one nice thing for everybody since it was a pandemic world that we're still in.

And so there were no new standards or changes in the accounting practices that had to be adopted, and, therefore, nothing new adopted this year except for GASB 95, which deferred everything.

As far as the next item, there were no significant or unusual transactions. There were no changes in accounting policies or controversial or issues where there's a lack of authoritative guidance.

You know, with regard to the surtax program, there are no significant accounting estimates. You know, for the most part, what goes in and out of the funds, you know, you have both the Special Revenue Fund and a Capital Projects Fund, what goes in and out is more or less cash basis.

It's done on modified accrual, but, in essence, it's more or less cash basis without any significant estimates in it.

The financials, again, are prepared under the assumption that it's

going to continue as a going concern. We see no issues or causes for concern with that.

One of the things to highlight is -- and give me a second to go to the second page here -- one of the things it's important to highlight is there were no audit adjustments proposed by us and recorded by the County management for the surtax program.

Also, we were not aware of any uncorrected misstatements.

I highlight that because it'll let you know that the information that you're getting throughout the year with regard to the program is in good shape and reliable, because, clearly, you know, we do a lot of testing, we select transactions in all areas, you know, assets, liabilities, revenue expends.

We didn't come across any issues, didn't have any proposed or past adjustments. That should give you comfort with the information you're getting throughout the year, which is un-audited, but, obviously, the same information.

Also, there were no disagreements with management over the application of significant accounting principles, no areas where we felt there was a lack of guidance.

As far as we're aware, there were no consultations with other accountants.

Also, outside of working in a totally virtual world, no real significant



issues or difficulties.

I will tell you that -- and I know I talked with some people before the meeting -- the virtual world did cause some inefficiencies as far as just the effectiveness of people, but I know I've talked to people all around. It just seems to be kind of what's commonly happening now.

But with that, there was a slight delay in getting things wrapped up. So rather than being done by March 31 as traditional, I think it was two weeks later, I think on the 13<sup>th</sup>.

So a slight delay there, which, again, was just nothing caused by anybody in particular, just the whole, you know, people working in a, you know, more -- more complicated environment, just not as -- you know, not as effective.

And -- but, obviously, we worked through that.

And, you know, we worked well with the County team, had no issues.

Just want to point out that, you know, Bill O'Reilly who's here, you know, him and his team were very responsive. Same thing with George. No -- no problems getting information. Just the thing -- obviously, people were a little slower at trying to get things done in general.

And this is done together as part of the County audit, so, basically, when everything is done, it's all done at once. It wasn't that necessarily this audit was taking longer. Just the entire County audit, which is huge, obviously, just took a little longer.

As far as internal control matters, you know, there's no items to report.

The management letter for the County on a countywide basis had no findings or recommendations.

Also, with regard to the surtax program, no findings or recommendations.

Also included in the package is a copy of the representation letter. Again, that has all just kind of standard representations made by management throughout the audit.

As part of the audit process, obviously, we don't look at a hundred percent of activity. We look at samples and selections. And that information is provided through management, so there is reliance on the information provided.

But, again, we do testing for completeness and things of that nature.

The other item to highlight again on the financials -- so that's -- that's all I have as far as the pure required communications.

The one thing I want to highlight for you on the financials themselves is I know the program really got going in fiscal '19. There was about nine months of activity.

Well, it picked up this year, and one of the things that the County did in that case was there started to be other operations, things such as capital projects that were going to become capital projects of the County.

So following, you know, governmental accounting standards, the

County this year went ahead and they -- they separated the two.

So you have a Special Revenue Fund, which is where all the revenues come in. Everything that's collected goes into that, because they're restricted revenues.

Then what the County does is they transfer the money over for approved projects that are going to be funded and -- and performed by the County. They move over to a Capital Projects Fund.

Anything going to third parties stays within the Special Revenue Fund as expenditures.

So the one difference you'll see in the financials this year is -- versus last year, with the single column, one fund, this year it was a Transportation Surtax Special Revenue Fund and a newly created Transportation Surtax Capital Fund.

As a result, the name of the financials for this purpose was just renamed, because even though you now have two funds, it's still basically the surtax program. So in working with County Finance, that was the name that they went with as far as just to describe the program itself.

Otherwise, when you look at the financials, all you'll see is just an increase in overall activity. As you can see, the -- the amount of expenditure activity, revenues, everything, increased commitments.

And with that, I'll open up is there any questions.

MR. HOOPER: Do any of our members have any questions?

MR. ALLEN: Mr. Chair, this is Phil.

MR. HOOPER: Yes, sir. Go ahead.

MR. ALLEN: Yeah, hi. Good morning.

MR. HOOPER: Good morning.

MR. ALLEN: Brett -- Brett, I've read the disclosures or the footnotes to the financial statements, and -- and, clearly, you have, and the County has, provided an explanation of the creation of the new fund.

But I am just curious as to the mechanics of how these transactions occur.

As I understand from reading the footnote, the Capital Projects Fund will only deal with County projects, whereas the Revenue Fund, the surtax fund itself, will have capital expenditures that are related to grants that are made to the cities or overall program costs.

Is that correct?

MR. FRIEDMAN: Yes, that's our understanding is the Capital Projects Fund is meant to handle capital projects for the County that will turn into capital assets on the book of the County.

MR. ALLEN: Again, what -- maybe this is for George or somebody else from the CFO's office -- is what created the need for this special fund?

MR. FRIEDMAN: Well, that one, again, you know, we did consult with them, and basically, what it is is, again, if you look in -- in the GASB standard, particularly GASB 34, it'll tell you that, you know, items are

recorded in a Special Revenue Fund, unless they should be recorded in a Debt Service or Capital Projects Fund.

Capital-related items that are funded with capital resources would go into a Capital Projects Fund.

So it was just applying 34 and, you know, given the -- the activity this year, that's what created it.

MR. ALLEN: Okay, I see. When does a project migrate from the Surtax Fund to the Surtax Capital, assuming it is a County project, whether it's Public Works or mass transit or whatever? When does that transaction -- or when does that recognition occur? When the project is approved by the Oversight Board or the County, or exactly how -- how does that transaction happen -- happen, and when does the money move from the Surtax Fund to the Capital Projects Fund?

MR. FRIEDMAN: Well, I'll give a partial answer to that, and I know Bill is here for the County as well.

Basically, my understanding is what happens is these all get approved through the budget process, approved by the County -- Board of County Commissioners, and then the activities are recorded from there.

I don't know if Bill wants to add anything, but that's -- in essence, it's basically the projects are approved up front, and that's how the Capital Projects Fund is funded.

But I don't --

MS. CASSINI: Mr. --

MR. FRIEDMAN: -- if you want to add --

MS. CASSINI: -- Mr. Chair, as -- as Mr. O'Reilly is coming forward, could I just get confirmation that the recorder is recording? Because we don't see that. I -- we thought that person was in person.

Is the recorder recording?

THE COURT REPORTER: Yes, Ms. Cassini, I am here.

MS. CASSINI: Okay. Great. Thanks.

MR. O'REILLY: Yes, the -- the funding for the project is transferred periodically --

MS. CASSINI: Bill, you're going to have to come closer to the mic. And please identify yourself and your name. Thanks.

MR. O'REILLY: Hi. It's -- I'm Bill O'Reilly, the Director of Accounting.

So the funding in the Capital Projects Fund is transferred periodically based on a scheduled budget transfer to fund expenditures in that Capital Projects Fund.

So we transfer the funds periodically on a quarterly basis for the projects that are planned to be funded out of that Capital Projects Fund with the surtax funding.

And then the expenditures are recorded there for County-owned projects in this first instance of disbursement.

MR. HOOPER: Phil, did that answer your question?

MR. ALLEN: That's all I have, yes. Thank you.

MR. HOOPER: Okay. Thank you.

Any other questions?

MR. SMITH: Mr. Chair, I had a question. This is --

MR. HOOPER: Yes, sir.

MR. SMITH: -- Mr. Smith.

MR. HOOPER: Mr. Smith.

MR. SMITH: Mr. Friedman, first, thanks for the -- the quality of work.

We certainly appreciate it.

And I -- I was curious if you had any management letter comments or recommendations to the County that you've discussed with management perhaps that we should be aware of that would perhaps impact what we're doing here.

And I recognize that there's, in essence, one control environment, and, you know, I'm -- I'm really only concerned with what would impact what we're doing here.

I think like the -- the application of GASB 34 I think is -- is an example of something like that, where, you know, the County should probably apply that standard.

And, you know, I understand that accountants consult with clients. I have no issue with that. But I would want to be aware of just anything else that's coming out, you know, as a recommendation, just so we could be

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included in that if there is anything.

MR. FRIEDMAN: Absolutely. And -- and in this case, yes, there is no other issues or items. You know, there was no management letter comments this year.

You know, there was an item in -- involving the Sheriff, but, again, nothing having to do with the -- the County itself or the transportation surtax funds.

MR. HOOPER: Mr. Coolman.

MR. SMITH: Okay.

MR. COOLMAN: Yeah. I don't -- not sure if this is a question for Brett or staff, but since we're talking about finances, how are we -- how did we do, based on our projections versus what -- what we thought we got and what we got? Because, to me, that's the bottom line.

MS. CASSINI: Well, I -- I would like to ask Mr. O'Reilly if he wants to come and speak to that.

It's really a budget issue, and our Budget Director is working on those figures for us right now. Margaret Dallery-Johns, your Finance Manager for the surtax, is working on bringing -- what we wanted to do in June was bring you kind of a whole financial report, looking at revenues, looking at leverage, looking at -- you had asked us to be able to bring you a report on -- on time and on budget. 85 percent of the projects would be on time and on budget.

So I don't know, Bill --



MR. COOLMAN: If it's not finished, we can do it at the next meeting.

MS. CASSINI: -- I -- well, I don't know if we have any information right now on revenues versus projections that we are able to share.

Bill, do you -- do you have anything?

MR. O'REILLY: You want our projections or -- sorry.

MS. CASSINI: Yeah, budget -- kind of revenue projections versus actuals for the funds.

MR. O'REILLY: Yeah, the transportation surtax on page 8, the original budget was for \$370,452,000, and the final budget was the same.

The actual is \$360,019,000, and there was a negative variance of 10,433 -- we're talking million -- you know, 10,000,000, because the numbers are in thousands.

MR. COOLMAN: Uh-huh.

MR. O'REILLY: So that's on page 8, the budget actual.

MR. COOLMAN: Thank you.

MR. SMITH: Can -- this is Mr. Smith. Can I add one point of clarity there?

MR. HOOPER: Yes, go ahead.

MR. SMITH: So, you know, what I heard from Mr. Coolman was the budget in general, not necessarily just the revenues. And I don't know if we need a response right now, but I do think it's important when we look at this, you know, if I was just looking at this cold, as a member of the community

and a Broward County resident, I would look at the expenditures, right, and say, well, you know, they raised a bunch of money, but there's not so much spent, right, comparatively.

But then if you look at the encumbrances -- and maybe Mr. Friedman could speak a little bit about that, the -- there's significant dollars encumbered, which, in governmental accounting, that shows that there's been a bunch of planning and that there's projects out there.

So I just think everyone should be aware of that in terms of how the -- you know, these financials may get looked at, right? Because you want -- it's important for the dollars to come in, but, really, we want the dollars going into the roadway and infrastructure projects, at the end of the day.

So I just wanted to kind of clarify those -- those points a little bit.

MR. FRIEDMAN: Just to --

MR. HOOPER: Can you speak to that?

MR. FRIEDMAN: -- speak to that one, if you go to page 7 of the financials, you'll see there's a footnote that has the encumbrance accounting, and it'll show you the list of projects that have appropriations out there.

It's a total of 23.5 million as of 9/30.

MR. ALLEN: Also to clarify -- this is Phil.

MR. HOOPER: Go ahead.

MR. ALLEN: The encumbrances do not -- are not reflected in the schedule of revenues and expenditures. The encumbrance is not an

expenditure until the project is in fact paid for or the incurrence.

So if you look at page 8, as Brett was pointing out -- or I guess Mr. O'Reilly was pointing out, the outstanding encumbrances at year end are not reflected as actual expenditures.

And just to clarify that.

MR. FRIEDMAN: Yes, that's correct.

MR. HOOPER: Okay. I'm glad we got you guys on the -- on this team. And thanks, Doug, for your question, too.

Thank you, Mr. Friedman. We appreciate everything.

MR. FRIEDMAN: Thank you for your time.

**II MR. SANDY-MICHAEL MCDONALD, DIRECTOR, OFFICE OF ECONOMIC AND SMALL BUSINESS DEVELOPMENT - UPDATE ON CERTIFIED BUSINESS ENTERPRISE (CBE) GOAL ATTAINMENT; SMALL BUSINESS OUTREACH**

MR. HOOPER: Okay. So the next presentation is from Mr. Sandy-Michael McDonald. Is he here?

MS. CASSINI: Sandy, are you on the line?

I also need to get his presentation up.

There he is.

MR. MCDONALD: Is that timing like I'm late or timing like --

MS. CASSINI: Right on time. Like we just called for you.

MR. MCDONALD: Get out.

MS. CASSINI: I just need to get your presentation up here. There you go.

MR. MCDONALD: Okay. Good morning.

MR. HOOPER: Good morning.

MR. MCDONALD: And before I go through the presentation so I won't waste a lot of your time, some of you had some very good questions for our shop, so let me answer those questions that you asked, and then we'll whiz through these, and if you have additional questions, I'll address those as well.

First question was from the Vice Chair indicated he felt the chart was misleading because it shows 100 percent attainment on projects that is only two percent paid out.

He would like that the chart be modified to reflect attainment percentages only when the project is complete.

We'll certainly do that and look to move that to completion.

But I think it is important that we share with you that we -- you may have heard earlier from me, we do monthly utilization reports because, similar to our projects, I never want to get to the end of a project to find out that I didn't meet their goal -- meet a goal.

So we do it every single month. I know that sounds crazy, but guess what? We look at every project every month. And we write it according to what is.

This is also one of the examples I was going to make a note to you today anyway.

This project is also a CBE prime, which means sometimes our CBEs, they won't be subs. They might actually win the contract.

So when they're the lead on the contract, as you can imagine, no matter what the goal is, it's mostly always going to be a hundred percent. Because I'm the only one working, I'm the only one paying me, so as you pay me, the goal is being met.

But, to accommodate you, if you would like, we will remove those percentages and make sure we report to you at the end.

But just know, we keep a calculation every single month, no matter what percentage.

MR. COOLMAN: I don't think that it needs to be removed. I -- I think it just -- the hundred percent needs to have an asterisk by it, and it needs to go back so it's referring to the amount paid only. So it's a hundred percent of the amount paid, but it's not a hundred percent of the award, et cetera. That's all.

MR. MCDONALD: Oh --

MR. COOLMAN: They just need to be footnoted and asterisked, that hundred percent only applies to the specific column --

MR. MCDONALD: To -- to --

MR. COOLMAN: -- the amount --

MR. MCDONALD: -- paid to date.

MR. COOLMAN: -- paid to date.

If you put an asterisk on both of them, it's clear.

MR. MCDONALD: Done deal. Understood. Appreciate that.

Second question was -- oh, and this was a conversation that we were having with Ms. Cassini regarding the request for Project 1.

On the charts, amounts to be clarified on the -- on the record, 93,000 of surtax funding is the contract, but the chart shows the whole 778,500 as the contract amount and the 590,625 to the CBE.

So the ideal is that we want to make sure we're clear and not confusing what was the total project versus what was the CBEs participation.

And, again, what we'll say to that, many Broward County projects will have mixed funding. So currently, staff do put an asterisk in these to show which funding is surtax and which funding are the other areas.

So what we will do is we'll make sure that as we put that asterisk, we'll also make an additional note so that when you see it, you'll know what was surtax funded, which you're certainly responsible for, I'm responsible for, what was other ideal funding.

And then, going back to the percentages, we'll make sure we align that with our firms for what percentage of that is actually going to them.

So that's something we can clear up a little bit more as well.

MR. HOOPER: So does that mean that if the FDOT gives half and the

surtax gives half and our goal is 30 percent, potentially you might only get 15 percent participation?

MR. MCDONALD: We may. And I have to be real careful about even when we just use the word half.

MR. HOOPER: I -- I just was for --

MR. MCDONALD: Yeah. So -- so --

MR. HOOPER: -- argument's sake.

MR. MCDONALD: -- when it's eligible, then we're always going to demonstrate based on eligible activity what the CBE participation is --

MR. HOOPER: Got you.

MR. MCDONALD: -- probably best for me to say. So the answer is yes.

MR. HOOPER: Okay. Thank you.

MR. MCDONALD: Another question from Mr. Frazier asked that the future quarterly updates and presentations include the name of the CBEs receiving surtax contracts, not just the prime, as well as the field identifies what industry the CBE works in.

So we currently certainly put that in your quarterly report, but we will add it to the slides, because I do know when I come and you get the slides, that's a quicker summary.

But we did add that information in your quarterly report.

And, similarly, Ms. Pennant also wanted to make sure that the actual

number of CBEs reviewed, we'll share that, and to make sure that we're also doing the listing.

We also put that in your quarterly, but we, too, will start adding the actual number of CBE participations or reviews for the municipal as well as CBE participation or reviews for the County is also listed on these.

And, again, as I give it to you today, your report speaks to 40 County projects and 63 municipal projects -- I'm sorry -- what I'm sharing with you today is 40 County and 63 municipal. Your report was 40 and 61. That's because we prepared your report for Ms. Cassini at the beginning of April. Since then, there was two more reflections of changes on the city side.

But, to that point, we have no problem, in addition to your quarterly report, adding this to your slides as well if it'd be more helpful when do come in front of you for the quarterlies.

So far as our report goes, some of the highlights in terms of total numbers and the activities for the CBEs. This we keep an ongoing list for.

And this is becoming more useful to our shop, along with our cities, because we're starting to get more cities to respond to the opportunity to present their projects before a bid.

We actually have workshop coming up on May 20<sup>th</sup>, and I have four communities -- they'll kill me if I forget -- I have Miramar, I have North Lauderdale, I have Wilton Manor, and I have -- someone's going to kill me -- I have four on May 20<sup>th</sup>. Someone's going to kill me. North Lauderdale,



Wilton Manor -- just trying to see it in my head. I'll tell you the other.

But, anyway, I've got four cities who have decided, hey, for their upcoming projects, they want to join our workshop to tailor that to our small business community.

The upside of this, as we all often say, the County has had a small business program. And, again, we really do need the city support to encourage more small businesses to participate.

So the cities really haven't been doing it over the years, but surtax has been that new incentive for the cities, because you guys require the cities to participate and, to get these funds, they must use small business.

So the best thing to grow small businesses in Broward as well as to scale up the existing certified businesses is when they begin to hear from the cities these projects are real.

And the better thing, similar to a couple of the questions today, is when they actually start seeing the name of the firms who are participating, who are winning, and what those values are.

One of the things that's exciting to a small business is to know that I've been to nine workshops with another small business and to find out next month his or her name is on a contract and mine isn't.

That's not a defeated attitude. That's them recognizing, wow, I'm in the right place. Now it's time for me to take the next steps.

So using this data, using this information, and now starting to have the

cities to come and participate more to share those projects -- and, again, we're still early in this process -- that's going to make a major difference in our growth in opportunity.

We won't say it's all due to surtax or MAP, but I have to tell you, I'm getting ready to make a report for the County, 2019 to 2021, my certification increase has been 52 percent.

And when I go back including 2020 COVID, 90 percent of what my shop has been speaking about is surtax.

So, again, we're going to go back and really crunch those. We have our surveys. We want to make sure that these new increases, we know what -- we try to find out where they discovered the information. Was it one of my surtax presentations or another?

But the key is we really believe this is going to continue to give us the growth we need. We started at the beginning of the year talking about access, started talking about capacity building, making sure that by the time we get to the larger contracts, we really do have enough small businesses.

So we believe that we're on the right track if that increase is currently happening and if it continues.

Again, nine awarded County projects. And, again, this is what we'll always try to make sure we're real clear, based on your inquiry, you know, as we do these quarterly reports, that you're reading.

And, again, some of this is where your questions came from that I

responded to this morning.

And industries. Now, we definitely want to keep a focus on the industries. Industries also going to be the opportunity for the target based on the projects, based on the scopes, based on the opportunities.

If we know those industries in advance, if my certification is short by firms, I can now go target those specific industries, go knock on those doors to see if we can get more of our small businesses in those industries interested.

If I can go tell those businesses, hey, I just put out X amount of million in small business opportunities, these are the primes who've won those small business opportunities, but I have more of those small business opportunities available, but I need more firms in that industry, that's the exciting part for me if I'm an engineer and I hadn't considered doing County or city business, to see that there's real projects that competitively I can compete in.

And you had asked about this previously, so we're going to start and make sure you always have that map of the firms and their locations by ZIP Code. We'll be sharing this also with our County Commission.

So as we begin to get back to face-to-face, but even now during our virtual workshops, we also want to use this as another method to target.

We want to make sure that as we look at the list of industries through the County's Record, Tax and Treasury of the business, we look at those who are certified, we look at the gap that's not, that's where we need to be going.

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We need to be going to where, in those areas, I don't have as many businesses engaged in the County's process or, respectfully, not even aware of the County's program, let alone what we now do under MAP.

MR. HOOPER: And what's your goal in that regard? Are you trying to -- I'll leave it at that. What is your goal in that regard?

MR. MCDONALD: I mean, our goal -- when we started last year, even during COVID, we knew about capacity building to the point that, A, from familiarity perspective, we want to know where our firms are.

But more important than just knowing so I can make sure that each Commissioner knows and supports me when we're doing the outreach is that we need to know where the industries are to see if there's any trends.

We need to know where the industries are in case we need to start putting together cohorts.

We need to know where the industries are.

And, again, as projects begin, it potentially favors certain industries in terms of knowing where I can identify those engineer, where are my real architects, where are my --

MR. HOOPER: So it's more industry-based.

MR. MCDONALD: It -- it is. It is. And the thing about --

MR. HOOPER: Because -- because, you know, the one thing that struck me was -- and I told this to Gretchen -- is, you know, you may have a business that's located in Miramar or in downtown Fort Lauderdale, close to

downtown. Maybe in the -- like an industrial district --

MR. MCDONALD: Uh-huh.

MR. HOOPER: -- right? And -- and that person might live in Parkland or Lauderdale Lakes or who knows where they live, but it's hard to map where the economic benefit to the end user is going.

But if you're trying to target industries -- because they're small businesses at the --

MR. MCDONALD: Exactly.

MR. HOOPER: -- end of the day anyway --

MR. MCDONALD: Right.

MR. HOOPER: -- then that makes a lot of sense to me.

MR. MCDONALD: Yeah. And -- and industries also, for us, helps to drive -- we were talking about capacity building. Folks often ask in our entrepreneurial course, hey, what's the hottest thing, what's the next thing going. Okay.

MR. HOOPER: Right.

MR. MCDONALD: Emerging sectors is one thing. And also make sure I could put you on the global scale is another thing.

But if you happen to be in Broward County or if you're in the region and you understand Broward County's MAP, you need to understand, based on industry, this is something we plan to do for the next 27 years.

So you need to consider whether it's a pivot or a new startup.

And, again, nothing's guaranteed. But if you have an opportunity to research for two or three years, to get incorporated within another year, to then begin to focus on competitively competing, you've still got 23-plus years to participate.

So understanding that industry is another way to get businesses excited about potential opportunities.

MS. PENNANT: As you're looking at the ZIP Codes --

MS. CASSINI: Anthea, could -- could you please turn on your mic?

MS. PENNANT: Sorry.

MS. CASSINI: Thanks.

MS. PENNANT: As you're looking at the ZIP Codes, I -- I wondered whether or not -- and I know you're not allowed to -- to track businesses by race and gender, but I -- I -- I'm often curious to see what the participation level is.

Do -- do you -- even just by eyeballing the list of businesses that are participating, are you seeing Black-owned businesses and women-owned businesses participating?

And I -- I -- I'm looking at those two demographics because I know historically we don't see them participating as much.

MR. MCDONALD: Uh-huh.

MS. PENNANT: So are you seeing any uptick on --

MR. MCDONALD: Okay. Give --

MS. PENNANT: -- those numbers or is it --

MR. MCDONALD: -- give -- give me a --

MS. PENNANT: -- the same?

MR. MCDONALD: -- second. Let me -- a little so I can be careful on how I say this. And I do have Marty Cassini here, here to protect me.

MS. PENNANT: (Laughter.)

MR. MCDONALD: You heard me say that we look by industry via the ZIP Codes. And we actually do collect the names of the individual owner, the business. We do get voluntarily the information on the ethnicity and/or race. And we do look at those relevant to the industry and the interest.

Whether it ticks up or not is something we eventually can share, but right now we use that specifically to even do more targeting.

So if I'm in a specific area and, based on that ZIP Code, those numbers are low, it tells my outreach I need to target that more.

If that more just happens to be that community that has been showing to be underserved, then we're meeting that goal without someone saying I'm committing or I created a program specifically.

So we're using it industry-driven through ZIP Codes to identify where the opportunities are. And as the map shows that we may be low, we go there. And that's where we stay and try to raise.

So we would be -- and, you know, we're still early. So we would be -- as an example, by the end of this year, using that example I gave you with

the 52 percent increase from 2019 to '21, we would be, by the end of this year -- and we can say who was in my directory by all of those factors --

MS. PENNANT: Okay.

MR. MCDONALD: -- and who's now in my -- my directory by all those factors, and determine where the growth was, where it wasn't.

And if I'm doing my job, that means next year, I need to be targeting those areas that was lower.

MS. PENNANT: Right. Because I -- I just don't want to bring attention, negative attention --

MR. MCDONALD: Uh-huh.

MS. PENNANT: -- to the Oversight Board where -- you -- it's always a risk management issue for me, because it affects branding, how we get branded as an organization in terms of how we are dispensing these funds.

MR. MCDONALD: Yeah.

MS. PENNANT: So I want to make sure that there's equitability across --

MR. MCDONALD: Loud and clear.

MS. PENNANT: -- boundaries, geographically as well as demographically.

MR. MCDONALD: Loud and clear.

MR. HOOPER: You -- you know, the other thing -- I'm sorry. Does someone else want to talk?



MR. FRAZIER: Yeah, I have a question.

MR. HOOPER: Go ahead, Mr. Frazier.

MR. FRAZIER: In terms of the industries --

MR. MCDONALD: Yes, sir.

MR. FRAZIER: -- how far do you break them down? As a lay person -- or since I'm in this profession, I know that this engineering is broken down into about several different categories.

MR. MCDONALD: Yes.

MR. FRAZIER: For the general public, they might not be aware of that.

So how far do you break -- break down the various categories?

MR. MCDONALD: So in the reporting, it's similar to what you see, because it's also how the County records them.

In our workshop, we break them down based on the actual specific scopes.

You said engineering, but I'm going to take construction. And when I put the NAICS Code, that North American Industry Code, up there for construction, you know I've got some 60-plus things that can qualify for that.

So though we collect that in the County's report as construction, when I go to the workshop and I'm targeting the industry, I want to make sure that those firms in the room recognize I'm looking for drywall, I'm looking for concrete, I'm looking -- we go specific and deep because, at the end of the

day, this just might be my discipline.

And though I don't competitively believe there's an opportunity out there for me every time you talk about construction, you're talking about vertical, you're talking about the guy with the concrete, no, you need to understand that sometimes on the renovations, it's to pull out of the individual discipline.

So in those instances, we use the scopes from the cities or the scopes from the County, and we drill all the way down.

When we're doing our report, we just list them according to the NAICS Codes.

MR. FRAZIER: And -- and there's a follow up to that, because in -- in Dade, we ran into a problem with their water and sewer program, because you have to work in the public right of way.

MR. MCDONALD: Yes.

MR. FRAZIER: And a lot of general contractors assume that they can work, but if they do not have a general in engineering license, they cannot work in the public right of way.

So what I want to know is when you have these -- these seminars and what have you, do you clarify that a number of CGs only can do things, they can do civil and what have you; they cannot work in the public right of way. It's not like doing a -- a parking lot in a private --

MR. MCDONALD: Right.

MR. FRAZIER: -- private situation.

MR. MCDONALD: The answer is we do, but we primarily do that actually with the user agency and the industry expert from that county or that city.

But your example is well taken, because one of the things that we remind everyone who believes that they can work in the right of way, that you then have to have that MOT, that mobilization of traffic plan. And if you don't, guess what? I've got CBEs who actually do that as a part of their certification.

So we do make sure that the user agency who is responsible for explaining the project in its detail, we make sure that from the firm's perspective, they know specifically the things that are required.

It's also a part of our goal request form. When someone -- whether it's the County or the city -- is looking to procure a service, one of the boxes that's required is that they must indicate to us every single license or certification that's necessary to complete the job.

That helps us on the front end do the target with our small business, because if you don't have this, we're not saying you can't participate, we're just simply saying by the time we get to this point of the city or the County put the bid out, if you don't, you're not going to be considered.

So we try to make sure that information is also shared in advance.

MR. FRAZIER: Okay. Thank you.

MR. HOOPER: So I'm -- I'm kind of -- I -- I'm very aligned with where Mr. Frazier is. I -- I -- but I'm looking at it also from another perspective. And --

MR. MCDONALD: Okay.

MR. HOOPER: -- you know, I know we're supposed to be talking about surtax, but this whole thing is -- is a 30-year deal, right? And we're trying -- and through the CBE, we're trying to benefit small businesses and other folks.

And so my thought is are we going into the high schools or into the schools, or do we coordinate? Because, you know, in my business, I'm building buildings and I'm trying to give work to small businesses. And in some cases, let's call it a welder, needs to -- I have a quality control. I want to hire a small welder to help me put in railings or whatever, but the welds have to be good. They need to go to McFatter or --

MR. MCDONALD: Uh-huh.

MR. HOOPER: -- one of the vocational schools, which will teach them how to do it properly.

And I think if we get the message out that there's a bunch of business in drywall or something, you -- you know, maybe it helps inspire people to follow certain, you know, vocations.

MR. MCDONALD: Yeah, trades.

MR. HOOPER: Yeah, or trade. And -- and -- and let's -- I'll tell you

right now, in south Florida, plumbers, electricians, all those are making a ton of money and they're -- they're very much in demand, as well as welders and fabricators and all kinds of stuff.

So I'm wondering if there's some sort of coordination with -- with the schools.

MR. MCDONALD: As of now, the answer would be no, there isn't. So your point's well taken.

But I must tell you, since you're a part of Broward County, you do know we just started April 5<sup>th</sup> our apprenticeship program.

We now are requiring on all County contracts that are over \$5,000,000, 12 percent of that labor must be performed by apprentice.

So in terms of working with all of our vocational tech, with our schools, we have the list of every single apprentice in south -- in South Florida, including Broward County. They're all a part of Mayor Geller's program.

We have created this -- this core that we're now starting with the schools to target more the parents and the young -- and the teens to understand what this opportunity is.

But to your point, there is definitely a chance, a great chance, that we need to take some of this same energy as an educational perspective and roll it into surtax and the MAP into the future planning.

And the reason that's easily done is because the apprenticeship program is also operating out of our office.

So there is a good chance to make that connection. We just have not done that yet specifically with MAP, to be honest.

MR. HOOPER: Thank you. Thank you.

You can keep going, I guess.

MR. MCDONALD: Okay. And this is just one of the things that we do. We do this regularly with our County projects, but this was an opportunity where we have a prime contractor who currently is serving on two projects, one as a prime and one as a sub.

And he -- we, on the small business side, we ask our small businesses to tell us and give us testimonials.

This was one that he actually did on his own and just sent to the County, letting us know, based on where he is, what he's been going through, and what this opportunity has actually presented for him.

So we believe that we're going to find a way to encourage even our CBEs on the MAP side, based on projects, based on engagement, to also share this information.

And, again, as we go -- as we come out of the summer, similar to doing the projects with the cities and letting the city introduce their solicitations, one of the other best incentives for small businesses is not to hear from me. They don't give a hoot about me. Start hearing from businesses. Start hearing from your peers their engagement and their opportunities.

And not that everybody's going to win on the first bid, but hear the real challenges and the opportunities and the things they needed to do. And the next thing you know, they won a contract.

So this is something we think we're going to be able to use to continue to excite small businesses about the opportunity to participate.

So that was the presentation, unless you have any other questions. I know Mr. Cassini is here to have my back, because we were all interested in HB-53 and SB-1076, so I don't know if you guys already had that conversation. It's one of those things that puts a tear in my eye, so I'm going to move out the way and let Marty come share with you.

MR. FRAZIER: Before --

MR. MCDONALD: What do those bills sound like today.

MR. FRAZIER: Before you go --

MS. PENNANT: Mr. Chair --

MR. FRAZIER: -- I'd like to commend you on a very good, thorough report.

MS. PENNANT: Agreed.

MR. HOOPER: Yes.

MR. FRAZIER: It was very good.

MS. PENNANT: I was just going to say the same thing.

MR. MCDONALD: Thank you.

MS. PENNANT: You do an awesome job every single time, Sandy,

and we're really grateful that you're at the helm of this.

MR. HOOPER: Yes.

MR. MCDONALD: Thank you.

MS. PENNANT: Thanks.

MR. MCDONALD: Here's the mic.

MR. CASSINI: Good morning. My name's Marty Cassini and I am the manager for Broward County Intergovernmental Affairs. In other -- in other words, I am the -- the chief lobbyist on behalf of the County in Tallahassee and Washington, D.C.

And I understand that there is some interest in this House Bill 53 that was quite a journey this -- this legislative session, I would say.

The bill started out by preventing any monies, even locally appropriated monies, from being applied to any kind of a preference.

And then, during the committee process, we saw changes made very, very slowly at the beginning.

One of the first changes was that they got rid of preference language in the bill that applied to locally appropriated funds, but it basically said that if there was one dollar of state funding, then you weren't able to apply any preference.

There was also some language about apprenticeships, talking about sole source apprenticeships that were -- that would have been prohibited as well.



Then, as we kept going, the preference language changed to you were not allowed to assess a penalty.

And so we had a lot of conversations about what that meant when it came to if giving someone a preference actually penalizes them.

So that language was then removed, along with -- along with the addition of this program, of this MAP, which is still in the bill today.

So when we met with the proponents and the sponsors of the bill, we made a compelling case for why we wanted this specifically exempted from the requirements.

When we talk about the mix of state funds and -- and funds coming from the MAP, we were able to convince them that it was critical that we upheld our word for what we did on the vote and during the campaign when we talked about 30 percent goals.

And so they understood.

So as it stands now, House Bill 53 essentially says that any state monies used in a Public Works project that is over a million dollars, you can't prohibit a -- a person who is not a CBE from competing.

However, if there's a dollar of surtax applied to it, that doesn't even apply.

So, essentially, as we look throughout the rest of the County, what we find is that when we do have a project over a million dollars with state funds, it just means that we're not going to be able to hold back CBE reserves and

SBE reserves.

And that's it. so I'll take any questions.

MR. HOOPER: Any questions?

Well, I think that's good news, right?

MS. PENNANT: I just want --

MR. CASSINI: It's exceptional news, yes.

MR. HOOPER: Yeah.

MS. PENNANT: -- I just want to thank you for your efforts in trying to get them to at least protect this -- these fundings.

MR. CASSINI: Absolutely.

MS. PENNANT: So gratitude. Great --

MR. CASSINI: Absolutely.

MS. PENNANT: -- work. Great work.

MR. CASSINI: I was definitely inspired.

MR. HOOPER: Thank you.

MR. CASSINI: I wonder why.

(Laughter.)

MR. HOOPER: Thanks a lot.

MR. ALLEN: Chairman -- Chairman. So -- Alan, so --

MR. HOOPER: Yes, sir.

MR. ALLEN: -- oversimplified, the surtax dollars are exempted from those requirements.

MS. CASSINI: It was carved out, yes.

MR. CASSINI: Yes.

MR. ALLEN: Yes.

MR. HOOPER: That's good.

MR. CASSINI: Thank you.

MR. HOOPER: Thank you.

### **III MR. ERNESTO CARRERAS AND NEIL LYN - PUBLIC PROJECT DASHBOARD DEMONSTRATION**

MR. HOOPER: Okay. Our next presentation will be from Mr. Ernesto Carreras.

MS. CASSINI: And I'd really like, if I could --

MR. HOOPER: And Neil Lyn.

MS. CASSINI: -- could -- I know I sent you all an email about Mr. Lyn joining the team. I just wanted to be able to introduce Neil to you.

He comes to us from FDOT District 6, where he was also leading a team of three doing something very similar.

We're very, very fortunate to have him, and I just wanted to be able to publicly introduce him to anyone who might be watching, as well.

MR. HOOPER: Okay. Can we -- who -- which -- which one is Mr. Neil?

MR. LYN: I -- I'm Neil.

MR. HOOPER: You're Neil.

MR. LYN: I'm Neil, yeah.

MR. HOOPER: Welcome, Neil.

MR. LYN: Thank you.

MR. HOOPER: Thank you for working with us.

MR. LYN: Thank you.

MR. LYN: I'm going to remove my mask so I don't sound muzzled.

Thank you.

Today, just want to do a quick introduction. Hello, Chairman and Oversight Board members. Like Gretchen mentioned, I'm Neil Lyn. I'm the new Mobility Planning Supervisor under the Mobility Advancement Program. I'm excited to join the team.

Today I'm here with Ernesto Carreras, our Senior GIS Analyst. And him and I together will be going over updates regarding the surtax public dashboard, as well as demoing it for you today.

And just to -- you know, a caveat, you know, we're -- we're trying to keep it simple to the public and the residents. We -- we want it to be easy and usable for them to be able to find projects.

And, ultimately, you know, this is a step in -- in having Broward being showcased, you know, when we're talking about planning for technology and -- and new innovation for the residents of and the traveling public within Broward County.

So with that, I just want to touch on the soft launch.

So basically, prior to the dashboard being public, we call it the soft launch. And so the -- the purpose of the soft launch was to gain feedback from multiple groups and stakeholders and users.

So the way that was done was through email marketing campaign, and that was basically to get feedback and suggestions, and through various surveys regarding the GIS dashboard.

So some of the key groups identified by the MAP PIO, Public Information Office, included Broward Academy as well as specific briefing presentations with the individual Commissioners. That way, they could share with their constituents so they could therefore test it and provide feedback on the dashboard itself.

It was also presented at the surtax -- the -- the surtax showcase media event.

It was also ran by our Broward internal GIS team, as well as surtax staff.

And then also to note, the 29 municipality PIO representatives that we identified within each local municipality, we got feedback and comments from them, and input prior to launching.

So then that's kind of the soft launch.

So going to the hard launch. So this is basically where -- and this is the exciting part.

This is where we made the public dashboard live to the public.

So we were -- we launched the dashboard recently to the public and the media after MAP's new branding and -- and logo -- and MAP logo has been established and finalized.

So it was sent out via -- and you can see there on the screen there -- on the Connector newsletter. And it was also shared with the municipal PIO representatives, so they shared it on their specific city websites. They also shared it on their social media sites as well.

And then it's also on Broward's main County website, and it's also on the browardemployee.org website.

And it's also featured in the Sun e-news.

So I can tell you the -- and I'm -- you know, I've been here a few weeks -- the MAP marketing team is great. They're doing an excellent job in promoting and creating like an identify -- identifiable program within the public.

So with that, that's kind of the hard launch. The mention of the -- so the site is now live.

We're going to get into kind of the demo. Before we get into it, I just wanted to confirm the connection for the Oversight Board members, just to make sure that you're seeing what we're -- we're going to be demoing for you, myself and Ernesto.

They see it. Okay. We're good. All right.

Okay. So with that, I'll just -- okay, we'll start here.

So basically, this is the -- the main -- it gives you the two options. You can either do dashboard or mobile.

You can see the MAP branded new logo right there, front and center.

We added an instructions link to the introductory window based on input and feedback we received.

We also -- we also moved the Instructions tab from the front to the -- to the back, and the Projects Near Me tab, we moved that to the front to provide better overall functionality and ease for the user.

Yeah, you can see it there. So the Instructions tab is now to the back and the Projects Near Me tab is moved to the front. And that was based on a lot of the feedback we received.

So now you're seeing on the screen here, this is basically the storyboard instructions. And so we added the new MAP branding logo there, as well as storyboard instructions in several areas.

We also enhanced -- to mention we enhanced some of the video. You can see right there, a zoom icon, for example. You know, you -- you can magnify the details on the page. It came off as more interactive.

So we're -- we're glad for the -- those updates.

So that's kind of the storyboard instructions.

So now we're going to get to the Projects Near Me tab. So that's the first tab we're going to start off with.

So, as you can see here, we've moved the Projects Near Me tab to

the front. And -- and like I had mentioned earlier, it would -- we found it would help to navigate users to search the quick -- the dashboard quickly for -- you know, for example, putting in their address or their specific location of interest.

And just to mention, the legend and the layout -- the overall layout is -- is the same.

So -- and you can see -- we'll -- we'll just kind of do a quick example. So, for example, let's say you wanted to search an address, 115 Andrews, where we're located. It -- it'll pull up -- it'll -- it'll grab all the projects within that -- that radius.

So if you click on that -- yeah. So you can see 18 surtax projects. They're -- they're categorized in order of location. So the closest is zero miles and the furthest are from top to bottom.

And you can adjust the -- the miles radius of all the projects, and it'll grab all the surtax projects within that buffer area.

Also, you can search for places. So, for example, let's say you wanted to do, let's say, Sawgrass Mills, Sawgrass Mills Mall, and you knew a specific place. You can populate it and search it, and it'll identify all these surtax MAP projects within that vicinity.

And you can adjust the buffer mile radius of all the projects. You can see all the projects there.

You can -- you can click on those -- those specific projects and that'll



take you specifically to the -- the project fact sheet and -- and the information on the project, and then the project fact sheet link.

And you can see there in the top right-hand corner, we have the -- the new MAP Broward logo there present. And that's consistent on all the fact sheets within the -- all the surtax projects on the GIS dashboard.

Also, at the bottom under questions, we updated the website link. It now reads MAP Broward, the new -- the new link.

So those are some of the changes. And -- and so on the fact sheet, this is consistent throughout all the fact sheets within the surtax -- surtax projects.

Also just to mention you can drop a pin. For example, if you -- if you know a general location, you can just drop the pin down and it'll grab all those projects in that area within the pin.

So with that, just to mention that's -- that's kind of the Projects Near Me tab. We felt that is probably going to be the most used by users, and that's based on the feedback we received.

The next we're going to jump to is the Surtax Project Overview tab. And so this tab, I feel you guys will probably, you know, use the most. I mean, this is -- this gives you a -- kind of a snapshot of Broward County, all the projects in one snapshot. And -- you know, especially looking at it from a high-level perspective.

If you want to see overall how many projects there are that are funded

within the five-year plan for the surtax, it's there.

And so you can see there the MAP Broward logo is updated in the header right there. And we modified the wording.

And so, for example, if we wanted to search -- let's say we wanted to search, you know, roadway improvements, so we wanted to search all the roadway improvements within the surtax and we wanted to search it, let's say, by a specific phase. You can select that, the drop-down. And that'll pull -- so, for example, that -- that'll show you that there are 17 roadway improvement projects within the design phase. And it's the -- all the projects list are provided there, and then you have the interactive map to the right which displays the specific projects.

You can click on the specific projects. It'll pull up the nice fact sheet. And you can click the link and you can see the MAP Broward logo, that's all updated, as well as the links.

So going to the next, we're going to go to the Projects by Municipality tab.

So we feel this tab will probably have the most interest for the local municipalities and cities. You can filter by the specific municipal limit -- city limits and the municipal geography.

You know, we've listened to the customers. We gained a lot of feedback. And so we -- we -- one of the changes we made was before, there -- it was a countywide view on this -- on this tab, the Projects by Municipality

tab. But what we did was we -- we -- we listened to the feedback of -- of you guys and -- and our stakeholders, and basically, we're now zooming in specifically to the municipality without -- so with -- so this is the -- for what's up on the screen here, you can see that's the County view. And that was how it -- it previously displayed.

But now you can click -- when users go to the -- the -- the tab, the Projects by Municipality, it automatically zooms in to the specific municipality, local municipality.

And so we thought that kind of streamlines it, it makes it a lot more user-friendly for users.

And so we were able to remove -- we had a filter previously, a non-filter. We don't -- we no longer need that. So for -- and we also changed the title.

So before, it -- it used to say active projects, and now it reads surtax-funded projects. So we made that change there you can see.

And so, for example, if we want to look at Plantation, you know, and we want to see all the intersection projects within Plantation, as well as school zone projects within the -- let's say the planning phase, you can go here and it -- and it -- it'll pull up and -- and there you see there are seven surtax projects in the five-year plan that are school -- school zone projects as well as intersection projects within the planning phase.

And then it's displayed nicely there for you, the drop-down of all the

projects. You can click zoom in, get a immediate zoom in aerial of the project.

You have the interactive map.

And then we still have, to the right, the project fact sheet breakout of the specific project information and location, the limits, the surtax funding, and the geographical areas, and the fact sheet's there.

MR. COOLMAN: Neil, I have a question.

MR. LYN: Sure.

MR. COOLMAN: Going back to the -- you have a planning/design/construction. Could you go back to one of these projects where you started and -- and go from planning/design to -- I want to see what happens to the chart. Obviously, it's not under construction. I don't know what it's going to show.

That's what -- that's planning. Now move the yellow curser from planning to design. What happens to the -- what happens to the chart? See, it's on plan --are you saying it's only in planning?

MR. LYN: Only in planning. That's only --

MR. COOLMAN: So, you can't move that.

MR. LYN: -- right.

MR. COOLMAN: This just tells you where it is.

MR. LYN: Right. So if we wanted -- that was for planning. But let's say we wanted to see what was in the next phase.

So, yeah, Ernesto, go ahead.

And if we wanted to see what's, let's say, in design, we can hit the -- the drop-down there, and we'll pull up design. So you see, okay, so right now, it looks like there's one project --

MR. COOLMAN: All right. Go to --

MR. LYN: -- in design.

MR. COOLMAN: -- go -- go -- then you go to procurement. There may be nothing, is what you're saying.

MR. LYN: And then -- yeah, Ernesto, go to procurement.

MR. COOLMAN: Okay.

MR. LYN: And then so we have nothing in procurement.

MR. COOLMAN: Okay. That's --

MR. LYN: Yeah.

MR. COOLMAN: -- that's what I wanted to know, how that worked.

Thank you.

MR. LYN: Okay. Sure.

So with that, yeah, that's -- that's pretty much -- let's -- let's continue.

So the -- so we had Plantation -- okay. We'll just jump to the -- we'll jump to the next tab, which is the County Commissioner District tab.

And this is pretty much similar to the Projects by Municipality tab. This is just specifically for the Commissioner districts.

And so this tab will be able to, you know, for example, let's -- let's do

an example here. Let's say you want to look in Commissioner District 9, you want to look at fiberoptic projects, and you want to see what fiberoptic projects are in design.

You can go ahead and select that. And so, for example, so then -- there you see there's one currently surtax-funded project. It's McNab Road fiberoptic network.

You can see the -- the map pulls up the limits of the specific Commissioner boundary district.

And you can see there half of the project is within the -- the -- this Commissioner 9 District and the other half is within another Commissioner district.

So this is a good tool. It allows you to see, as far as coordination efforts, you know, different Commissioners as well as municipalities.

A lot of the projects to overlap within the limits. And this allows for, I believe, better coordination among the locals as well as the -- the Commissioner districts.

So, with that, those are really the main updates as far as the tab goes.

And then we -- we talked about we moved the instructions toward the end. We felt that'd be a more usable -- usable and a better layout for the users of the site.

So basically, this is -- we updated the public dashboard based on all the feedback and comments we received.

You know, we'll continue to update this as the Oversight Board sees necessary.

One of the things I wanted to mention, our -- our goal is to provide a data visualization tool, such as the -- the GIS surtax dashboard, as well as data and other feature dashboards to help visualize and to continue -- and to continue to support the Oversight Board to deliver the best transportation system for Broward County residents.

And I'm excited to join the MAP team, and -- and -- and thank you for letting me and Ernesto present to you and give you a quick demo.

We're working on a -- a lot of different things we're gearing up.

I know there's a internal dashboard, and there's a lot of things we have that, as far as updates go, coming up for this year's cycle.

I know you have your workshop in -- I believe in August normally you have it. And so we have some good ideas of what we think we can -- we can further add benefit to.

So -- but, yeah. With that, I'll just -- I'll stop there and -- and see if you guys had any questions.

MR. HOOPER: Yes, Doug.

MR. COOLMAN: What -- what are we doing to get this message out to the general public so that they can use this document?

MS. CASSINI: Mr. Chair, I --

MR. HOOPER: Yeah.

MS. CASSINI: -- I'd like to also mention that we were going to allow you all to play in this today. We really wanted to give you kind of an interactive experience.

So if you want to go to the Penny for Transportation website on your phone and click on the dashboard and start playing around with it while I'm talking, and then you can see how it works for you.

You'll see what it looks like on a mobile device versus on a desktop.

You can type your address in and see what happens.

But directly to the Vice Chair's question, we have, as -- there's a lot of static on the line, yeah.

MR. HOOPER: If somebody is -- is on their phone or something, could you mute, please? It sounds like we're getting static from somebody or -- thank you.

MS. CASSINI: Well, that helped. Thank you.

I believe when Neil first started in introducing the dashboard, he mentioned all of the outreach that we had done.

So the -- the public outreach to all of the municipalities, to every graduate of the Broward Academy, to various business groups, you all, the Appointing Authority, our Commissioners.

And once it launched in live environment, it went out on all of our social media sites.

All of the municipalities also placed it on their websites, that are our



partners. They re-Tweeted it.

We've had it on our Broward County website.

And, you know, if you have an idea, Doug, that you want us to be looking at as far as getting the message out further, we're open to it.

We -- we have tried to get the message out, especially because for our County Commissioners, for our Oversight Board members, for the Appointing Authority members, you all are the ambassadors. You're the ones that are out there serving on other boards, you know, interacting with members of the community and they're asking you what's happening, what projects are completed, what projects are in design, what's happening near my business, what's happening in my community.

We want you to be able to utilize this tool to answer those questions.

MR. COOLMAN: Well, have you gotten at least in front of the editorial board or had -- there ought to be an article in the paper on this, at least. And --

MS. KALIL: We'll get to that.

MS. CASSINI: Nichole is going to give you an update at the very end of the meeting, and she's going to talk about her plans for trying to get this as broadly advertised as possible.

MR. COOLMAN: Okay. That's fine.

MR. HOOPER: I -- I'm online, and it works pretty good.

MR. LYN: So, yeah, just to -- so we have up there the Q -- the QR

code, which you can use your -- your phone. You pull up your -- your camera, and it'll automatically -- if you hover over that -- that QR code that is before you, it'll take you -- it should take you to the GIS public dashboard from your mobile device.

MS. CASSINI: And I did -- I did want, just for the members of the public that might be watching, and other stakeholders, you -- obviously, the information that's on this dashboard is being fed through various GIS systems. It's manually updated. And it's quality controlled and quality assured before it goes live.

So there is a delay. You're not getting realtime information.

But we will -- we continually update it, and we are reaching out to our partners in Broward County Transit and Public Works all the time just, you know, to check in.

We go in and test the data and -- and work with our partners to try to make sure it's as accurate as possible.

MS. MADDEN: I had a question on that, and maybe it's for Neil.

I -- what is the level of effort to put in new information, like after a meeting or -- I know June and August are big meetings, so is there like a -- a lengthy process to input all the data, and would the public see a note or something like that that it's under construction?

MR. LYN: Well, we -- we make the updates, you know, on -- internally. And then once, you know, we QA/QC it and -- and it goes -- you know, it

takes a little bit of effort. And then -- but once we've -- when we review it, we feel comfortable, we quality control it, we'll then release it and it'll update.

And when we make the update, we -- we'll try and capture, you know, as many updates as we can. We -- we just don't want to update, you know, one change, two change. You know, if we have like 50 to a hundred changes, we want to just kind of roll it out and -- and it -- and then provides -- and -- and Ernesto's our main GIS person, so he's -- he's quite -- you know, quite the man and quite busy, you know, just trying to get all the updates, QA/QC, and -- and the quality control in it.

So, yeah, we --

MS. CASSINI: It's a full-time job.

MR. LYN: -- it's a full-time, yeah.

MS. CASSINI: It's a full-time year-round job. And because this is just one of the multiple dashboards that we're working on, including some 3D visualization initiatives, also, of the entire community to allow you to be able to see the facilities and -- and different vantage point, you are absolutely correct.

When the municipal projects come through, when the new fifth year of the rolling five-year plan occurs, what we try to do internally as a team is if we know that we have the recommendations coming forward, we go ahead and get those, you know, to Ernesto. And he knows that it's not final until you've approved it and the Commission's approved it, but at least he can get

them into the system and start talking to our -- our other agency members.

MS. MADDEN: Uh-huh.

MR. HOOPER: But once they're --

MS. MADDEN: Thank you. It's a very good tool. Thank you.

MR. HOOPER: -- and once they're in the system, are they -- are they easily switched from design to procurement or something like that, or to planning?

MR. CARRERAS: I don't -- okay. Hi, good morning.

MR. HOOPER: Good morning.

MR. CARRERAS: So, yes, basically, we are updating the data weekly.

MR. HOOPER: Okay.

MR. CARRERAS: As Gretchen mentioned, we are receiving the data from multiple agencies, so whatever they update in their system, that's what we get.

So if they change a project from phase to phase, that's -- that's -- when we run the update, we do the update, we'll gather -- we'll capture that and the dashboard will automatically illustrate it that way.

MR. HOOPER: Okay. Great. Thank you.

Ms. Love.

MS. LOVE: Hi. What is the mechanism that you use to identify changes that are being made to the data from the municipalities or from

whatever source?

Is there a form that's being used to capture changes and --

MR. CARRERAS: Well --

MS. LOVE: -- and then it goes in? How -- how do you get the change?

MR. CARRERAS: -- behind the scenes, there are -- there is a lot of coding and database involved that helps me manage that process in a more controlled and -- and quicker way.

So once we get that information this creates, we'll analyze the data, and that's how I know which -- so we are not updating the 700 projects every time. We are just updating those that were identified as -- you know, that receive any sort of change in the information.

MS. LOVE: But how do you know about the change?

MS. CASSINI: So, Ms. Love, let me. With the County projects, it's an integrated system. The systems are talking to each other.

So the project managers, as a project is progressing, are updating their system, and that system is then talking to our dashboard.

For the municipalities, it will be a manual process that'll be handled internal to MAP administration through contract administration.

So when we get an invoice or a close-out of a planning project and Angela indicates that she's doing an amendment to take the project from planning into design, then we would let Ernesto know. And it will just be a

much more manually intensive process for the municipal projects, because they're not integrated. They're not connected to our system yet.

MS. PENNANT: I have a question.

MR. HOOPER: Go ahead.

MS. PENNANT: How -- how do you monitor this process to make sure there are no duplication of effort, you know, where one department may be entering something and somebody else goes behind them and enter the same thing so it creates a different picture on the dashboard than is reality?

MR. CARRERAS: Well, we receive the data by the data owners --

MS. PENNANT: Uh-huh.

MR. CARRERAS: -- so meaning I'll take the data as the different agencies provide it to me.

MS. PENNANT: Uh-huh.

MR. CARRERAS: I'm not responsible of making any changes regarding the phases, the budgets they have set, the -- you know, any information that is presented to you is as given to me.

MS. PENNANT: Okay.

MS. CASSINI: Ms. --

MS. PENNANT: I mean, I guess I want to make sure that there is some kind of auditing --

MS. CASSINI: Yes.

MS. PENNANT: -- because, you know, we're doing this now and

we're all gung-ho about the work that we're doing, but we have to think whatever foundation is laid now could perpetuate into 20 -- next 20 years, so I want to make sure that we have the structures in place that would prevent any kind of compromising of the integrity of what you are reporting to the public.

MS. CASSINI: So, Ms. Pennant, we appreciate that, and we take it very seriously, because, obviously, this is a tool that, if there are -- there are inaccuracies in it, it's going to reflect poorly on the program.

So this is new, and we're, you know, currently auditing it on a pretty regular basis, you know, weekly at Ernesto's level, monthly at my level.

I know Tony Hui and, you know, Chris Walton's teams also take a look at the data periodically to make sure that it's accurate.

And then what we do is we cross check it against the activity that we see here at the Oversight Board level.

But you're correct, you know, once you all act on it and the project becomes a reality and it starts to move through its phase, it's a project management. We have to trust that the project managers are providing us with accurate information.

MS. PENNANT: Right. So I just want to make sure that maybe there's some either policy or procedural method in place that will enforce whatever the timeline is for auditing or reviewing, that it's backed up by some kind of document.

Thanks.

MR. HOOPER: Are there any other questions?

Do you have any -- any more presentation?

MR. LYN: No, that's all we had -- that's all we had for today.

MS. PENNANT: Awesome.

MR. HOOPER: Okay. Well, I've got it on my phone now, so I was kind of playing around with it.

MR. LYN: Yeah, play around with it. Let us know, you know, any -- any glitches or anything you think we can improve on, me -- reach out to me or Ernesto. We're happy to, you know, implement anything you guys think would be helpful.

MR. HOOPER: Okay.

MR. LYN: Uh-huh.

MR. HOOPER: Thank you.

MR. LYN: Thank you.

MR. HOOPER: That was really good. Thank you very much.

MS. PENNANT: Yes.

## **REGULAR AGENDA**

### **ACTION ITEMS**

MR. HOOPER: Okay. So we finished the presentation portion of our meeting, and so now we're going to move into our Regular Agenda, and we have some action items that I'm going to either let Gretchen or Angela take



over. They get to pick.

MS. CASSINI: Well, actually, Chair, Tony Hui is going to come --

MR. HOOPER: Ah, Tony.

MS. CASSINI: -- and he's going to walk you through the presentation.

MR. HOOPER: Fantastic.

## **1 - MOTION TO APPROVE MINUTES FROM MARCH 26, 2021 MEETING**

MS. CASSINI: The first thing that you're going to do, though, is take action on your minutes, and then --

MR. HOOPER: Oh.

MS. CASSINI: -- once you've taken action on the March 26<sup>th</sup> minutes

--

MR. HOOPER: Oh, you're right, you're right.

MS. CASSINI: -- then Tony will come forward.

MR. HOOPER: I skipped over that.

Okay. Do we have a motion to approve the minutes for the March 26<sup>th</sup> meeting?

MR. COOLMAN: I approve.

MR. FRAZIER: Second.

MR. COOLMAN: I **move** the -- I move approval, excuse me.

MR. HOOPER: Okay. And we have a second from Mr. Frazier.

Do we have any discussion on the minutes?

Okay. Hearing none, all those in favor?

Those opposed?

The minutes are approved.

**VOTE PASSES UNANIMOUSLY.**

**2 - MOTION TO CONSIDER AND APPROVE PUBLIC WORKS SURTAX  
PROJECTS**

MR. HOOPER: Now we can move to the next item, Mr. Hui.

MR. COOLMAN: I -- Chair, I have a question.

MR. HOOPER: Yes, sir. Go ahead.

MR. COOLMAN: Looking at what we're going to be approving, A through F, or the first six, are basically -- they're all different, but they're all -- been ahead of schedule, correct? The last two are slightly different, but I'm wondering --

MR. HOOPER: You want to segment out two of them?

MR. COOLMAN: -- well, that -- we are approving these six projects that are ahead of schedule, on budget. And I'm just wondering can they be considered as a group versus six individual projects.

MR. HOOPER: So you want to segment six and then --

MR. COOLMAN: I'm just asking.

MR. HOOPER: No, I -- I'm just following you.

MR. COOLMAN: Okay.

MR. HOOPER: So like A through E --

MR. COOLMAN: A through --

MR. HOOPER: -- through --

MR. COOLMAN: -- F --

MR. HOOPER: -- F --

MR. COOLMAN: -- are technically --

MR. HOOPER: Okay.

MR. COOLMAN: -- the same --

MR. HOOPER: A through F you want to take as a group, and then we'll take G as a separate item.

MR. COOLMAN: G and H.

MR. HOOPER: I'm sorry. G and H. You're right.

MR. COOLMAN: I think -- I think that would be --

MR. HOOPER: Does anybody have a problem with that?

MR. COOLMAN: Or can -- can we do that?

MR. HOOPER: Yes, we can.

MS. WALLACE: Yes, you can do that. So Mr. Hui is going to --

MR. HOOPER: Because they're very similar.

MS. WALLACE: -- present each of the --

MR. HOOPER: He's going -- he --

MS. WALLACE: -- he's going to discuss the projects, right?

MR. HUI: I'm sorry?

MS. WALLACE: You're going to discuss the projects?

MR. HUI: I would be happy to do whatever the board --

MR. HOOPER: Yeah, yeah. So he's going to go through the projects anyway, right?

MS. WALLACE: Right. He's going to go through the projects --

MR. HOOPER: So we can --

MS. WALLACE: -- and then when you take action, if the question is whether you can have a motion that includes multiple projects, yes, you can.

MR. HOOPER: Okay. So we'll --

MS. WALLACE: You can group them --

MR. HOOPER: -- we'll do that -- we'll --

MS. WALLACE: -- or you can take them separately.

MR. COOLMAN: We'll go through the first six and then we'll get -- take care of it.

MR. HOOPER: Well, let's -- let's listen to him, and if --

MR. COOLMAN: Yeah.

MR. HOOPER: -- we all agree that -- and you make a motion to approve all six, then --

MR. COOLMAN: Okay.

MR. HOOPER: -- we'll go with it. If not, we'll tell you no. Or somebody will. Okay.

MR. HUI: Sure. I'll be happy to go through each one of the eight items, and then however the board decides to do it.

Good morning, Mr. Chair, Mr. Vice Chair, member of the board. Tony

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Hui with the Broward County Public Works Department.

So it's -- as the board has already discussed, we are asking your approval and -- consideration and approval for eight items that are moving ahead ahead of schedule. So if you were to approve it, it would just allow us to get a couple months' jump on the -- on the progress.

So -- and -- and -- and just so that we're clear, seven of those items are on our current five-year plan. One of them is not. It's a new project.

And when I speak of the current five-year plan, these seven projects, we had anticipated asking for your support and approval as part of FY '22 budget. Our FY '22 budget starts on October 1<sup>st</sup>, 2021.

So, at the moment, we're asking again -- excuse me -- at the moment, we're asking approval to move ahead about five months ahead of schedule and so forth.

So that's -- I'll go through them very quickly and then we can just sort of -- you know, any questions, and happy to, you know, answer along the way and so forth. Uh-huh.

So I think I got this right. Yeah. Okay.

So the first -- first project we have is -- is a mast arm conversion project on Copans and 42<sup>nd</sup> Avenue. Mast arm conversion, changing them from a span wire signal support to mast arms for hurricane resiliency.

And then we also, as part of the project, we do ADA improvements to that intersection and repaving and all that type of things.

No change to the current -- no -- no change in the budget still the five-year plan, so everything is -- again, we just finished design early and we want to get started.

So next project is actually also in Copans Road. It's actually right adjacent to the project I just mentioned on the mast arm. And we're actually probably going to do the two of them together.

What this project will do is it'll construct a sidewalk that -- that connects 42<sup>nd</sup> Avenue into the southern part, and it provide a walkway into the southern parts of Tradewind Park.

So it's actually going to provide a very good, safe access, both from a -- a pedestrian standpoint, but also from a recreational standpoint.

No change in any of the plans in terms of budget and so forth other than the schedule.

Flamingo Road is an intersection improvement project installing a signal light to improve bicycle access in that area.

No change to the -- no change to the plan or the schedule.

If -- if there's any questions on that, please let me know and I'll be happy to answer them along the way.

Next one is also an intersection improvement project, Nob Hill Road at Southgate. We're going to be installing additional turn lanes to improve the access into that intersection, and we're going install a northbound right turn lane, and then also extending the westbound left turn lane at that -- excuse

me -- at that intersection.

So the next project is on Lyons Road, Northwest 31<sup>st</sup> Avenue at McNab.

And no change in budget. Again, also, again, the schedule shift.

The next project is Rock Island Road at Royal Palm Boulevard.

Now, there's a little bit of a change in this project here. The -- the -- the budget that we're asking for is two million dollars -- \$2,050,000. It's a slight increase to what was in the FY '20 -- FY -- oh, excuse me, the -- the five-year plan.

In the five-year plan, we had anticipated it to be 1.846 million dollars. And the reason for the increase that we're asking for, slight increase in the budget, is is that originally, when we were planning out the project, there is single turn -- the single left turn lanes going eastbound and westbound in that intersection.

And as when -- and when we do these intersection improvement projects, one of the things we do is is that we do a study of the intersection before we proceed with the design to make sure that what we had originally anticipated is the right thing to do and that we're not missing things along the way.

So as part of the study that we do before our design, we -- we figured out that, you know, it's not just these two directions we're talking about. It's also the north and south direction that we need to extend the turn lanes.

And it really also helps is that in addition to these left turn lanes that I mentioned, it -- it will greatly improve the intersection if we also add a right turn lane on -- you know, on -- on -- on the intersection.

So the scope of the project expanded a little bit above and beyond what it was, so we're asking for some additional money. Not a significant amount.

But we believe that -- that based on the results of our traffic study, it will significantly improve the operation of the intersection.

So this is a little bit of additional money. The other ones that I've mentioned, no change in our budget. But this is a slight increase. I just want to make sure the board's aware of that.

Okay. The next project is the Griffin Road/Old Griffin Road intersection.

And what this is is -- just for members of the board that I have not met yet -- is is that when we do a lot of our projects, we work -- we -- we try to work very closely with FDOT. We also try to work very closely with cities so that when we do our projects we can all do them all together, take advantage of each other's work and so forth.

This is one situation that we're working very closely with FDOT on it. FDOT's making improvements on I-95, and as they make improvements onto -- onto the freeway, they also take a look at improvements on major roads that -- you know, with on ramps and off ramps on -- onto the freeway.



Griffin Road is one such example.

Now, in here that we've been actually working with FDOT for probably a year and a half, two years now, just talking about planning about the project is is that if -- for those that may be familiar with it, Griffin Road -- Old Griffin Road just south of the airport, Old Griffin Road comes around and does this weird thing that goes under Griffin Road and turns back up again. And it enters -- Old Griffin Road enters Griffin Road at a really odd angle.

And what that does is it kind of interferes with the whole traffic setup and it interrupts traffic flow and that type of thing.

So when we've been talking with FDOT, we've been think -- we -- we've been trying to develop alternatives that we can improve the overall operations of Old Griffin Road onto Griffin Road, and then by -- by as -- just by extension, the whole access into the freeway system.

So this is a situation that we didn't move ahead of schedule, FDOT -- kudos to them -- they're actually moving ahead in terms of planning for it.

We had anticipate some funding participation in FY '22, but they're ready to go ahead now and as quickly as possible they want to get started on this what they call a PD and E study that kind of evaluates the different alternatives and so forth.

So if the board were to approve it for this amount of money, again, moving up ahead. It was in our original plan. And then, you know, we'll provide the funding to FDOT, have them take a look at the whole intersection

as a whole.

I think that -- again, it will -- it will significantly, as we go forth, as FDOT make the improvements, it will significantly improve the -- the operation of this intersection.

So this is -- all of the other projects I mentioned before were construction ready to go. This is a planning phase study that -- that we'll be working together with FDOT on.

So those are the seven projects that -- that were on our five-year plan.

This last one here is a new project. It has -- is not on a -- our current five-year plan.

It is a bridge project. It's the Flamingo Road, right over Snake Creek Canal, which is just about a mile south of Miramar Parkway.

And -- and what these -- and what the situation with this is is that some of these bridge -- and -- and when I speak of bridges, it's anytime a -- roadways go over a canal, it is a bridge. It may be a small bridge, but from an engineering design standpoint, it is a bridge.

So this is one of those bridges that we're talking about.

FDOT does inspection for all of the public roads bridges across the entire state, and they do it periodically. And every time they identified an issue, they tell us about it and we have the responsibility to repair it and, you know, set budgets and so forth.

This is one of the situations here. They are identify one of these

bridges as these type of bridges that are kind of getting a little bit problematic. So the board will probably hear more about these type of bridges going forth in the future as I make presentations to you for future budgets.

But this is -- this is one that -- that's been identified. FDOT told us about it or made us be aware of it.

We did the -- the design of the repairs of its bridges using the gas tax funding, and then we were planning to request your funding in FY '22.

But, again, the design has completed ahead of schedule, so we're asking for your approval -- this is a new project -- to construct this project at this -- or start the construction of this project at this point in time.

So those are the eight projects that I mentioned. And -- and, again, one new one, seven existing that -- excuse me -- that are already in our existing plan.

MR. HOOPER: Okay.

MR. FRAZIER: Mr. Chair --

MS. CASSINI: Tony, could --

MR. FRAZIER: -- I have a question, also.

MS. CASSINI: Oh, sorry.

MR. HOOPER: I'm just going to go around this way.

MR. FRAZIER: Okay.

MR. HOOPER: Ms. Love, did you have a question?

MS. LOVE: This may be just as a reminder and help me with the process.

So on the project for Rock Island Road where there's an incremental increase, I think it's 200 and something thousand, so how does that work as it relates to our approval to -- today and the appropriation of that difference? At what point does that -- does that take place?

MR. HUI: I'm sorry. May -- may I ask you to repeat that question again, please? I just didn't -- had a little bit of trouble hearing. Uh-huh.

MS. WALLACE: I can answer it.

MR. HUI: Oh, okay.

MS. WALLACE: I think it would be me, Tony. I'll handle it.

So the -- part of the -- the request includes eligibility of the project itself, and the expenditure. And it would include the additional expenditure.

So previously, the project was in the -- it was in the five-year plan. There was an estimated amount, a -- a proposed amount based upon estimation.

But those funds have not been allocated. You know, they get allocated in the year -- in the -- in that particular budget year.

So you reviewed this previously based upon that estimate, and it's in the five-year plan based upon that estimate.

But today, you're being requested to determine that the entire amount associated with the project as presented today is -- that the project is eligible

and that the entire amount request is -- is eligible.

And so that's part of the determination that the Oversight Board is being requested to make today.

MS. CASSINI: And -- and I believe, Ms. Love, we -- when we spoke in our briefing with each of you, we let you know that these funds for these projects would be appropriated by the County Commission on May 4<sup>th</sup> in the total amount that's being requested of you today.

MR. HOOPER: Mr. Frazier.

MR. FRAZIER: Mine is basically a clarification question.

At our last surtax board meeting, they had a presentation on pedestrian safety as it relates to intersection and walkways.

In the planning and design of these projects, was that taken in consideration?

MR. HUI: Yeah. Very good question. And I think we -- we definitely take pedestrian safety into account whenever we design some of these projects.

Some of them are specifically designed to improve that. As an example, I mentioned the sidewalk projects that tied in to -- along Copans Road specifically improve pedestrian safety, increase access to recreational facilities and so forth.

So, yes, I -- it -- it -- in all of our projects, we take that into consideration.

MR. HOOPER: Ms. Pennant.

MS. PENNANT: My -- sorry. My question has to do with the public safety issue regarding that Flamingo bridge situation.

Is the public aware that they could be on a bridge that is unsafe?

MR. HUI: It -- it -- the bridge is not unsafe. It's not structurally deficient. What it does is is that it's actually a proactive step in terms of identifying the deficiency and correcting them before they become a structural issue and a public endangerment.

So we're -- and -- and -- and, again, the reason that --

MS. PENNANT: It looks --

MR. HUI: -- FDOT --

MS. PENNANT: -- really bad in the picture.

MR. HUI: I'm sorry?

MS. PENNANT: It looks really bad in the picture.

MR. HOOPER: It's just seeping.

MR. HUI: It's --

MR. HOOPER: It's water deficiency.

MR. HUI: -- I should have taken a better picture.

MS. PENNANT: No, no. Forget about it. It just looks --

MR. HUI: No, no. It -- it -- it's very sustaining. There's some issues with -- with FDOT when they inspected it. And then the way that FDOT does things is is that if they see an imminent danger, you know, of the situation,

what they do is they -- they close the bridge.

MR. HOOPER: They've got to close it.

MS. PENNANT: Right. Okay, great.

MR. HUI: And so this is a situation when they identify an issue, we're correcting them upfront.

MS. PENNANT: And then one other quick point. With respect to using penny tax funds to -- to take care of this bridge, which I -- I understand needs to be done urgently, I'm -- I'm concerned that you're saying -- and -- and correct me if I'm wrong.

Are you saying that typically this is a project that would be funded by gas tax?

MR. HUI: It --

MS. PENNANT: And because gas tax were lower, that we're now using penny tax dollars.

And I'm thinking it should be a loan. I want to lend that money to the County. They can pay it back to the penny tax.

MR. HOOPER: (Laughter.)

MS. PENNANT: I really -- and -- and my concern is setting precedents that can be perpetuated in the future. I don't want to become habitual where, you know, County dollars are a little low and so penny tax dollars become the, you know, the savings account that we go to.

MS. CASSINI: So Ms. -- so, Ms. Pennant, we talked a little bit about

this in the briefing, and I think several of you actually brought this up.

Tony, I think it would be helpful, if you know off the top of your head, if you could remind the Surtax Oversight Board members how many bridge rehabilitation projects were actually in the original plan and that this was contemplated as -- as part of our overall maintenance projects.

MR. HUI: Yeah, I -- I don't remember exactly the number of bridges that's in our original surtax plan, but the bridge rehab program is an element in our original surtax plan.

And I -- and we have to adjust the -- the bridge rehab program as of the FDOT identified, you -- you know, deficiencies and so forth as we go forth.

So we're not taking something that was never in the plan, but we have continued to adjust the program based on our findings from FDOT. So --

MS. PENNANT: That's --

MR. HUI: -- don't know the -- don't remember the exact --

MS. PENNANT: -- because it is a connectivity issue, right, which is part of our goal.

But I -- again, for me, it's just underscoring the -- the fact if -- if they're -- they're projects that the County would typically spend dollars on, that, you know, we stay true to that and that, you know, the penny tax oversight funding is not used -- I don't want to say frivolously, but used to cover those short -- those gaps in funding. On an annual basis --



MR. HUI: Uh-huh.

MS. PENNANT: -- moving forward.

MR. HUI: Yeah. I -- I -- I -- again, in --

MR. ALLEN: Mr. Chairman, can I also respond to that?

MR. HOOPER: Yes. Go ahead, Phil.

MR. ALLEN: This is Phil.

I would note, however, that, you know, this is not like -- unlike the situation on mass transit where the County several years ago, particularly as it related to the impact of COVID, had made major reductions in the mass transit routes, which our board more than stepped forward with relative to the expansion program under the -- the surtax program.

So, you know, I -- I recognize the concern that the member has, but it's not unlike the -- you know, the expanded service for mass transit.

MR. HOOPER: Yes. We got -- that -- that's true.

Are you okay?

MS. PENNANT: I'm good. I'm good.

MR. HOOPER: Ms. Madden, do you have a question?

MS. MADDEN: No.

MR. HOOPER: Yes, Doug.

#### **ITEMS A, B, C, D, AND E**

MR. COOLMAN: We have eight items here to discuss. The first five, A through E, I would like to make a motion for approval of those because

they're on budget, there's nothing -- no controversy about them, to start with.

So I'd make an -- a **motion** to approve Items A, B, C, D, and E as a group.

MR. HOOPER: Do we have a second?

MR. FRAZIER: Second.

MR. HOOPER: Okay. Is there any discussion on that motion?

Okay. So we're going to be approving --

MR. ALLEN: Mr. Chairman, I don't -- I don't think Angela had given her okay relative to eligibility.

MR. HOOPER: Okay.

MR. COOLMAN: You didn't hear it.

MR. HOOPER: Thank you, Mr. Allen.

MS. WALLACE: Thank you, Mr. Allen. Yes.

MR. HOOPER: Go ahead.

MS. WALLACE: So surtax proceeds are, under 212 -- Section 212.055 Florida Statutes are eligible.

The proceeds are -- may be used for planning, development, construction, operation, maintenance, and maintenance of roads and bridges within the County.

And these projects fall within the categories permissible under the statute, and I recommend them as eligible.

MS. PENNANT: I'd like --

MR. HOOPER: So --

MS. PENNANT: -- I'd like to adjust the motion. We can just go ahead and vote on all of them, unless there's need for discussion on the --

MR. COOLMAN: Well, they're all a little different, so my motion was just to do the first five and --

MS. PENNANT: Oh, okay.

MR. COOLMAN: -- and address the questions for the others.

MR. HOOPER: Okay. That's -- that's fine. Let's go through with the motion, unless somebody has an objection and wants to make an amendment to the motion.

All those in favor?

Those opposed?

Okay. So those pass.

**VOTE PASSES UNANIMOUSLY.**

**ITEM F**

MR. COOLMAN: I have another amendment -- another --

MR. HOOPER: Another motion?

MR. COOLMAN: -- motion.

I would like to **move** Item F, recognizing that there were some changes that increased the budget slightly because there were some requirements --

MR. HOOPER: Okay.

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MR. COOLMAN: -- that were not anticipated, I assume, but I think it's in line with what needs to be done, and so I'd like to move approval of Item F.

MR. HOOPER: Okay. Do we have a second?

MS. LOVE: Second.

MR. HOOPER: Any discussion?

Okay. I would just make the --

THE REPORTER: I'm sorry, did someone second?

MS. CASSINI: Allyson Love seconded the motion.

THE REPORTER: Thank you.

MR. HOOPER: Okay. And then I would just say that, you know, the additional money was to improve that project. I think you were going into another double left turn lanes.

You know, and I just -- these kinds of things, although they seem small, even the mast arm over in -- I think that was Copans Road -- all those things are things that everyday folks kind of deal with going home or -- or if there was a hurricane and knocked down the -- the lights or, you know, a jam-up on the left turn with only one left turn rather than two. All these little things.

So I have no problem adding another 150 or \$200,000 to the scope of the work, especially since we're not going back a second time and fixing it later because it's an issue.

So I just wanted to make that note on this particular item.

Are there any other comments or questions?

All those in favor?

Those -- those opposed?

Okay. That motion -- that item is approved.

**VOTE PASSES UNANIMOUSLY.**

**ITEM G**

MR. HOOPER: What have we got left?

MR. COOLMAN: I'd like to make a **motion** that we approve Item G. It -- it's slightly different. It looks like we're saving some money here. So I thought --

MR. HOOPER: Okay.

MR. COOLMAN: -- we should approve it separately. I move approval of that.

MR. HOOPER: You're killing us. Okay.

All right. Do we have a second to the motion?

MS. LOVE: I'll second. Allyson.

MS. PENNANT: I'll second.

MR. HOOPER: Okay.

MS. CASSINI: Allyson Love seconded the motion.

MR. HOOPER: Any discussion?

All those in favor?

Those opposed?

Okay. That motion is approved.

**VOTE PASSES UNANIMOUSLY.**

**ITEM H**

MR. HOOPER: And so we're going to go to the last one, which is the bridge.

MR. COOLMAN: I just wanted --

MR. HOOPER: Are you making a motion to --

MR. COOLMAN: -- is --

MR. HOOPER: -- approve it?

MR. COOLMAN: I might. I want -- I -- it's a little different, but I think it's in line. And --

MR. HOOPER: Make the motion, and then we can have comments on -- on the item.

MR. COOLMAN: I make a **motion** for approval of --

MR. HOOPER: Okay.

MR. COOLMAN: -- Item H for discussion.

MS. PENNANT: I'll second. Anthea.

MR. HOOPER: Okay. Now, do you want to make some comments?

MR. COOLMAN: I do.

MR. HOOPER: Put the --

MR. COOLMAN: It is a little different than all the others, but I think with Tony's explanation, it -- it probably makes sense.

I just want to make sure that -- that as other projects happen, whether they be County or cities, they have the same -- are treated the same. That's all.

MR. HOOPER: I -- so I think that we're going to find bridges and structure that -- this is a 30-year deal. It's going to -- we're going to have stuff come along.

We'll have some savings here and we'll have some add-ons there.

And, you know, the one thing that is interesting to me on the bridge is for \$3,000,000, I -- I would imagine we're going to cut out like a -- an area and we're going to replace -- we're going to put some rebar or some steel in there, we're going to replace it, and use some epoxy and some other stuff to fix it.

I've got to tell you, the price of everything is going up. 3,000,000 bucks used to build a bridge, or maybe a couple of them.

So I think that's pretty amazing that it's so expensive.

But, at the end of the day, it would be terrible if you shut the bridge down for two years and then the replacement cost is five or \$10,000,000.

So we do have to make our repairs as they come.

MR. COOLMAN: I'd like to call the question.

MR. HOOPER: All those in favor.

Those opposed.

Okay. We did it.

**VOTE PASSES UNANIMOUSLY.**

MS. WALLACE: Chair, if I might.

MR. HOOPER: Yes.

MS. WALLACE: Just to address Mr. Coolman's comment regarding all projects being -- I guess given the same consideration.

We have to be mindful of the County's agreement with municipalities and the MPO regarding municipal projects. And municipal projects are recommended to the County by the MPO.

So those come through a different process.

MR. HOOPER: Right.

MS. WALLACE: And based upon that agreement, we must comply with that process.

MR. HOOPER: Okay. And thank you, Mr. Hui, for your presentation. We really appreciate it.

MS. PENNANT: And I really appreciate the fact that when planning was expedited, that you decided to bring the projects forward, because I believe ultimately that will be a cost savings.

I think he's leaving but --

**NON-AGENDA**

**MEMBERS' REPORTS**

MR. HOOPER: Okay. So now we have some Non-Agenda item.

If any members have any reports or want to bring anything up new?



You know what I'd like to say? I -- I really like seeing most of your faces, and I would like to see the other two faces at the next meeting.

MR. ALLEN: Sorry, Mr. Chairman, but my car broke down.

(Laughter.)

MR. HOOPER: Anyway, I think it's great that we're -- we're starting to become whole again, and I -- I would look forward to seeing Mr. Allen and Mr. Smith.

And -- and thank you very much, both of you guys, for bringing up some very pertinent comments on the audit as well as some of these other items.

So even though you're distant from us, you're definitely helping us out here.

MR. COOLMAN: Mr. Chair, I do have a question.

MR. HOOPER: Sure.

MR. COOLMAN: We got this annual certification no conflict of interest. What's the deadline on that?

MS. WALLACE: We would appreciate it if you would give it today.

MR. COOLMAN: It was --

MR. HOOPER: Conflict of interest?

MS. WALLACE: So it's -- it's annual. And usually on your anniversary date, but we'll take it today if you have it ready.

MR. COOLMAN: I thought you were going to provide us the last

year's so all we -- and I never got mine.

MS. CASSINI: So I think financial -- I -- I -- you -- I think --

MS. WALLACE: Oh, are you talking about --

MS. CASSINI: -- you're talking about --

MS. WALLACE: -- the Form 1?

MS. CASSINI: -- two separate things, because the Form 1 isn't due until July --

MS. WALLACE: Right.

MS. CASSINI: -- and Angela has been working with the Supervisor of Elections to make sure you get last year's and -- so that you can just populate it.

But your annual certification of no conflict is just a signature. It --

MS. WALLACE: Right.

MS. CASSINI: -- it's not --

MR. HOOPER: Do you have --

MR. COOLMAN: Okay.

MR. HOOPER: -- them from everybody?

MR. COOLMAN: I have it.

MS. WALLACE: Right.

MR. HOOPER: Do we know who we're missing? Because I don't even know if I've signed it.

MS. WALLACE: I don't know. We can check with Audrey to see

which ones were submitted after the --

MR. ALLEN: Could you --

MS. WALLACE: -- training last month.

MR. ALLEN: -- could you just perhaps just re- -- recirculate that?

MS. WALLACE: Yes. I'll -- I'll recirculate the -- the annual certification form.

And then Form 1 will come from -- you should receive in the mail.

MR. HOOPER: Okay

MS. WALLACE: And those are due in July. And I do not believe that those have been mailed yet.

MR. HOOPER: Okay. Good.

Okay. Are there any other comments from --

MR. COOLMAN: Well, this form requires a Notary, so --

MS. WALLACE: The certification form.

MR. COOLMAN: Yes.

MS. WALLACE: Uh-huh.

MR. COOLMAN: So I can't just sign it, right?

MS. WALLACE: Right. So we'll get you a -- a Notary.

MR. HOOPER: There's probably somebody here in the building that's a Notary. Yeah, she just said -- she shook her head. So if you need to do it now, sign it and -- and -- okay.

## **GENERAL COUNSEL'S REPORT**

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MR. HOOPER: All right. General Counsel, do you have anything to report?

MS. WALLACE: Well, you know, every day is an adventure, and there are lots of things going on.

So, you know, as you know, we represent the Transportation Department and, you know, certain sections of the Public Works Department, Highway Construction and Engineering and Highway and Bridge Maintenance, which all have surtax-funded projects, including the ones that Mr. Hui presented today.

We also prepare agreements for municipal projects. So from the previous two cycles, from 2000 -- 2-20 -- 2020 and 2021 budgets, we're preparing municipal surtax project funding agreements as we receive the applicable checklist and completed documentation for those.

And we have quite a few of those that are -- have been finalized, and others that are in the works.

And I expect a list of recommendations from the MPO this week for the next funding cycle, so.

MR. HOOPER: Oh, good. Great.

Is that all?

MS. WALLACE: Yeah.

MR. HOOPER: She's working -- she's working hard.

## **BOARD COORDINATOR'S REPORT**

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MR. HOOPER: And we also have a Board Coordinator report, and that's going to come from Ms. Nichole Kalil.

MS. CASSINI: Unfortunately, Nichole had to leave.

MR. HOOPER: Okay.

MS. CASSINI: But I will give you the report.

And I also -- Tashauna, if I could ask you to come up. I'm going to ask you to distribute the packages. We have --

MR. HOOPER: Okay.

MS. CASSINI: -- gifts for you.

MR. HOOPER: Oh, my goodness.

MS. CASSINI: Thank you so much.

MR. HOOPER: We're doing good.

MS. CASSINI: So I -- I -- for -- for those of you that are not here physically, we will have your packages when you come next time or when you come pick up your badges.

We've, you know, been doing a lot of work with our municipal partners, and Tashauna and Nichole Kalil, your Public Information Officer and Specialist, have been going out or doing virtual meetings with all the municipal marketing directors or public information staff, preparing them for talking to their constituencies, their homeowners associations, their -- obviously, their elected officials about their projects, and trying to create a coordinated effort between MAP administration and each of them.

We've been offering them technical assistance and support, asking them to follow us on social media.

And, of course, we're doing the same.

There have been -- that -- she did want me to mention that that surtax showcase that we did back in November was a media opportunity to learn about the dashboard, but that she heard Vice Chair Coolman's comments, that we'll do some additional outreach to our media and try to get some coverage on the dashboard.

And we just hope that you will help be our ambassadors and -- and let us know if there's anything that you need from us or if you have any ideas about ways that we can do additional public engagement.

We are doing as many presentations as we possibly can trying to get the message out there.

MR. HOOPER: That's awesome. We really appreciate that.

## **ADJOURN**

MR. HOOPER: Okay. That was a good meeting. And --

MS. PENNANT: I want to make a **motion**.

MR. HOOPER: Oh, you want to make a motion --

MS. PENNANT: Right.

MR. HOOPER: -- to adjourn?

MS. PENNANT: Adjourn.

MR. HOOPER: Okay.

MR. COOLMAN: I'll second that.

MR. HOOPER: Do we have a second to that? Okay.

MR. COOLMAN: I did.

MR. HOOPER: All right. We're going to adjourn.

Thank you, everybody.

(The meeting concluded at 11:25 a.m.)